EXTRAORDINARY MEETING OF COUNCIL

To be held at 5pm on

Monday 23 May 2022

Council Chambers

11 Manning Street, KIAMA NSW 2533

Order of Business

1 Apologies
2 Acknowledgement of Traditional owners
3 Declarations of interest
4 Report of the Chief Executive Officer
5 Confidential Summary
6 Confidential Reports
7 Closure

Members

Mayor
Councillor N Reilly
Deputy Mayor
Councillor I Draisma
Councillor M Brown
Councillor M Croxford
Councillor J Keast
Councillor S Larkins
Councillor K Renkema-Lang
Councillor K Rice
Councillor W Steel

19 May 2022

To the Chairman and Councillors:

NOTICE OF EXTRAORDINARY MEETING

You are respectfully requested to attend an **Extraordinary Meeting** of the Council of Kiama, to be held in the **Council Chambers, 11 Manning Street, KIAMA NSW 2533** on **Monday 23 May 2022** to include -

1. endorsement for public exhibition the following draft documents: Community Strategic Plan, Delivery Program, Operational Plan, Budget, Fees and Charges, Long Term Financial Plan and associated documents
2. rescission motion relating to resolution 22/058OC of the Extraordinary Council meeting held on 12 May 2022.

Yours faithfully



Jane Stroud

Chief Executive Officer

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AGENDA FOR THE EXTRAORDINARY MEETING OF KIAMA MUNICIPAL COUNCIL MONDAY 23 MAY 2022

1 APOLOGIES

2 ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

"I would like to acknowledge the traditional owners of the land on which we meet, the Wadi Wadi people of the Dharawal nation, and pay my respect to Elders past and present."

3 DECLARATIONS OF INTEREST

4 REPORT OF THE CHIEF EXECUTIVE OFFICER

4.1 Draft Community Strategic Plan, Delivery Program and Operational Plan, Budget, Fees and Charges and associated documents - endorsement for public exhibition

CSP Objective: 4.0 Responsible civic leadership that is transparent, innovative and accessible

CSP Strategy: 4.3 Council and the community working together

Delivery Program: 4.3.1 Foster positive community relationships through open communication, opportunities for participation and sharing information

Summary

The purpose of this report is to seek Council endorsement to place the following draft documents on public exhibition for a period of 28 days and invite submissions in accordance with the Local Government Act 1993:

- Community Strategic Plan
- Delivery Program and Operational Plan
- Budget
- Fees and Charges

The Integrated Planning and Reporting Framework (IP&R) is the strategic context in which local government operates and outlines the vision, action, resources and budget that will be used on an annual basis to meet the activities and services operated by the Council.

The compilation of the draft budget and our Delivery Program and Operational Plan is one of the key functions performed by local government. Maintaining facilities and services to meet community expectations, while at the same time ensuring Council's short and longer-term financial sustainability, is a difficult challenge. The preparation of the 2022-2023 draft budget has been particularly challenging, given the significant issues faced by this organisation at this time.

A separate report has also been provided on the Long-Term Financial Plan (LTFP) given the implications it shows and the range of actions that must be taken to ensure the "going concern" of our organisation. This report is provided within this business paper for consideration.

Financial implication

The budget provided within the Delivery Program and Operational Plan as enclosures to this report shows a current overall deficit of $7,419,272. The budget also shows that Council is not currently meeting the Office of Local Government IPART's Fit for the Future Ratios.

Immediate action must be taken to ensure that the operational deficit is reduced and the organisation's sustainability and liquidity is improved.

Council staff have sought advice from both the Finance Advisory Committee and the Blue Haven Board regarding options to reduce this deficit position. Further review of the budget will be undertaken during the exhibition period to review this position and to adjust our budget to support an improved financial position for this next financial year. It is unlikely however that the deficit can be completely removed without significant impacts on services and delivery of Council and of Blue Haven.

Risk implication

The public exhibition of these draft documents is required in accordance with the Local Government Act 1993. It is also a requirement of all councils to complete and adopt the documents required within the Integrated Planning and Reporting Framework by the 30 June of each year. Failure to do so would be a breach of the Local Government Act. It is noted that there is a limited timeframe in which to complete this process and ongoing review and improvements will be needed to all documents following the adoption by Council.

The Draft Operational Plan are always subject to continuous review to ensure they remain current. Any financial issues that may be identified through the March 2022 Quarterly Budget Review process will also need to be incorporated into the final plans including any further amendments to the draft Capital Works Program 2022/23, reflecting the progress of the current Capital Works Program 2021/22.

Structure of documents

The documents have been provided as text only word documents. This is to reflect both the ongoing work that is occurring within Council to further refine the budget, consider actions that have been included against the ability to fund and resource, the State of the Organisation Report and the Strategic Improvement Program.

Given the ongoing changes that are occurring and are expected to occur through the exhibition process, Graphic Design work and inclusion of visual elements will be added to all documents once they have been finalised and formally adopted.

Communication/Community engagement

Council will publicly exhibit the document for a period of 28 days to allow stakeholder input and consideration of the proposed draft documents. The exhibition period is planned to occur between 25 May 2022 to 22 June 2022. All feedback is welcomed.

During this period, Council will actively promote feedback through digital channels including Council's website, social media and community engagement page, as well as other appropriate channels.

A number of changes throughout the exhibition period may be required, should council endorse the staff recommendation to reduce our overall deficit by $3M. Some activities listed in the Delivery Program may need to be reconsidered or adjusted to

assist in further savings being gained. Feedback has been sought from Council's Finance Advisory Committee and our Blue Haven Board to assist in this process and will be taken on board during the exhibition process.

A further report seeking final adoption will be provided to Council outlining any comments received and noting major changes made to the draft documents in response.

Attachments

1 Fees and Charges - 2022-23⇩

2 Community Strategic Plan - Development Process 2022⇩

Enclosures

1 Kiama Community Strategic Plan 2022-2032

2 Kiama Municipal Council Delivery and Operational Plan 2022-2032

RECOMMENDATION

That Council:

1. Endorse the draft Community Strategic Plan for public exhibition for a period of 28 days.
2. Endorse the draft Delivery Program and Operational Plan for public exhibition for a period of 28 day, noting that the activities and actions provided in this document will be subject to ongoing review given Council's current financial state, the findings of the Forensic Audit, the State of the Organisation Report and our Strategic Improvement Plan.
3. Endorse the draft Budget for public exhibition for a period of 28 days, noting the urgent and significant work that needs to be undertaken within the 28-day exhibition period to further refine and reduce our budget deficit by at least $3M.
4. Endorse the draft Fees and Charges document for exhibition for a period of 28 days
5. Provide the outcomes of the exhibition process and the final document back to Council for adoption prior to 30 June 2022.
6. To reduce expenditure due to rework of documents as a result of the exhibition process, undertake further graphic design elements and illustrative features of all documents once formally adopted by Council.

Background

Integrated Planning and Reporting is required by all NSW Council's under the Local Government Act 1993 (The LG Act). The intent of the framework and documents are

to set planning for our organisation with a clear understanding of the community's expectations and priorities, balanced with Councils financial position, resources and ability to deliver the services and actions that the community seek. The framework is integrated and includes ongoing monitoring, reporting and review.

Council reports annually on the framework and our progress to achieving the actions for the operational financial year through 6 monthly progress reports and the annual report provided to Council at the end of each year.

The framework is shown in Figure 1 below.

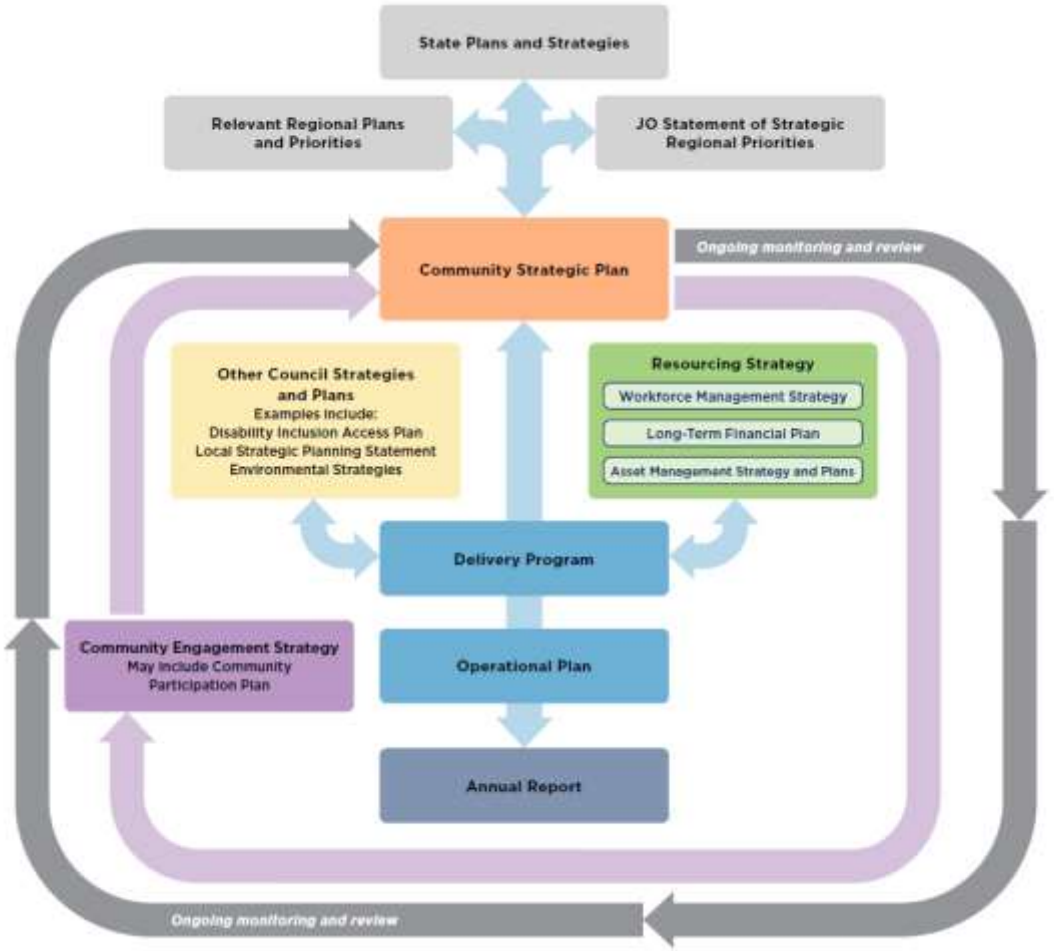


Figure 1: Integrated and Reporting Framework

Process to develop the plans

Several community workshops were held throughout February and March 2022. These workshops were run in a collaborative approach between Councillors, Council staff and the community. A total of 124 community members attended these workshops. Held at several localities throughout our Municipality the workshops sought to obtain suggestions, ideas and encourage discussion about several key

theme areas, including the environment, our community, financial sustainability and our economy.

A survey of the community was also undertaken, where we received a total of 177 responses. This survey sought to obtain further feedback from the community and included questions related to the community strategic plan and also questions related to services and facilities of Council.

A review of Council's current strategies and policies was also undertaken as well as consideration of the regional context in which we operate, including the Illawarra-Shoalhaven Regional Plan.

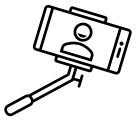
Emerging themes

The feedback received from both the workshops and from the survey were compiled into a summary engagement document. The summary was grouped into the various themes that have been used to inform the development of the Community Strategic Plan (CSP). This document is provided as an attachment to this report.

This attachment is provided to show transparency in our decision making and to place on the public record the information we received and used in developing these plans. A summary of the findings of the engagement is provided in table 1 shown below

Table 1 Summary of engagement findings

Key Themes	What we heard: we like and want	What we want our Community Strategic Plan to say and aim towards
We Value: Our People and Places 	Our communities have character We are welcoming and we belong Our heritage matters Connect us with art, culture and events Inclusive community services, facilities and events	1. We love where we live; we want our housing to reflect our values 2. The beauty of our natural environment shapes the way we live; 3. We appreciate our individual communities and their distinct characteristics; we want to maintain their character and feel 4. We want a strong sense of community and belonging, where social and cultural life can flourish; and our families, friends and visitors feel welcome and included. 5. Our heritage matters; we want to learn, preserve and share both the Aboriginal history of this area, and the history since settlement.
We Thrive: A Sustainable and Resilient Community 	Protect and improve Educate and innovate Reduce, reuse, recycle Look after each other An active and healthy life	1. We protect our people, our place, our flora and fauna through our planning and our actions. 2. Our natural environment of spectacular beaches, rainforests and rolling hills define our place and we must preserve this for current & future generations

Key Themes	What we heard: we like and want	What we want our Community Strategic Plan to say and aim towards
		3. We use our natural resources in efficient and sustainable way; managing, improving or enhancing through protection, restoration and maintenance 4. We work together to understand and manage the challenges of urban growth & climate change; 5. We live in a safe community
We Strive: a diverse and innovative economy  	Manage tourism well Diverse jobs and business Use our assets wisely	1. We want a diverse and resilient local economy 2. We want an economy that embraces the opportunities of Tourism while ensuring that we don't lose our community feel; manage tourism development and the visitor economy 3. Foster economic diversity - we want to maintain and expand a wide range of industry and business; including tourism, agriculture, light industry, professional and care services etc
We Are Smart, Connected and Accessible  	Connected and easy travel Well maintained and integrated infrastructure New ways of thinking about assets and infrastructure Thoughtful Planning, well managed sustainable growth	1. We are well connected within our local community, and to our region. 2. Our built environment is safe and inclusive; our infrastructure is well planned and well managed 3. Our services support the diverse needs of our communities and visitors 4. We embrace innovation and new technologies and resources that improve environmental and social outcomes
We Act: Responsibly, with Trust and Transparency  	Lead well; we need a Council that is trustworthy and transparent Plan well for our future Financial sustainability and transparency More engagement; listen to lead well. Use resources responsibly Be accountable and transparent	1. We make strategic decisions that are evidence-based. 2. We engage with our community to provide proactive and collaborative leadership on issues that are important to Kiama now and into the future. 3. Public funds and assets are managed strategically, transparently and efficiently. 4. Our staff have the systems, supports, capabilities and capacities to do an excellent job. 5. Governance is transparent and builds trust.

Community Strategic Plan (CSP)

The CSP sets the vision for the community and the key themes that make up our planning framework. The CSP also includes several strategies which will be implemented by both Council and other stakeholders over the next ten years.

It is important to understand that the CSP is the community plan and it is not expected that Council will deliver all elements of the document. Rather Council will play a role, along with State Government, Agencies, Community Groups and individuals to contribute to the delivery of the plan and the vision that it sets for the future. This document has a life of ten years and must be reviewed by any new Council that this elected over that time period.

Included within the plan is a community vision. This was developed through the feedback provided from community during the workshops. The vision also uses words which are identified as key components of our community, our surrounds and the things that are important to us. It draws on the meaning of the word Kiama and seeks to set the tone for our community which is different to our surrounding neighbours, whilst still enabling us to be part of a broader regional community.

The six pillars developed for the plan also draw on what the community identified as important to them through both the workshops and the survey conducted. Key words and themes emerged strongly through this consultation process and were used in the final words chosen. These themes focus on the community, our environment, our culture, our economy and Council both our need to be financially sustainable and also for us to show good leadership and governance.

The pillars were developed to align with the Regional Plan so that Council can closely monitor and report through to the State Government and partner closely with our Illawarra Shoalhaven Joint Organisation.

The vision, pillars and strategies are included in the enclosed draft CSP document.

Delivery Program and Operational Plan

The combined Draft Delivery Program and Operational Plan (DPOP) 2022-26 outlines Council's activities, projects, and programs to be delivered to support the achievement of the Kiama 2032: Community Strategic Plan (CSP).

The Delivery Program is a statement of commitment to the community from each newly elected Council and translates the community's strategic goals into clear actions. It is the primary reference point for all activities undertaken by Council during its term of office. It allows council to determine what is achievable over the next 4 years, what the priorities are, and how programs will be scheduled. The Delivery Program is designed as the single point of reference for all principal activities undertaken by the Council during its term of office. All plans, projects, activities and funding allocations must be directly linked to this Program Within the DPOP Council also identifies the projects, programs and activities that will be undertaken each year to meet Council's and the community's priorities. A budget, information about our rating structure and revenue

policy are also included in the document. Details around the budget are provided in the section below.

The DPOP includes business as usual items such as the development of strategies and policies. It also includes several programs and projects that are scheduled for this financial year. Also included in the document are some actions related to the Strategic Improvement Plan and the State of the Organisation Report. It is expected that this document will continue to be updated with actions from the Strategic Improvement Plan as additional recommendations from the forensic audit are added and tracked within this document.

The plan also includes measures to assist in tracking our performance and progress to the completion of the actions specified. These measures will continue to be enhanced and developed as Council's organisational capacity and capability improves over time.

Budget

The preparation of the 2022-2023 draft budget has been challenging. It has been made further challenging as the Financial Statements for the 21/22 year have not yet been signed off by the NSW Audit Office. There are a number of adjustments that are still being made to Council's financial statements and Council is working closely with the Audit Office to finalise these matters.

Council did undertake a process of internal engagement and work within our systems to improve the budget process this year and to strategically work through was in which costs can be reduced across the business.

Positively this is also the first year in which separate ledgers for both the Council Local Government Business and the Blue Haven Business have been created and provided to Council. Whilst this separation of the ledgers still requires some ongoing working including work around asset management, it is a start to enable a greater understanding of the two businesses to be gained. The below table details key assumption and indices used for the 2023 budget.

Table 2 Budget assumptions

2023 Budget assumptions	
Assumption Category	**Indexation**
Rate increase	2.5%
Fees and charges	2.86%
Interest rates	0.73%
Labour	2.00%
Superannuation guarantee	10.5%

Assumptions made after 2022-2023 and the remainder of the Long-Term Financial Plan (LTFP) period, have been outlined in detail within the LTFP document, which is provided as a separate report within this business paper.

The draft budget estimates have been compiled based on current expectations. Any new information received after the preparation of the IP&R documents for exhibition purposes, may require the updating of some estimates or fees and charges, when Council meets again to adopt the 2022-2023 Operational Plan.

Council loans and borrowing costs

There are no plans for Council to enter into any new loans for the 2023 budget year. Council's current loan portfolio includes $45 million for Blue Haven Bonaira project. This is an interest only loan until August 2023. The funds from the sale of the independent living units will be used as part payment of the loan principle in 2023.

The table below shows current Council loans their purpose and borrowing costs associated to each loan.

Table 3 Council loans and borrowing

Council loans and borrowing costs			
Description	**Bank**	**Loan amount $**	**Operational borrowing costs**
Leisure Centre and road resealing (LIRS LOAN)	NAB	2,553,031	11,407
Road Resealing (LIRS LOAN)	NAB	2,025,000	29,647
Surf Beach Holiday Park Redevelopment	NAB	5,000,000	98,349
Loan infrastructure loan	TCorp	4,000,000	86,166
Blue Haven Bonaira loan	TCorp	15,000,000	456,152
Blue Haven Bonaira loan	TCorp	15,000,000	456,152
Blue Haven Bonaira loan	TCorp	15,000,000	456,152
Total		**$58,578,031**	**$1,594,024**

Draft Capital Works Program

In the context of the broader financial position of Council and Council's focus on setting a strong path to financial sustainability, the funds made available for allocation to Capital Works in 2022/23 have been considered in this context with an emphasis on renewal rather than new projects. A large proportion of the capital program is funded through grants, with particular focus on the Hindmarsh Park redevelopment and footpaths and cycleways.

The draft capital program is outlined in Table four below.

Table 4 Capital Program

	Capital budget Program							
	2022-23 Program Draft Budget		2023-24 Program Draft Budget		2024-25 Program Draft Budget		2025-26 Program Draft Budget	
Program / Project	**New**	**Renewal**	**New**	**Renewal**	**New**	**Renewal**	**New**	**Renewal**
Blue Haven	-	390,000	-	280,000	-	280,000	-	280,000
Buildings & Facilities	808,000	1,760,000	50,000	1,130,000	50,000	580,000	50,000	580,000
Carparks	-	30,500	150,000	100,000	150,000	100,000	150,000	100,000
Commercial - Holiday Parks	-	2,983,800	-	3,139,600	-	950,000	-	950,000
Commercial Business	25,000	175,000	-	600,000	-	1,100,000	-	1,100,000
Footpaths & cycleways	2,233,185	450,000	970,000	400,000	895,000	400,000	895,000	400,000
ICT	100,000	750,000	200,000	640,000	200,000	640,000	200,000	640,000
Plant & Equipment	-	2,360,500	-	1,770,000	-	1,770,000	-	1,770,000
Waste Services	-	220,000	-	610,000	-	610,000	-	610,000
Playgrounds	-	125,000	100,000	200,000	100,000	200,000	100,000	200,000
Recreation and Open Space	2,355,000	1,350,560	295,000	445,000	295,000	345,000	295,000	345,000
Roads and Bridges	160,000	1,840,032	-	2,000,000	-	2,000,000	-	2,000,000
Stormwater Assets	165,000	425,000	-	650,000	-	350,000	-	350,000
Traffic Facilities	150,000	-	150,000	-	150,000	-	150,000	-
Totals	**5,996,185**	**12,860,392**	**1,927,500**	**11,964,600**	**1,852,500**	**9,325,000**	**1,852,500**	**9,325,000**
Grand Totals	**$18,856,577**		**13,892,100**		**11,177,500**		**11,177,500**	

Draft Fees and Charges

A review of the fees and charges has been undertaken with CPI indexation occurring as required. A review of fees was undertaken and some fees increased where needed and in line with overall costs incurred for the services or facilities provide. Details of the changes are provided within the attached Fees and Charges documentation.

Local Term Financial Plan

The Draft Long-Term Financial Plan 2022-23 (LTFP) is a 10-year rolling plan that informs decision-making and demonstrates how the objectives of the CSP and

commitments of the DPOP will be resourced and funded. Council's LTFP must now be publicly exhibited alongside the Delivery Program. Given the significant implications outlined within the LTFP this document is provided as a separate report within this Business Paper.

Conclusion

Local government is the third tier of government. It is established under State legislation, which defines the powers and geographical areas each Council is responsible for. Local Government has a range of traditional core services: roads, rates, waste, libraries and planning. Local Governments must comply at all times with the Local Government Act and all services and financial statements must be audited and accounted for, reported to the State Government under the auspice of the Auditor General and the Audit Office.

Council must through the IP&R framework provide a community vision on behalf of their community and a plan which is for both a four-year timeframe and action for a one-year timeframe to outline to the community how and what they will be delivering to the community. The way in which these plans and actions are resourced is outlined in the budget and through the LTFP.

It has been outlined to both the elected Council and to the community that Council must take urgent and immediate action to correct our current financial trajectory. As shown in the LTFP, attached to this business paper, to continue as we are is unsustainable. Steps have been taken within all components of the IP&R Framework to reduce where possible and to create efficiencies where achievable, however there is significant work that remains. This includes the recommended action of undertaking a further review through the 28-day exhibition period to reduce our budget deficit by at least 3 million dollars.

All Councils have an obligation to be financially sustainable and report honestly and transparently on the use, maintenance, and collection of public funds and assets. Performance targets (Fit for the Future ratios) are required to be met under IP&R legislation. We must work hard to ensure that these are met and that we outline actions and activities that can be sustained and afforded by the organisation.

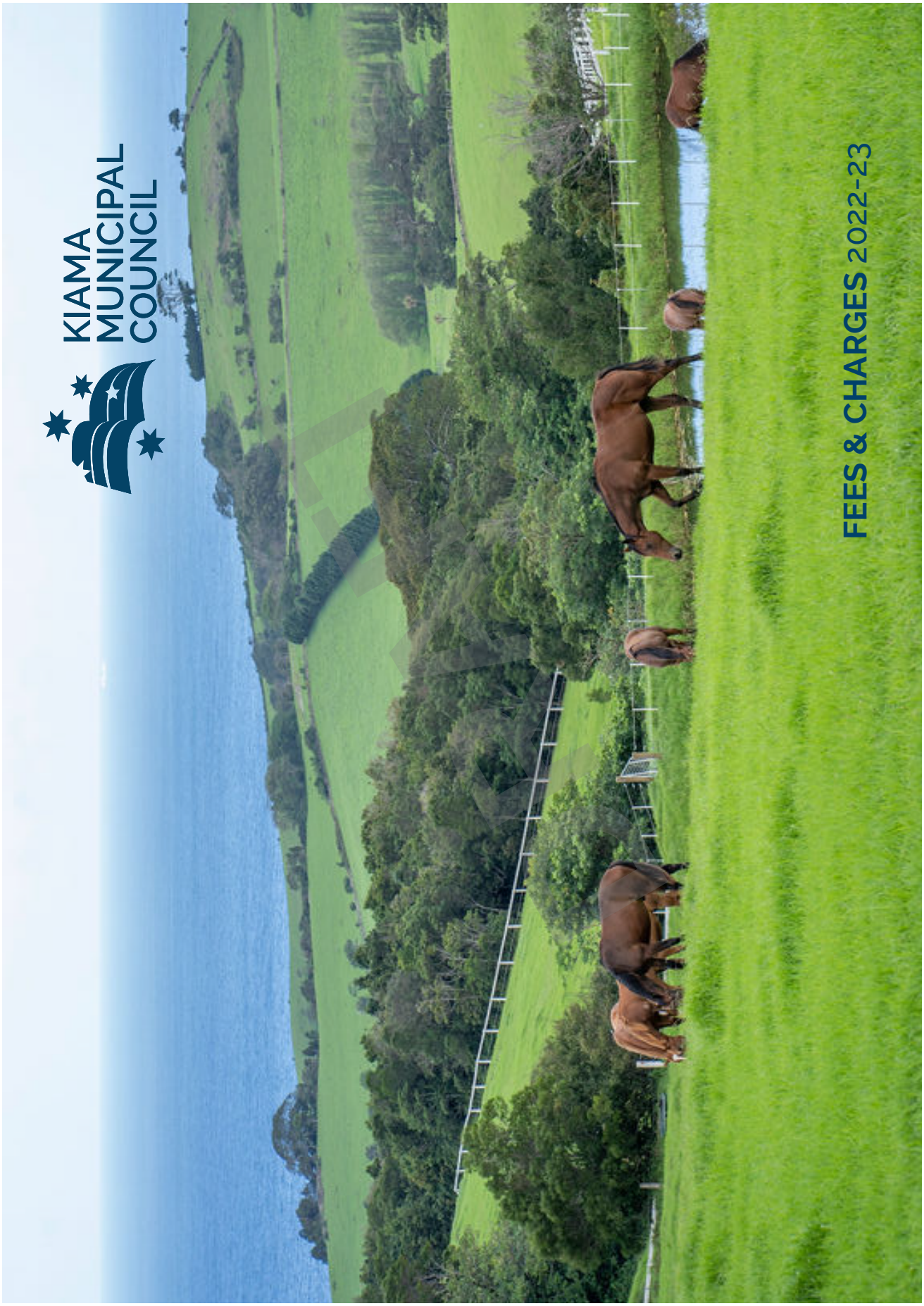

KIAMA
MUNICIPAL
COUNCIL
FEES & CHARGES 2022-23

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Please note: all statutory fees shown under the Pricing Policy are subject to change by the Statutory Body

Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Kiama Municipal Council									
Corporate and Commercial Services									
Rates Certificates - Sec 603									
Rates Certificate (sec 603)	$85.00	$90.00	$0.00	$90.00	5.88%	per notice	N	7	Statutory
7 day turnaround									
Certificates required within 24 hours	$125.00	$130.00	$0.00	$130.00	4.00%	per notice	N	6	Cost Recovery
Either faxed or emailed, includes Sec 603 fee.									
Stormwater Charge									
Stormwater charge for Residential	$25.00	$25.00	$0.00	$25.00	0.00%	per rates assessment, per annum	Y		Statutory
Stormwater charge for Residential Strata Unit	$12.50	$12.50	$0.00	$12.50	0.00%	per rates assessment, per annum	N		Statutory
Stormwater charge for Business	$25.00 per 350 sqm (or part thereof). Capped at $150.00					per rates assessment, per annum	N		Statutory
Stormwater charge for Business Strata Unit	$25.00 per 350 sqm (or part thereof). Minimum charge of $5.00.					per rates assessment, per annum	N		Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Property Information									
Rates Searches	$26.00	$30.00	$0.00	$30.00	15.38%	per hour	N	153	Cost Recovery
All property information is subject to privacy guidelines.									
Certificate Sec 735A / 121ZP	$160.00	$160.00	$0.00	$160.00	0.00%	per certificate	N	329	Cost Recovery
Outstanding Notices in respect of property									
Miscellaneous Charges									
Copy of original rate notice	$0.00	$0.00	$0.00	$0.00	0.00%	per notice	N	153	Cost Recovery
Emailed copy of rates/instalment notice	$0.00	$0.00	$0.00	$0.00	0.00%	per notice	N	153	Cost Recovery
Photocopies (A4)	$1.80	$1.64	$0.16	$1.80	0.00%	per page	N	392	Cost Recovery
Photocopies (A3)	$4.00	$4.55	$0.45	$5.00	25.00%	per page	N	392	Cost Recovery
Administration fee for Dishonoured payments and cancelled cheques requiring to be reissued	$29.00	$30.00	$0.00	$30.00	3.45%	per instance	N	351	Cost Recovery
Access to Information									
Informal Request for Information									
Information on Development/Building Applications Lodged Prior to July 2010	$30.00	$30.00	$0.00	$30.00	0.00%	Per BA/DA File	N	19	Cost Recovery
All Other Information Requests	$0.00	$0.00	$0.00	$0.00	0.00%		N	19	Cost Recovery
Photocopying charges	As per fees and charges					As per fees and charges	N	270	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Formal Access Applications (Government Information (Public Access) Act 2009 (NSW) (GIPA Act))									
Application Fee (includes first hour of processing charges)	$30.00	$30.00	$0.00	$30.00	0.00%	Per Application	N	19	Statutory
Processing Charge	$30.00	$30.00	$0.00	$30.00	0.00%	Per hour after first hour	N	19	Statutory
Discounted processing chargesof 50% appy when the applicant: - Is the holder of a Pensioner Concession Card issued by the Commonwealth - Is a full time student - Is a non-profit organisation (or a person applying for on behalf of) - Or where there is a special benefit to the public generally (assessed in accordance with guidelines issued by the Information Commissioner)									
Internal Review of Decision(s)	$40.00	$40.00	$0.00	$40.00	0.00%	Per Application	N	19	Statutory
Access to Your Own Person Information									
Application Fee (includes first 20 hours of processing charges)	$30.00	$30.00	$0.00	$30.00	0.00%	Per Application	Y	19	Statutory
Processing Charge	$30.00	$30.00	$0.00	$30.00	0.00%	Per hour after first 20 hours	N	19	Statutory
Subpoenas									
Lodgement fee (includes first 2 hours of processing)	$110.00	$110.00	$0.00	$110.00	0.00%	Per Lodgement	N	270	Cost Recovery
Processing Charge	$55.00	$55.00	$0.00	$55.00	0.00%	Per hour after the first 2 hours	N	270	Cost Recovery
Witness to attend Court	Hourly staff rate (with on-costs) + parking and travel costs						N	270	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Beach Lifeguard Services									
Outdoor Surf Safety Awareness Award	$18.00	$16.36	$1.64	$18.00	0.00%	per hour	N	126	Cost Recovery
High School Students									
Lifeguard Hire Rates									
Monday to Friday	$57.00	$54.55	$5.45	$60.00	5.26%	per hour	N	126	Cost Recovery
Saturday	$69.00	$81.82	$8.18	$90.00	30.43%	per hour	N	126	Cost Recovery
Sunday	$92.00	$90.91	$9.09	$100.00	8.70%	per hour	N	126	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
The Pavilion									
The Pavilion 'Your Home of Events' look forward to receiving your inquiry and to welcoming you to our stunning seaside location overlooking Surf Beach, Kiama.									
Our personalized and professional service will ensure that your every need is catered for, whether that be for a conference, business meeting, wedding, performance, a family gathering or community event.									
Detailed information regarding fees and charges for The Pavilion is available by contacting the Events Coordinator at The Pavilion on 02 4232 1419 or emailing info@thepavilionkiama.com.au , should you require additional information, please don't hesitate to call.									
Replacement of Pavilion Key/Card	$50.00	$45.45	$4.55	$50.00	0.00%	per booking	N		Cost Recovery
Weddings									
Say "I do" to The Pavilion Kiama - your ideal waterfront wedding venue. On one of the most important days in your life, you want a unique, magical space as the backdrop for your special memories. The Pavilion Kiama offers you such a setting - just metres from the ocean and overlooking Kiama's beautiful Surf Beach, framed by iconic century-old Norfolk Pines. With ample ceremony locations nearby - including beaches, local churches and ocean facing reserves - The Pavilion Kiama is perfectly situated to play a big role on your perfect day. As big or intimate as you want it to be, we are the ideal place to begin your wedded journey together. Let us help you create your dream wedding!									
Information regarding fees and charges for the Pavilion is available by contacting the Events Coordinator at the Pavilion on 02 4232 1419 or emailing info@thepavilionkiama.com.au, should you require additional information, please don't hesitate to call.									
Conference Packages									
Create your conference home here at The Pavilion Kiama - a contemporary space ideal for "business by the beach". There's a lot to consider when searching for the right conference venue. The number of people, the schedule, equipment needed, catering, accommodation, extra activities, dietary requirements and more. It can be overwhelming! Thankfully here at The Pavilion Kiama our team are the best at helping you make your event "the best yet" for all attendees. Whether it be a conference, corporate event, product launch or meeting, we have the skills to make it a success.									
Information regarding fees and charges for The Pavilion is available by contacting the Events Coordinator at The Pavilion on 02 4232 1419 or emailing info@thepavilionkiama.com.au , should you require additional information, please don't hesitate to call.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy

Community not-for-profit, Kiama based organisations and government departments

40% reduction in venue hire fees (cleaning and waste charges apply at the discretion of management).

Full Venue Hire Fees:

Venue Hire Private Function
Fee ranges from $80 - $250 per hour. (At the discretion of management) Minimum 4 Hour venue hire

Conferences, Expos and Corporate events $1700 per day

Upstairs only
Conferences, Expos and Corporate events $1500 per day
Upstairs only, Minimum 2 consecutive days

Conferences, Expos and Corporate events $2000 per day

Whole Venue
Conferences, Expos and Corporate events $1800 per day
Whole venue, Minimum 2 consecutive days

Saddleback, Surf Beach and Kendalls Meeting Rooms

Venue Hire – Kendall Room $50 per hour
Minimum 4 Hours

Combined room venue hire – Saddleback and Surf Beach room $80
Minimum 4 Hours

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy

Community not-for-profit, Kiama based organisations and government departments [continued]

The Pavilion Kiama is a welcoming space that has long been part of the community, playing host to a diverse range of community events within the Illawarra region. Its prime location and waterfront views are attractive for many local community organisations seeking flexible indoor and outdoor spaces, and who appreciate the excellent service our friendly, professional team provide. The Norfolk Room is our most widely used room for community events, tailoring for 240 sit-down and 400 theatre style events. Hire of the venue must be for a minimum of 4 hours.

Community is at the heart of The Pavilion. To value our not-for-profit, Kiama based organisations we are happy to offer a special venue hire fee to assist with the associated costs of running an event that benefits our community members. Information is available by contacting the Events Coordinator at The Pavilion on 02 4232 1419 or emailing info@thepavilionkiama.com.au, should you require additional information, please don't hesitate to call.

Event Set Up/Pack Down

Need assistance to set up or pack down your community event? Talk with us about how we can assist.

Event set up – starts from	$120.00	$109.09	$10.91	$120.00	0.00%	per hour	N		Cost Recovery
Event packdown – starts from	$120.00	$109.09	$10.91	$120.00	0.00%	per hour	N		Cost Recovery

Cleaning charges for community not-for-profit, Kiama based organisations and government departments

Monday – Friday	$32.20	$29.27	$2.93	$32.20	0.00%	per hour	N		Cost Recovery
Saturday	$43.50	$39.55	$3.95	$43.50	0.00%	per hour	N		Cost Recovery
Sunday	$54.10	$49.18	$4.92	$54.10	0.00%	per hour	N		Cost Recovery

Catering

We are constantly offering new and exciting catering packages that use fresh seasonal produce so please talk with one of our friendly and experienced event coordinators about what is on offer at the time. Talk to us also about our local catering packages that incorporate locally produced products.

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Call Out Fee									
Whilst we conduct a thorough site inspection with you prior to your event, we do understand that sometimes you may need some extra assistance. Please be mindful that a call out fee may apply but we will do our best to assist you over the phone first. The call out fee will be charged at $100 for the initial call out and an additional $50 per hour thereafter.									
Hall Hire									
Gerringong Town Hall									
Includes waste, recycling and cleaning charges									
Casual Hire									
Hourly	$100.00	$100.00	$10.00	$110.00	10.00%	per hour	N		Cost Recovery
Half Day (up to 5hrs)	$400.00	$400.00	$40.00	$440.00	10.00%	per booking	N		Cost Recovery
Whole Day	$800.00	$800.00	$80.00	$880.00	10.00%	per booking	N		Cost Recovery
Regular Hire (> 5 bookings in the calendar year)									
Hourly	$60.00	$59.09	$5.91	$65.00	8.33%	per hour	N		Cost Recovery
Half Day (up to 5hrs)	$250.00	$250.00	$25.00	$275.00	10.00%	per booking	N		Cost Recovery
Whole Day	$500.00	$500.00	$50.00	$550.00	10.00%	per booking	N		Cost Recovery
Not for Profit Groups									
Whole Day Hire	$100.00	$100.00	$10.00	$110.00	10.00%	per booking	N		Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Not for Profit Groups [continued]									
Hourly	$20.00	$18.18	$1.82	$20.00	0.00%	per hour	N		Cost Recovery
Half Day (up to 5hrs)	$60.00	$63.64	$6.36	$70.00	16.67%	per booking	N		Cost Recovery
Bond									
If a bond is required to be paid for damage deposit, the bond is to be refunded if premises and all equipment are left in a clean, tidy and undamaged state. Any repairs or additional cleaning may be charged at external hire rates.									
Bond (for casual and regular hire)	$200.00	$200.00	$0.00	$200.00	0.00%	per booking	N	181-5	Cost Recovery
Bond (for parties, balls, weddings, reunions, dinners and dances)	$700.00	$700.00	$0.00	$700.00	0.00%	per event	N	181-5	Cost Recovery
Other fees									
Kitchen only	$30.00	$27.27	$2.73	$30.00	0.00%	per hour	N	202	Cost Recovery
Kitchen & adjacent room excluding hall	$75.00	$68.18	$6.82	$75.00	0.00%	per hour	N	202	Cost Recovery
Kiama Council staff meeting	$20.00	$20.00	$0.00	$20.00	0.00%	per hour	N	202	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Jamberoo School of Arts									
Includes waste, recycling and cleaning charges									
Casual Hire									
Hourly	$100.00	$100.00	$10.00	$110.00	10.00%	per hour	N	203	Cost Recovery
Half Day (up to 5hrs)	$350.00	$350.00	$35.00	$385.00	10.00%	per booking	N	203	Cost Recovery
Whole Day	$700.00	$700.00	$70.00	$770.00	10.00%	per booking	N	203	Cost Recovery
Regular Hire (> 5 bookings in the calendar year)									
Hourly	$60.00	$59.09	$5.91	$65.00	8.33%	per hour	N	203	Cost Recovery
Half Day (up to 5hrs)	$200.00	$200.00	$20.00	$220.00	10.00%	per booking	N	203	Cost Recovery
Whole Day	$400.00	$400.00	$40.00	$440.00	10.00%	per booking	N	203	Cost Recovery
Not for Profit Groups									
Hourly	$20.00	$18.18	$1.82	$20.00	0.00%	per hour	N		
Half Day (up to 5hrs)	$60.00	$63.64	$6.36	$70.00	16.67%	per booking	N		
Whole Day	$100.00	$100.00	$10.00	$110.00	10.00%	per booking	N		Cost Recovery

Bond

If a bond is required to be paid for damage deposit, the bond is to be refunded if premises and all equipment are left in a clean, tidy and undamaged state. Any repairs or additional cleaning may be charged at external hire rates.

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Bond [continued]									
Bond (for casual and regular hire)	$200.00	$200.00	$0.00	$200.00	0.00%	per booking	N	203	Cost Recovery
Bond (for parties, balls, weddings, reunions, dinners and dances)	$700.00	$700.00	$0.00	$700.00	0.00%	per event	N	181-5	Cost Recovery
Other Fees									
Kitchen	$30.00	$27.27	$2.73	$30.00	0.00%	per event	N	203	Cost Recovery
Kiama Council staff meeting	$20.00	$20.00	$0.00	$20.00	0.00%	per hour	N	203	Cost Recovery
Werri Beach Progress Hall									
Casual Hire									
Hourly	$40.00	$40.91	$4.09	$45.00	12.50%	per hour	N	261 & 217	Cost Recovery
Half Day (up to 5hrs)	$200.00	$200.00	$20.00	$220.00	10.00%	per booking	N	261	Cost Recovery
Whole Day	$400.00	$400.00	$40.00	$440.00	10.00%	per booking	N	261 & 217	Cost Recovery
Regular Hire (> 5 bookings in the calendar year)									
Hourly	$30.00	$31.82	$3.18	$35.00	16.67%	per hour	N	261 & 217	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Regular Hire (> 5 bookings in the calendar year) [continued]									
Half Day (up to 5hrs)	$150.00	$154.55	$15.45	$170.00	13.33%	per booking	N	261 & 217	Cost Recovery
Whole Day	$300.00	$309.09	$30.91	$340.00	13.33%	per booking	N		Cost Recovery
Not for Profit Groups									
Hourly	$20.00	$18.18	$1.82	$20.00	0.00%	per hour	N		
Half Day (up to 5hrs)	$60.00	$63.64	$6.36	$70.00	16.67%	per booking	N		
Whole Day	$100.00	$100.00	$10.00	$110.00	10.00%	per booking	N		Cost Recovery
Bond									
If a bond is required to be paid for damage deposit, the bond is to be refunded if premises and all equipment are left in a clean, tidy and undamaged state. Any repairs or additional cleaning may be charged at external hire rates.									
Bond	$200.00	$200.00	$0.00	$200.00	0.00%	per event	N	181-5	N/A
Other fees									
Kitchen	$30.00	$27.27	$2.73	$30.00	0.00%	per hour	N	181	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
North Kiama Neighbourhood Centre									
Casual Hire									
Hourly	$40.00	$40.91	$4.09	$45.00	12.50%	per day	N	263	Cost Recovery
Half Day (up to 5hrs)	$200.00	$200.00	$20.00	$220.00	10.00%	per booking	N	263	Cost Recovery
Whole Day	$400.00	$400.00	$40.00	$440.00	10.00%	per booking	N	263	Cost Recovery
Regular Hire (> 5 bookings in the calendar year)									
Hourly	$30.00	$31.82	$3.18	$35.00	16.67%	per day	N	263	Cost Recovery
Half Day (up to 5hrs)	$150.00	$154.55	$15.45	$170.00	13.33%	per booking	N	263	Cost Recovery
Whole Day	$300.00	$309.09	$30.91	$340.00	13.33%	per booking	N	263	Cost Recovery
Not for Profit Groups									
Hourly	$20.00	$18.18	$1.82	$20.00	0.00%	per day	N		
Half Day (up to 5hrs)	$60.00	$63.64	$6.36	$70.00	16.67%	per booking	N		Cost Recovery
Whole Day	$100.00	$100.00	$10.00	$110.00	10.00%	per booking	N		
Bond									
If a bond is required to be paid for damage deposit, the bond is to be refunded if premises and all equipment are left in a clean, tidy and undamaged state. Any repairs or additional cleaning may be charged at external hire rates.									
Bond	$200.00	$200.00	$0.00	$200.00	0.00%	per event	N	181-5	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Bond [continued]									
Bond (for parties, balls, weddings, reunions, dinners and dances - minimum 5 hours)	$700.00	$700.00	$0.00	$700.00	0.00%	per event	N	181-5	Cost Recovery
Other Fees									
Kiama Council Staff Meetings	$20.00	$18.18	$1.82	$20.00	0.00%	per hour	N		
Kitchen	$30.00	$27.27	$2.73	$30.00	0.00%	per hour	N		Cost Recovery
Jamberoo Youth Hall									
Casual hire									
Hourly	$40.00	$40.91	$4.09	$45.00	12.50%	per booking	N		Cost Recovery
Half Day (up to 5hrs)	$200.00	$200.00	$20.00	$220.00	10.00%	per booking	N	261 & 217	Cost Recovery
Whole Day	$400.00	$400.00	$40.00	$440.00	10.00%	per booking	N	261 & 217	Cost Recovery
Regular hire for > 5 bookings per calendar year									
Hourly	$30.00	$31.82	$3.18	$35.00	16.67%	per booking	N		Cost Recovery
Half Day (up to 5hrs)	$150.00	$154.55	$15.45	$170.00	13.33%	per booking	N	261 & 217	Cost Recovery
Whole Day	$300.00	$309.09	$30.91	$340.00	13.33%	per booking	N	261 & 217	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Regular Jamberoo community not-for-profit users > 12 times per year									
1st Jamberoo Scout Group	$0.00	$363.64	$36.36	$400.00	∞	per annum	N		Cost Recovery
Jamberoo CWA	$0.00	$545.45	$54.55	$600.00	∞	per annum	N		Cost Recovery
Jamberoo Playgroup	$0.00	$363.64	$36.36	$400.00	∞	per annum	N		Cost Recovery
Reena's Kitchen	$0.00	$90.91	$9.09	$100.00	∞	per half day	N		Cost Recovery
Regular Jamberoo community commercial users > 12 times per year									
Little Groovers	$0.00	$2.73	$0.27	$3.00	∞	per week	N		Cost Recovery
Bond									
If a bond is required to be paid for damage deposit, the bond is to be refunded if premises and all equipment are left in a clean, tidy and undamaged state. Any repairs or additional cleaning may be charged at external hire rates. Kitchen charges will be levied only if catering is carried out beyond the provision of tea and coffee.									
Bond (if alcohol is served)	$0.00	$400.00	$0.00	$400.00	∞	per event	N		Cost Recovery
Bond	$200.00	$200.00	$0.00	$200.00	0.00%	per event	N	181-5	Cost Recovery
Other Fees									
Kitchen	$30.00	$27.27	$2.73	$30.00	0.00%	per event	N		Cost Recovery
Commercial Cleaning Hall and Bathroom	$0.00	$55.00	$0.00	$55.00	∞	per event	N		Cost Recovery
Commercial Cleaning Hall, Bathroom and Kitchen	$0.00	$110.00	$0.00	$110.00	∞	per event	N		Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Not for Profit Groups									
Hourly	$20.00	$18.18	$1.82	$20.00	0.00%	per day	N		Cost Recovery
Half Day (up to 5hrs)	$50.00	$50.00	$5.00	$55.00	10.00%	per booking	N		Cost Recovery
Whole Day	$80.00	$81.82	$8.18	$90.00	12.50%	per booking	N		Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Reserves - Short Term Licences For Use and Casual Occupation of Land									
Exemptions School based groups; charities and charitable fund raising; community groups based within Kiama LGA; not for profit groups.									
Category A									
General short term licence (used for up to 4 hours up to 26 separate times per year)	$30.00	$28.18	$2.82	$31.00	3.33%	per day	N	257	Cost Recovery
Category B									
General short term licence (use < 24 hours duration and one off uses OR the following uses: weddings; small social gatherings and private celebrations; construction access)	$150.00	$140.91	$14.09	$155.00	3.33%	per licence	N	257	Cost Recovery
Category C									
General short term licence (use between 2 - 4 days)	$300.00	$280.91	$28.09	$309.00	3.00%	per licence	N	257	Cost Recovery
Category D									
General short term licence (use between 5 - 9 days) up to 4 times per year	$650.00	$609.09	$60.91	$670.00	3.08%	per licence	N	257	Cost Recovery
Category E									
General short term licence (use between 10-14 consecutive days, up to 4 times per year)	$1,500.00	$1,409.09	$140.91	$1,550.00	3.33%	per licence	N	257	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Category F									
Major event short term licence	$2,500.00 plus bank guarantee or damage deposit $1,000.00 per reserve or at Council's discretion					per event	N	257	Cost Recovery
This fee does not apply to an event if Development Consent is provided however the damage deposit is still payable.									
Key Charges For Reserve Hire									
Replacement of reserve key	$55.00	$50.00	$5.00	$55.00	0.00%	per booking	N	264	Cost Recovery
Helicopter Landing (Private and Commercial)									
Landing licence – excludes government or emergency services.	$140.00	$131.82	$13.18	$145.00	3.57%	per licence	N		Cost Recovery
Commercial and Personal Fitness Training Public Reserves- Base Training									
Base Trainer Licence - Application Fee	$220.00	$200.00	$20.00	$220.00	0.00%	per application	N		Cost Recovery
(Applies to inital application for new operators within the Kiama LGA, not applicable to fitness operators renewing an application at the expiration of the EOI time period)									
Annual Rental – 1-2 participants	$440.00	$400.00	$40.00	$440.00	0.00%	per annum	N		Cost Recovery
Annual Rental – 3-10 participants	$1,628.00	$1,481.82	$148.18	$1,630.00	0.12%	per annum	N		Cost Recovery
Annual Rental – 11-20 participants	$2,156.00	$1,963.64	$196.36	$2,160.00	0.19%	per annum	N		Cost Recovery
Annual Rental – 21-30 participants	$3,078.00	$2,800.00	$280.00	$3,080.00	0.06%	per annum	N		Cost Recovery
Annual Rental – 30+ participants	$3,938.00	$3,581.82	$358.18	$3,940.00	0.05%	per annum	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Commercial and Personal Fitness Training Public Reserve - Block Training									
Block Trainer Licence - Application Fee	$220.00	$200.00	$20.00	$220.00	0.00%	per application	N		Cost Recovery
(Applies to inital application for new operators within the Kiama LGA, not applicable to fitness operators renewing an application at the expiration of the EOI time period)									
Block Trainer Licence Fee	$480.00	$436.36	$43.64	$480.00	0.00%	per block	N		Cost Recovery
Commercial and Personal Fitness Training Public Reserve - Sports Coaching									
Application Fee for Sports Coaching	$220.00	$200.00	$20.00	$220.00	0.00%	per application	N		
Sports Coaching Licence Fee	$30.00	$27.27	$2.73	$30.00	0.00%	per day	N		
Access Across Public Land									
Damage deposit – bank guarantee	$600.00	$1,000.00	$0.00	$1,000.00	66.67%	per application	N	181-1	N/A
Mobile Vending (Food/Beverage) on Approved Public Roads and Reserves									
Rental as determined by prospective fee proposition under EOI process, however minimum annual rental must not be less than scheduled licence fee									
Scheduled Licence Fee (Nominated Holiday Parks)	$300.00	$300.00	$0.00	$300.00	0.00%	per annum	N		Cost Recovery
Scheduled Licence Fee (Public Roads and Reserves)	$1,200.00	$1,200.00	$0.00	$1,200.00	0.00%	per annum	N		
Scheduled Licence Fee (Public Roads and Reserves)	$1,200.00	$1,200.00	$0.00	$1,200.00	0.00%	per annum	N		

Markets

In the event an EOI process is undertaken for future use of reserves by market operators, annual rental will be based on valuation and fees based on a number of stalls will not apply.

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Markets [continued]									
Markets	$11.00	$10.00	$1.00	$11.00	0.00%	per stall	N		Cost Recovery
Illuka Tennis Courts									
Regular Court User (including tennis coaching)	$7.00	$6.36	$0.64	$7.00	0.00%	per hour, per court	N		Cost Recovery
Court hire only	$13.00	$11.82	$1.18	$13.00	0.00%	per hour, per court	N	194	Cost Recovery
Leases and Licences to Local Based Community, Sporting, Charitable and Not-For-Profit Groups On Community Land and Council Managed Crown Land									
Annual rent for lease or licensing of Council property	$500.00	$454.55	$45.45	$500.00	0.00%	per annum	N		Cost Recovery
Separate costs to be met by applicant includes any statutory advertising charges, fees for preparation of lease/licence documentation when out-sourced. Where a commercial return is occurring on the leased property eg sub-lease a negotiated rental exceeding the minimum fee will be negotiated.									
Leases or Licences on Council, Community and Council-Managed Crown Land									
For lease terms of 1+ years only									
Annual rental for lease or licence of property to be based on independent valuation advice or EOI/tender or commercial based rental evidence	n/a						N		Market Rate
Separate costs to be met by applicant includes any statutory advertising charges, Council's reasonable legal costs, fees for preparation of lease/licence documentation when out-sourced									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Short Term Licences (excluding short term licences described in F&C as category A/B/C/D/E)									
Commerical Based Activity Scheduled Licence Fee	$1,500.00	$1,500.00	$0.00	$1,500.00	0.00%	per licence, per annum	N		
In the event of an EOI process to determine issue of licence the annual licence fee cannot be less than the scheduled fee.									
Short Term Licence Fee (excluding short term licences described in F&C as category A/B/C/D/E)									
Lease Assignment									
Consideration fee (separate costs to be met by applicant includes any statutory advertising charges, Council's reasonable legal costs, fees for preparation of lease/licence documentation when out-sourced)	$500.00	$454.55	$45.45	$500.00	0.00%	per application	N		Cost Recovery
Lease and Licence Rental Review									
Valuation Fee	Unless specified by the individual lease or licence, valuation fees for rental review purposes are to be shared equally between lessor and lessee.					per application	N		Cost Recovery
Carnival Hire Black Beach Licence									
Hire Fee (including electricity charges)	$5,200.00	$4,727.27	$472.73	$5,200.00	0.00%	per application	N	252	Cost Recovery
Damage deposit – bank guarantee	$1,600.00	$1,600.00	$0.00	$1,600.00	0.00%	per application	N	181-5	N/A
Saddleback Mountain Telecommunications Facility Licence									
Occupation and exclusive use of Hut (Separate costs of equipment to be met in addition to cost of exclusive use of hut)	$4,000.00	$3,636.36	$363.64	$4,000.00	0.00%	per annum	N		

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Saddleback Mountain Telecommunications Facility Licence [continued]									
Occupation of Radio Base Station	$5,000.00	$4,545.45	$454.55	$5,000.00	0.00%	Per base, per user, per annum	N	290	Cost Recovery
Occupation of Radio Base Station	$1,000.00	$909.09	$90.91	$1,000.00	0.00%	Per link per annum	N	290	Cost Recovery
Occupation of Radio Base Station	$8,500.00	$7,727.27	$772.73	$8,500.00	0.00%	Per microwave per annum	N	290	Cost Recovery
Permanent Road Closure Applications (including sale of land) - where the land will vest in Council									
Search and Status Investigation fee	$155.00	$350.00	$0.00	$350.00	125.81%	per application	N	280	Cost Recovery
Advertising and external consultation process	$355.00	$820.00	$0.00	$820.00	130.99%	per application	N	280	Cost Recovery
Internal review and report to Council to procees	$820.00	$355.00	$0.00	$355.00	-56.71%	per application	N	280	Cost Recovery
Road Closure Assessment process	$1,030.00	$1,060.00	$0.00	$1,060.00	2.91%	per application	N	280	Cost Recovery
Separate costs to be met by applicant include 50% of valuation costs, land transfer, survey and plan registration costs, applicant legal costs, statutory advertising costs, government and authority fees, purchase of land.									
Permanent Road Closure Applications (including sale of land) - where the land will vest in the Crown									
Fee for service	$10,000.00	$10,000.00	$0.00	$10,000.00	0.00%	per application	N		Cost Recovery
Separate costs to be met by applicant include 50% of valuation costs, land transfer, survey and plan registration costs, applicant legal costs, statutory advertising costs, government and authority fees, purchase of land.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Compulsory or statutory based road closure that vests in the Crown									
Fee for service	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%	per application	N	280	Cost Recovery
Separate cost to be met by aplicant includes 50% of valuation costs, land transfer, survey and plan registration costs, applicant legal costs, statutory advertising costs, governance and authority fees, purchase of land.									
Native Title Assessment on Council Managed Crown Land									
Fee for service	$58.00	$60.00	$0.00	$60.00	3.45%	per hour or part thereof	N	262	Cost Recovery
Exemptions: school based groups, charitises and charitable fund raising, community groups based within Kiama LGA; not for profit groups									
Security Deposit									
Bond	Equivalent to one month rental or as determined by Council.					per application	N		Cost Recovery
Footpath Dining Consent									
Application Fee (Applies to Initial Application for new Food Premises incorporating footpath dining, established Food Premises applying for footpath dining consent operators within the LGA and change of business owner of Food Premises with a current approval) (this fee will be waived where a development consent is issued permitting footpath dining)	$220.00	$220.00	$0.00	$220.00	0.00%	per application	N		
Kiama and Gerringong Town Centres	$120.00	$120.00	$0.00	$120.00	0.00%	per square metre	N	390 & 391	Cost Recovery
All other areas	$90.00	$90.00	$0.00	$90.00	0.00%	per square metre	N	390 + 391	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Lease of Public Road									
Consideration fee for lease of public road	$520.00	$472.73	$47.27	$520.00	0.00%	per application	N	391	Cost Recovery
Separate costs to be met by applicant includes any statutory advertising charges, Council's reasonable legal costs, fees for preparation of lease/licence documentation when out-sourced and separate fees for annual rental based on valuation.									
Lease of Airspace Public Road Reserves									
Valuation determination for rental consideration	Fee to be determined by a council appointed Valuer using air space rental assessment method						N		Market Rate
Consideration fee	$520.00	$472.73	$47.27	$520.00	0.00%	per application	N		Cost Recovery
Separate costs to be met by applicant includes any statutory advertising charges, Council's reasonable legal costs, fees for preparation of lease/licence documentation when out-sourced and fees for valuation report.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Awning Structures and Balconies Extending Over Public Footpath Areas Consent									
Consideration fee for minor areas (awnings, support posts, projections)	$200.00	$200.00	$0.00	$200.00	0.00%	per application	N		Cost Recovery
Separate costs to be met by applicant includes any statutory advertising charges, Council's reasonable legal costs, fees for preparation of lease/licence documentation when out-sourced.									
Consideration fee for major areas (balconies, major structures)	$520.00	$520.00	$0.00	$520.00	0.00%	per application	N		Cost Recovery
Separate costs to be met by applicant includes any statutory advertising charges, Council's reasonable legal costs, fees for preparation of lease/licence documentation when out-sourced.									
Creation of Easements									
Consideration fee	$520.00	$520.00	$0.00	$520.00	0.00%	per application	N		Cost Recovery
Separate costs to be met by applicant includes any statutory advertising charges, other government and authority fees, Council's reasonable legal costs including land transfer, survey and plan registration costs and sale/compensation price determined by valuation.									
Compulsory Acquisition									
Consideration fee	$520.00	$472.73	$47.27	$520.00	0.00%	per application	N		Cost Recovery
Separate costs to be met by applicant includes any statutory advertising charges, other government and authority fees, Council's reasonable legal costs including land transfer, survey and plan registration costs and sale/compensation price determined by valuation.									
Cattle Grid/Bypass									
Consideration fee	$520.00	$520.00	$0.00	$520.00	0.00%	520	N		
Separate costs to be met by applicant includes any statutory advertising charges, other government and authority fees, Council's reasonable legal costs including land transfer, survey and plan registration costs and sale/compensation price determined by valuation.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Public Gates									
Consideration fee	$520.00	$520.00	$0.00	$520.00	0.00%		N		Cost Recovery
Separate costs to be met by applicant includes any statutory advertising charges, other government and authority fees, Council's reasonable legal costs including land transfer, survey and plan registration costs and sale/compensation price determined by valuation.									
Section 54 Certificates - Land Classification									
Application Fee	$70.00	$70.00	$0.00	$70.00	0.00%	per application	N		

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Environmental Services									
Community and Cultural Development									
Kiama Community Arts Precinct									
The Joyce Wheatley Community Centre									
Fees based on hire purpose, not organisation or person hiring. *Please note certain activities will require a specific costing from Council staff.*									
Auditorium Hire									
Commercial/Private Hire									
Hourly	$100.00	$95.45	$9.55	$105.00	5.00%	per booking	N	42	Market Rate
Half Day Hire (up to 5 hours)	$400.00	$381.82	$38.18	$420.00	5.00%	per booking	N	42	Market Rate
Whole Day Hire	$800.00	$763.64	$76.36	$840.00	5.00%	per booking	N	42	Market Rate
Artists/Not for Profit Groups									
Hourly	$20.00	$18.18	$1.82	$20.00	0.00%	per booking	N	43	Market Rate
Half Day Hire (up to 5 hours)	$60.00	$54.55	$5.45	$60.00	0.00%	per booking	N	43	Market Rate
Whole Day Hire	$100.00	$90.91	$9.09	$100.00	0.00%	per booking	N	43	Market Rate
Bond									
If a bond is required to be paid for damage deposit, the bond is to be refunded if premises and all equipment are left in a clean, tidy and undamaged state. Any repairs or additional cleaning may be charged at external hire rates.									
Bond (for commercial/private hire)	$400.00	$440.00	$0.00	$440.00	10.00%	per booking	N	181-5	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Bond [continued]									
Bond (for parties, balls, weddings, reunions, dinners and dances - minimum 5 hours)	$700.00	$770.00	$0.00	$770.00	10.00%	per event	N	181-5	Cost Recovery
Bond (for Artists/Not for Profit Groups)	$60.00	$60.00	$0.00	$60.00	0.00%	per booking	N	181-5	Cost Recovery
Pack down fee (following day, maximum 3 hours)	$20.00	$22.73	$2.27	$25.00	25.00%	per hour	N		Cost Recovery
Bert Flugelman Room (East Wing)									
Artists/Not for Profit Groups									
12 weeks	$720.00	$654.55	$65.45	$720.00	0.00%	per booking	N		Cost Recovery
Hourly	$10.00	$9.09	$0.91	$10.00	0.00%	per booking	N	43	Market Rate
Half Day Hire (up to 5 hours)	$20.00	$18.18	$1.82	$20.00	0.00%	per booking	N	43	Market Rate
Whole Day Hire	$35.00	$31.82	$3.18	$35.00	0.00%	per booking	N	43	Market Rate
Commercial									
Hourly	$50.00	$50.00	$5.00	$55.00	10.00%	per booking	N	42	Market Rate
Half Day Hire (up to 5 hours)	$225.00	$218.18	$21.82	$240.00	6.67%	per booking	N	42	Market Rate
Whole Day Hire	$400.00	$400.00	$40.00	$440.00	10.00%	per booking	N	42	Market Rate
Charmian Clift (Studio)									
12 weeks	$720.00	$654.55	$65.45	$720.00	0.00%	per booking	N	42	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Lloyd Rees (West Wing)									
Artists/Not For Profit Groups									
Weekly (8am Monday to 6pm Friday)	$200.00	$181.82	$18.18	$200.00	0.00%	per booking	N	43	Market Rate
Weekend (8am Saturday to 6pm Sunday)	$75.00	$68.18	$6.82	$75.00	0.00%	per booking	N	43	Market Rate
Daily (10 hours between 8am and 6pm)	$45.00	$40.91	$4.09	$45.00	0.00%	per booking	N	43	Market Rate
Half Day (Applies between 8am and 6pm; 5 hours maximum)	$25.00	$22.73	$2.27	$25.00	0.00%	per booking	N	43	Market Rate
Hourly (Applies between 8am and 10pm)	$10.00	$9.09	$0.91	$10.00	0.00%	per booking	N	43	Market Rate
Commercial									
Weekly (8am Monday to 6pm Friday)	$800.00	$772.73	$77.27	$850.00	6.25%	per booking	N	42	Market Rate
Weekend (8am Saturday to 6pm Sunday)	$650.00	$618.18	$61.82	$680.00	4.62%	per booking	N	42	Market Rate
Daily (10 hours between 8am and 6pm)	$350.00	$336.36	$33.64	$370.00	5.71%	per booking	N	42	Market Rate
Half Day (Applies between 8am and 6pm; 5 hours maximum)	$200.00	$195.45	$19.55	$215.00	7.50%	per booking	N	42	Market Rate
Hourly (Applies between 8am and 10pm)	$45.00	$45.45	$4.55	$50.00	11.11%	per booking	N	42	Market Rate
Old Fire Station									
For hire to groups and individuals for art exhibitions, art and craft workshops and lectures/talks/meetings with cultural focus.									
Venue Hire	$270.00	$245.45	$24.55	$270.00	0.00%	per week	N		Cost Recovery
For the period of Thursday midday to Wednesday 5pm (inclusive of set up & pack down)									
Venue Hire – Community/Not-For-Profit Hire	$55.00	$50.00	$5.00	$55.00	0.00%	per booking	N		Cost Recovery
For Thursday morning hire only between 9 -11:30am.									
Venue Hire – Private/Commercial Hire	$120.00	$109.09	$10.91	$120.00	0.00%	per booking	N		Cost Recovery
For Thursday morning hire only between 9 - 11:30am.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Old Fire Station [continued]									
Venue Hire – Community/Not-For-Profit Hire	$30.00	$27.27	$2.73	$30.00	0.00%	per booking	N		Cost Recovery
For Wednesday night only 5:30 - 10pm.									
Venue Hire – Private/Commercial Hire	$70.00	$63.64	$6.36	$70.00	0.00%	per booking	N		Cost Recovery
For Wednesday night only 5:30 - 10pm.									
Bond	Starting at $60 for community or not-for-profit hire					per booking	N	181-5	Cost Recovery
Adult Change Facility MLAK Key Borrowing Register									
Replacement of MLAK key	$50.00	$50.00	$5.00	$55.00	10.00%	per key	N		Cost Recovery
Conditions apply. Full responsibility to return key to where borrowed from; if key not returned replacement cost (including administration costs) will be charged									
Library Fees									
Reservations	$3.20	$3.30	$0.00	$3.30	3.13%	per reservation	N	24	Market Rate
Within South Coast Co-op									
Payment for Lost toy	Replacement cost + $8.00 admin charge					per instance	N	24	Cost Recovery
Payment for other lost items	Replacement cost + $8.00 processing charge					per instance	N	24	Market Rate
Payment for sand damage	$8.40	$8.60	$0.00	$8.60	2.38%	per instance	N	24	Market Rate
Payment for missing pieces of toys/games/puzzles	$12.80	$13.20	$0.00	$13.20	3.13%	per instance	N	24	Market Rate
Toy Library Family Annual Membership Fee	$34.00	$34.00	$0.00	$34.00	0.00%	per family per year	N	23	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Library Fees [continued]									
Replacement of lost borrower cards	$6.40	$6.60	$0.00	$6.60	3.13%	per instance	N	24	Cost Recovery
Replacement of lost bar codes	$9.60	$9.90	$0.00	$9.90	3.13%	per instance	N	24	Cost Recovery
Replacement of lost plastic hanger bags	$9.60	$9.90	$0.00	$9.90	3.13%	per instance	N	24	Cost Recovery
Study Room Hire	$8.00	$8.18	$0.82	$9.00	12.50%	per hour	N	112	Market Rate
Study Room Commercial Use Hire	$16.00	$15.45	$1.55	$17.00	6.25%	per hour	N	112	Market Rate
Key Bond	$36.00	$38.00	$0.00	$38.00	5.56%	per key	N	24	N/A
USB	$15.00	$13.64	$1.36	$15.00	0.00%	per item	N	20	Market Rate
Internet Searching	Service without Fee					per instance	Y		Statutory
Internet Training	$19.55	$17.77	$1.78	$19.55	0.00%	per half hour	N	22	Market Rate
Half hour minimum charge									
Research and Support	$23.00	$20.91	$2.09	$23.00	0.00%	per 15 minutes	N	20	Market Rate
After first 15 minutes									
Earbuds for use of AV equipment	$6.00	$5.45	$0.55	$6.00	0.00%	per set	N	20	Market Rate
Microfilm Copy	$2.20	$2.09	$0.21	$2.30	4.55%	per page	N	21	Market Rate
Auditorium									
9am – 6pm	$43.00	$40.00	$4.00	$44.00	2.33%	per hour	N	112	Market Rate
6pm – 10pm	$46.00	$41.82	$4.18	$46.00	0.00%	per hour	N	112	Market Rate
Room in Auditorium									
9am – 6pm	$21.00	$19.09	$1.91	$21.00	0.00%	per hour	N	112	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Room in Auditorium [continued]									
after 6pm	$23.00	$20.91	$2.09	$23.00	0.00%	per hour	N	112	Market Rate
Inter-Library Loans									
Public Libraries NSW and State Library	$8.00	$7.27	$0.73	$8.00	0.00%	per item	N	20	Market Rate
University Library and out of state libraries	$28.50	$25.91	$2.59	$28.50	0.00%	per item	N	20	Market Rate
Computer Printout									
Black & White	$0.21	$0.19	$0.02	$0.20	-4.76%	per page	N	21	Market Rate
Colour	$6.00	$6.36	$0.64	$7.00	16.67%	per page	N	21	Market Rate
Laminating									
A4	$4.30	$4.00	$0.40	$4.40	2.33%	per page	N	20	Market Rate
A3	$6.60	$6.18	$0.62	$6.80	3.03%	per page	N	20	Market Rate
Photocopies									
A4 Colour	$1.20	$1.14	$0.11	$1.25	4.17%	per page	N	21	Market Rate
A3 Colour	$2.20	$2.05	$0.20	$2.25	2.27%	per page	N	21	Market Rate
A4 Black & White	$0.20	$0.18	$0.02	$0.20	0.00%	per page	N	21	Market Rate
Standard print									
Over 30 copies per A4 page	$0.15	$0.14	$0.01	$0.15	0.00%	per page	N	21	Market Rate
Over 30 copies per A4 page	$0.30	$0.27	$0.03	$0.30	0.00%	per page	N	21	Market Rate
Double sided									
Over 30 copies per A3 page	$0.30	$0.27	$0.03	$0.30	0.00%	per page	N	21	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Photocopies [continued]									
Over 30 copies per A3 page Double sided	$0.60	$0.55	$0.05	$0.60	0.00%	per page	N	21	Market Rate
Fax									
Outgoing fax	$0.20	$0.18	$0.02	$0.20	0.00%	per page	N	21	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy

Building & Development

Development Applications

- *Activities may be subject to further fees and charges (if approval is granted to the application) as detailed in other sections of this Fees and Charges document.*

- *Exemptions and Reductions in Fees*

  Council may provide for a reduction or exemption of certain fees (unless affixed by Regulations) only in very exceptional circumstances and following consideration of a written request by the General Manager. Where the General Manager finds that the specified fees are inappropriate or unreasonable having regard to the nature of the specific activity / matter or in the circumstances then a reduction or exemption may be granted to applicable fees.

- *Refund of Fees*

  Consideration will be given to a written request for a refund of a particular fee or charge paid when an application is withdrawn. Any refund will be proportionate to the extent of administrative and professional works carried out prior to the date of the request. Generally Council retains the first $300 and the Information Management Fee regardless of when the application is withdrawn.

- *Asset Protection Fee*

  The asset protection fee allows Council to undertake both a pre and a post inspection to ensure that building works associated with construction activities do not negatively impact the integrity of public areas or Council Assets. With larger projects Council staff are often required to attend the site multiple times.

- *Long Service Levy Fee*

  The New South Wales Parliament has put a levy on building and construction work costing $25,000 and above (inclusive of GST) in New South Wales. The levy is paid into a fund administered by the Long Service Corporation, and from this fund, the Corporation makes long service payments to building and construction workers. The Levy is payable online, at local councils or direct to the Corporation. The current levy rate is 0.35% of the value of building and construction works costing $25,000 or more (inclusive of GST).

Assessment Services

The fee determined by the consent authority must accompany the application. In the case of a building or works, the fee is based upon the estimated cost of that building or works as detailed in Section 255 of the Environmental Planning and Assessment Regulation 2000.

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Building & Development [continued]									
The Development Application total fee is made up of:									
• Development Assessment Fee • Notification and Advertising (if applicable) • Asset Protection Fee • Information Management Fee (currently Archive Fee) • Environmental Compliance Levy • Long Service Levy (if applicable) • Integrated Development and Concurrence Fee (if applicable) • Designated Development Fee (if applicable)									
Note: The Development Assessment Fee includes a planFIRST fee that is payable to the NSW Department of Planning for all applications over $50,000 (Council is only a collecting agent for this fee).									
Pre-Development Application Lodgement Advice									
Projects with estimated cost of development up to $1,000,000 - first hour	$530.00	$495.45	$49.55	$545.00	2.83%	first hour	N	10	Market Rate
Projects with estimated cost of development up to $1,000,000 - fee per 30 mins after first hour	$206.00	$192.73	$19.27	$212.00	2.91%	per 30 mins after first hour	N	10	Market Rate
Projects with estimated cost of development between $1,000,001 to $8,000,000 - first hour	$954.81	$894.05	$89.41	$983.46	3.00%	first hour	N	10	Market Rate
Projects with estimated cost of development between $1,000,001 to $8,000,000 - fee per 30 mins after first hour	$231.00	$215.45	$21.55	$237.00	2.60%	per 30 mins after first hour	N	10	Market Rate
Projects with estimated cost of development $8,000,001 or greater - first hour	$1,379.00	$1,290.91	$129.09	$1,420.00	2.97%	fist hour	N	10	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Pre-Development Application Lodgement Advice [continued]									
Projects with estimated cost of development $8,000,001 or greater - fee per 30 mins after first hour	$257.00	$240.00	$24.00	$264.00	2.72%	per 30 mins after first hour	N	10	Market Rate
Development Application Fees									
Advertising Signs plus $93 each advertisement in excess of 1	$285.00	$285.00	$0.00	$285.00	0.00%	per sign	N	247	Statutory
Plus $93.00 per advertisement in excess of one, or the fee calculated in the table below (whichever is greater)									
Minimum fee for a designated development	$920.00	$920.00	$0.00	$920.00	0.00%	per application	N	10	Statutory
Plus as per table below									
SEPP 65 Design Panel Review Fee	$760.00	$760.00	$0.00	$760.00	0.00%	per application	N	10	Statutory
Plus as per table below									
Architectural Review Fee	$955.00	$983.00	$0.00	$983.00	2.93%	per application	N	353	Cost Recovery
Development not involving the erection of a building, carrying out of a work, subdivision of land or demolition	$285.00	$285.00	$0.00	$285.00	0.00%	per application	N	10	Statutory
Dwelling-houses with an estimated construction cost of $100,000 or less	As per table below to a maximum of $455 (Includes PlanFIRST Levy of $64)					per application	N	10	Statutory
TABLE: Erection of dwelling house $100,000 or greater or erection of building, carrying out work or demolition of building									
Not exceeding $5,000	$110.00	$110.00	$0.00	$110.00	0.00%	per application	N	10	Statutory
Exceeding $5,000 but not exceeding $50,000, plus $3.00 per $1,000 (or part) of estimated cost	$170.00	$170.00	$0.00	$170.00	0.00%	per application	N	10	Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
TABLE: Erection of dwelling house $100,000 or greater or erection of building, carrying out work or demolition of building [continued]									
Exceeding $50,000 but not exceeding $250,000 plus $3.64 per $1,000 (or part) exceeding $50,000	$352.00	$352.00	$0.00	$352.00	0.00%	per application	N	10	Statutory
Exceeding $250,000 but not exceeding $500,000 plus $2.34 per $1,000 (or part) exceeding $250,000	$1,160.00	$1,160.00	$0.00	$1,160.00	0.00%	per application	N	10	Statutory
Exceeding $500,000 but not exceeding $1,000,000 plus $1.64 per $1,000 (or part) exceeding $500,000	$1,745.00	$1,745.00	$0.00	$1,745.00	0.00%	per application	N	10	Statutory
Exceeding $1,000,000 but not exceeding $10,000,000 plus $1.44 per $1,000 (or part) exceeding $1,000,000	$2,615.00	$2,615.00	$0.00	$2,615.00	0.00%	per application	N	10	Statutory
Exceeding $10,000,000 plus $1.19 per $1,000 (or part) exceeding $10,000,000	$15,875.00	$15,875.00	$0.00	$15,875.00	0.00%	per application	N	10	Statutory
Subdivision									
Involving a new road plus $65 per additional lot	$665.00	$665.00	$0.00	$665.00	0.00%	per allotment	N	10	Statutory
Plus $65 per additional allotment									
No new roads plus $53 per additional lot	$330.00	$330.00	$0.00	$330.00	0.00%	per allotment	N	10	Statutory
Plus $53 per additional allotment									
Strata subdivision plus $65 per additional lot	$330.00	$330.00	$0.00	$330.00	0.00%	per allotment	N	10	Statutory
Plus $65 per additional allotment									
Environmental Compliance Levy									
Notification Fee									
Development Applications, Modifications, Reviews, Amendments including re-notification of undetermined applications									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Notification Fee [continued]									
Category 1 Notification	$160.00	$164.00	$0.00	$164.00	2.50%	per application	N	193	Cost Recovery
• Cost of works < $50,000 • Subdivision creating < 3 new lots • Change of use • Temporary use of land • Activity approvals under Section 68 of the Local Government Act for wood heaters in urban areas									
Category 2 Notification	$303.00	$313.00	$0.00	$313.00	3.30%	per application	N	182	Cost Recovery
• Cost of works $50,001 - $2,000,000 • Subdivision creating 3-10 new lots									
Category 3 Notification	$468.00	$483.00	$0.00	$483.00	3.21%	per application	N	182	Cost Recovery
• Cost of works >$2,000,001 • Subdivision creating >10 new lots									
Additional fee where advertised in press	$566.00	$582.00	$0.00	$582.00	2.83%	per application	N	193	Cost Recovery
Asset Protection Fee									
Value of works up to $50,000 or Subdivision creating up to 4 new lots	$120.00	$123.00	$0.00	$123.00	2.50%	per application	N	123	Market Rate
Value of works $50,001 to $2,000,000 or Subdivision creating 5 - 10 new lots	$250.00	$257.00	$0.00	$257.00	2.80%	per application	N	123	Market Rate
Value of works more than $2,000,000 or Subdivision creating more than 10 new lots	$400.00	$412.00	$0.00	$412.00	3.00%	per application	N	123	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
General Development Fees									
DA Time Extension Request	$206.00	$212.00	$0.00	$212.00	2.91%	per application	N	10	Cost Recovery
Information Management Fee (formerly Archive Fee) on all DAs, CDCs, BICs and Activity Applications	$54.00	$56.00	$0.00	$56.00	3.70%	per application	N	32	Cost Recovery
Additional Fees for Integrated Development (State Agency Fee)	$320.00	$320.00	$0.00	$320.00	0.00%	per approval body	N	10	Statutory
Admin fee for Integrated Referrals	$140.00	$140.00	$0.00	$140.00	0.00%	per referral	N	10	Statutory
Additional fees for Concurrence	$320.00	$320.00	$0.00	$320.00	0.00%	each concurrence authority	N	10	Statutory
Admin fee for Concurrence Referrals	$140.00	$140.00	$0.00	$140.00	0.00%	per application	N	10	Statutory
Liquor Licence - Local Consent Authority - Lodgement / Endorsement	$250.00	$250.00	$0.00	$250.00	0.00%	per application	N	10	Cost Recovery
Fire Safety									
Annual Fire Safety Statement lodgement & assessment fee	$136.00	$128.18	$12.82	$141.00	3.68%	per application	N	345	Cost Recovery
Re-submission fee for incomplete or inaccurate Annual Fire Safety Statement	$113.00	$105.45	$10.55	$116.00	2.65%	per application	N	345	Cost Recovery
Additional fee payable for late submission of Annual Fire Safety Statement	$136.00	$128.18	$12.82	$141.00	3.68%	per application	N	345	Cost Recovery
Annual Fire Safety Statement - Request to consider stay of penalty infringement notice for late statement	$250.00	$234.55	$23.45	$258.00	3.20%	per application	N	345	Cost Recovery
Car Parking and Development Contributions. Section 7.11 and 7.12									
Development Contributions	In accordance with Council's 7.11 (formerly S94) and 7.12 (formerly S94A) Contribution Plans.					per application	N	186 187	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Relocation of Dwellings Inspections									
Inside Municipality	$371.00	$382.00	$0.00	$382.00	2.96%	per inspection	N		Cost Recovery
Outside Municipality	$400 first hour, $120 per hour thereafter plus associated travelling expenses.					per inspection	N		Cost Recovery
Amended Plan Fees									
Assessment Fee									
Minor	$318.00	$327.00	$0.00	$327.00	2.83%	per application	N	10	Cost Recovery
Major	50% of the original DA fee or $772 (whichever is the greater)					per application	N	10	Cost Recovery
Cost or 50% of DA fee whichever is the greater									
Additional Fees for Development which has to be advertised									
Designated Development	$2,220.00	$2,220.00	$0.00	$2,220.00	0.00%	per application	N	10	Statutory
Prohibited Development	$1,105.00	$1,105.00	$0.00	$1,105.00	0.00%	per application	N	10	Statutory
Advertised Development / Nominated Integrated	$1,105.00	$1,105.00	$0.00	$1,105.00	0.00%	per application	N	10	Statutory
Modifications of Consent where advertising is required	$250.00	$250.00	$0.00	$250.00	0.00%	per application	N	10	Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Requests for Review (under Section 8.2)									
Fee for review of decision to reject a DA (under Section 8.2)									
Value < $100,000	$55.00	$55.00	$0.00	$55.00	0.00%	per application	Y	10	Statutory
Value > $100,000 < $1,000,000	$150.00	$150.00	$0.00	$150.00	0.00%	per application	Y	10	Statutory
Value > $1,000,000	$250.00	$250.00	$0.00	$250.00	0.00%	per application	Y	10	Statutory
Fee for Review of Determination of a Development Application									
DA not involving the erection of a building, the carrying out of work or demolition	50% of the original DA fee					per application	N	69	Statutory
Dwelling house < $100,001 in value	$190.00	$190.00	$0.00	$190.00	0.00%	per application	N	69	Statutory
Any other DA with the following values:									
Up to $5,000	$55.00	$55.00	$0.00	$55.00	0.00%	per application	N	69	Statutory
$5,001 to $250,000 plus $1.50 per $1,000 (or part) of total value	$85.00	$85.00	$0.00	$85.00	0.00%	per application	N	69	Statutory
$250,001 to $500,000 plus $0.85 per $1,000 (or part) exceeding $250,000	$500.00	$500.00	$0.00	$500.00	0.00%	per application	N	69	Statutory
$500,001 to $1,000,000 plus $0.50 per $1,000 (or part) exceeding $500,000	$712.00	$712.00	$0.00	$712.00	0.00%	per application	N	69	Statutory
$1,000,001 to $10,000,000 plus $0.40 per $1,000 (or part) exceeding $1,000,000	$987.00	$987.00	$0.00	$987.00	0.00%	per application	N	69	Statutory
$10,000,000 + plus $0.27 per $1,000 (or part) exceeding $10,000,000	$4,737.00	$4,737.00	$0.00	$4,737.00	0.00%	per application	N	69	Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Objections									
Objections against Requirements of Part 1 Approvals under the Local Government Act, 1993									
Objections requiring concurrence of State Agencies	$381.00	$392.00	$0.00	$392.00	2.89%	per hour	N	356	Cost Recovery
Fee for technical staff involvement in the assessment and/or preparation of supporting documentation	$381.00	$392.00	$0.00	$392.00	2.89%	per hour	N	356	Cost Recovery
Minimum fee of $370.00 per hour or part thereof.									
Modification of Consent									
Modifications of consent involving minor error, misdescription or miscalculation under Section 4.55(1)	$71.00	$71.00	$0.00	$71.00	0.00%	per application	N	10	Statutory
Modifications of consent which in the opinion of the consent authority involves minimal environmental impact under Section 4.55(1A) or Section 4.56(1)	$645 or 50% of the original development application fee, whichever is the lesser					per application	N	10	Statutory
Other modification of consent which in the opinion of the consent authority is not of minimal environmental impact under Section 4.55(2) or 4.56(1)	(a) If the original DA fee was less than $100, then 50% of the original DA fee. (b) If the original DA fee was $100 or more and the DA does not involve the erection of a building, the carrying out of work or demolition then 50% of the original DA fee. (c) If the original DA fee was $100 or more and the DA involves the erection of a dwelling house with a cost of construction of $100,000 or less then $190. (d) In the case of an application with respect to any other DA the fees are based on the estimated cost as set out in the Table below.					per application	N	10	Statutory
Up to $5,000	$55.00	$55.00	$0.00	$55.00	0.00%	per application	N	10	Statutory
$5,001 to $250,000, plus $1.50 per $1,000 of total value	$85.00	$85.00	$0.00	$85.00	0.00%	per application	N	10	Statutory
$250,001 to $500,000 plus $0.85 per $1,000 (or part) exceeding $250,000	$500.00	$500.00	$0.00	$500.00	0.00%	per application	N	10	Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Modification of Consent [continued]									
$500,001 to $1,000,000 plus $0.50 per $1,000 (or part) exceeding $500,000	$712.00	$712.00	$0.00	$712.00	0.00%	per application	N	10	Statutory
$1,000,001 to $10,000,000 plus $0.40 per $1,000 (or part) exceeding $1,000,000	$987.00	$987.00	$0.00	$987.00	0.00%	per application	N	10	Statutory
$10,000,000 + plus $0.27 per $1,000 (or part) exceeding $10,000,000	$4,737.00	$4,737.00	$0.00	$4,737.00	0.00%	per application	N	10	Statutory
Fee for review of modified application									
Review of Modification Application under Section 8.9	50% of the fee that was orginally paid for the modifcation application that is the subject of the review					per application	Y	10	Statutory
Complying Development Certificates									
The values are based on the contract price or, where there is no contract price, Council's estimated value of work.									
Single Dwellings	$1,251.00	$1,170.91	$117.09	$1,288.00	2.96%	per application	N	17	Market Rate
Multiple Dwelling Houses / Dual Occupancies / Integrated Housing – plus $550 for each additional occupancy	$1,251.00	$1,170.91	$117.09	$1,288.00	2.96%	per application	N	17	Market Rate
Demolition per dwelling or part thereof	$650.00	$608.18	$60.82	$669.00	2.92%	per application	N	17	Market Rate
Modified Complying Development Certificate Application	$211.00	$197.27	$19.73	$217.00	2.84%	per application	N	17	Market Rate
Dwelling Alterations and Additions including attached carports and garages									
Value up to $15,000	$561.00	$524.55	$52.45	$577.00	2.85%	per application	N	17	Market Rate
Value $15,001 to $50,000	$870.00	$814.55	$81.45	$896.00	2.99%	per application	N	17	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Dwelling Alterations and Additions including attached carports and garages [continued]									
Value over $50,000	$1,121.00	$1,049.09	$104.91	$1,154.00	2.94%	per application	N	17	Market Rate
Modified Complying Development Certificate Application	$211.00	$197.27	$19.73	$217.00	2.84%	per application	N	17	Market Rate
Detached Carports, Garages and the other non habitable structures									
Value up to $15,000	$467.00	$437.27	$43.73	$481.00	3.00%	per application	N	17	Market Rate
Value $15,001 to $50,000	$560.00	$523.64	$52.36	$576.00	2.86%	per application	N	17	Market Rate
Value over $50,000	$749.00	$701.82	$70.18	$772.00	3.07%	per application	N	17	Market Rate
Demolition	$347.00	$325.45	$32.55	$358.00	3.17%	per application	N	17	Market Rate
Modified Complying Development Certificate Application	$211.00	$197.27	$19.73	$217.00	2.84%	per application	N	17	Market Rate
Industrial / Commercial Internal alterations / fit out									
Value up to $50,000	$870.00	$814.55	$81.45	$896.00	2.99%	per application	N	17	Market Rate
Value over $50,000	$1,121.00	$1,050.00	$105.00	$1,155.00	3.03%	per application	N	17	Market Rate
Modified Complying Development Certificate Application	$211.00	$198.18	$19.82	$218.00	3.32%	per application	N	17	Market Rate
Not involving building work									
Bed and Breakfast	$564.00	$528.18	$52.82	$581.00	3.01%	per application	N	17	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Not involving building work [continued]									
Change of Use	$870.00	$815.45	$81.55	$897.00	3.10%	per application	N	17	Cost Recovery
Construction Certificates									
The values are based on the contract price or, where there is no contract price, Council's estimated value of work.									
Single Dwellings	$1,252.00	$1,172.73	$117.27	$1,290.00	3.04%	per application	N	335	Market Rate
Multiple Dwelling Houses / Dual Occupancies / Integrated Housing plus $550 for each additional occupancy after first	$1,251.00	$1,170.91	$117.09	$1,288.00	2.96%	for first occupancy	N	335	Market Rate
Dwelling Alterations and Additions Including Attached carports and garages									
Value up to $15,000	$563.00	$527.27	$52.73	$580.00	3.02%	per application	N	335	Market Rate
Value $15,001 to $50,000	$878.00	$821.82	$82.18	$904.00	2.96%	per application	N	335	Market Rate
Value over $50,000	$1,134.00	$1,061.82	$106.18	$1,168.00	3.00%	per application	N	335	Market Rate
Detached Carports, Garages and the other non habitable structures									
Value up to $15,000	$474.00	$444.55	$44.45	$489.00	3.16%	per application	N	335	Market Rate
Value $15,001 to $50,000	$564.00	$528.18	$52.82	$581.00	3.01%	per application	N	335	Market Rate
Value over $50,000	$757.00	$709.09	$70.91	$780.00	3.04%	per application	N	335	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Commercial / Industrial BCA Class 2-9									
Value up to $100,000	$1,009.00	$945.45	$94.55	$1,040.00	3.07%	per application	N	335	Market Rate
Value $100,001 to $250,000	$1,258.00	$1,177.27	$117.73	$1,295.00	2.94%	per application	N	335	Market Rate
Value $250,001 to $500,000	$1,510.00	$1,414.55	$141.45	$1,556.00	3.05%	per application	N	335	Market Rate
Value $500,001 to $1,000,000	$1,889.00	$1,768.18	$176.82	$1,945.00	2.96%	per application	N	335	Market Rate
Value over $1,000,000	$2,519.00	$2,359.09	$235.91	$2,595.00	3.02%	per application	N	335	Market Rate
Cost + $2.50/$1,000 in excess of $1,000,000									
Modified Construction Certificate									
Modification of Construction Certificate (Commercial/ Industrial BCA Class 2-9)	$500.00	$468.18	$46.82	$515.00	3.00%		N		
Modification of a Construction Certificate (Residential BCA Class 1-10)	$309.00	$289.34	$28.93	$318.27	3.00%	per application	N	335	Market Rate
Principal Certifying Authority (PCA) Packages									
Principal Certifying Authority (PCA) Packages									
BCA Class 10 Structures	$489.00	$458.18	$45.82	$504.00	3.07%	per application	N	17	Market Rate
Package includes maximum of four (4) inspections plus one (1) Occupation Certificate and sign Additional charges apply for extra inspections and more than one (1) Occupation Certificate Includes garages, awnings, carports, swimming pools, retaining walls etc									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Principal Certifying Authority (PCA) Packages [continued]									
BCA Class 1 Structures - Alterations and additions to existing dwelling	$851.00	$796.36	$79.64	$876.00	2.94%	per application	N	17	Market Rate
Package includes maximum of five (5) inspections plus one (1) Occupation Certificate and sign Additional charges apply for extra inspections and more than one (1) Occupation Certificate									
BCA Class 1 Structures - New stand alone dwellings	$999.00	$935.43	$93.54	$1,028.97	3.00%	per application	N	17	Market Rate
Package includes maximum of seven (7) inspections plus one (1) Occupation Certificate and sign Additional charges apply for extra inspections and more than one (1) Occupation Certificate									
BCA Class 1,2,3 and 4 Structures (per unit)	$623.00	$583.64	$58.36	$642.00	3.05%	per unit	N	17	Market Rate
Includes multiple occupancy units, villas, townhouses and residential units (per unit)									
BCA Class 5,6,7,8 and 9 Structures 9 (per 500m2)	$1,114.00	$1,043.64	$104.36	$1,148.00	3.05%	per 500 m2	N	17	Market Rate
Commercial, industrial, mixed use buildings and public buildings									
Change of Principal Certifying Authority (PCA) to Kiama Municipal Council from another PCA									
Value of work less than $100,000 (Class 1 and 10)									
Application Fee	$3,090.00	$2,892.73	$289.27	$3,182.00	2.98%	per application	N	17	Cost Recovery
Processing Charge (in addition to application fee)	$2,121.00	$1,986.03	$198.60	$2,184.63	3.00%	per application	N	17	Cost Recovery
Minimum additional fee of $2,060 (GST incl) and by quotation of Manager Development Assessment									
Value of work between $100,001 to $250,000 (Class 1 and 10)									
Application Fee	$3,090.00	$2,893.36	$289.34	$3,182.70	3.00%	per application	N	17	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Value of work between $100,001 to $250,000 (Class 1 and 10) [continued]									
Processing Charge (in addition to application fee)	$3,182.00	$2,979.09	$297.91	$3,277.00	2.99%	per application	N	17	Cost Recovery
Minimum additional fee of $3,090 (GST incl) and by quotation of Manager Development Assessment									
Value of work between $250,001 to $500,000 (Class 1 and 10)									
Application Fee	$3,090.00	$2,893.36	$289.34	$3,182.70	3.00%	per application	N	17	Cost Recovery
Processing Charge (in addition to application fee)	$4,243.00	$3,972.73	$397.27	$4,370.00	2.99%	per application	N	17	Cost Recovery
Minimum additional fee of $4,120 (GST incl) and by quotation of Manager Development Assessment									
Value of work between $500,001 to $1,000,000 (Class 1 and 10)									
Application Fee	$3,090.00	$2,893.36	$289.34	$3,182.70	3.00%	per application	N	17	Cost Recovery
Processing Charge (in addition to application fee)	$5,304.00	$4,966.36	$496.64	$5,463.00	3.00%	per application	N	17	Cost Recovery
Minimum additional fee of $5,150 GST incl) and by quotation of Manager Development Assessment									
Value of work between $1,000,001 (Class 1 and 10)									
Application Fee	$3,090.00	$2,893.36	$289.34	$3,182.70	3.00%	per application	N	17	Cost Recovery
Processing Charge (in addition to application fee)	By quotation of Manager Development Assessment					per application	N	17	Cost Recovery
For all class 2-9 buildings									
Application Fee	$3,090.00	$2,893.36	$289.34	$3,182.70	3.00%	per application	N	17	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
For all class 2-9 buildings [continued]									
Processing Charge (in addition to application fee)	By quotation of Manager Development Assessment					per application	N	17	Cost Recovery
Inspection Fees / Buildings Under Construction									
Dwellings, additions, garages, pools, dual occupancies etc	$226.00	$211.82	$21.18	$233.00	3.10%	per inspection	N	39	Market Rate
Units/Villas/Townhouses	$226.00	$211.82	$21.18	$233.00	3.10%	per unit	N	39	Market Rate
Commercial Buildings up to 500 m2	$232.00	$216.36	$21.64	$238.00	2.59%	per inspection	N	39	Market Rate
Commercial Buildings over 500 m2	$328.00	$306.36	$30.64	$337.00	2.74%	per inspection	N	39	Market Rate
Re-inspection fees	$160.00	$150.00	$15.00	$165.00	3.13%	per inspection	N	39	Market Rate
Occupation Certificates									
Partial Occupation Certificate - Class 1 or 10 structures	$264.00	$246.36	$24.64	$271.00	2.65%	per certifcate	N	333	Market Rate
Occupation Certificate - Class 1 or 10 structures	$276.00	$258.18	$25.82	$284.00	2.90%	per certificate	N	333	Market Rate
Partial Occupation Certificate - Classes 2 to 9 structures	$298.00	$279.04	$27.90	$306.94	3.00%	per certificate	N	333	Cost Recovery
Occupation Certificate - Classes 2 to 9 structures	$309.00	$289.09	$28.91	$318.00	2.91%	per certificate	N	333	Cost Recovery
Occupation Certificate - if not issued within 5 years of initial PCA appointment	$669.00	$626.36	$62.64	$689.00	2.99%	per certificate	N	333	Cost Recovery
Provides for research, up to 2 inspections and issue of Occupation Certificate Minimum fee									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Compliance Certificates									
Compliance Certificate	$268.00	$251.82	$25.18	$277.00	3.36%	per certificate	N	332	Market Rate
Registering Certificates									
All Certificates issued by accredited/private certifiers including construction certificates complying development certificates, subdivision certificates, strata subdivision certificates, occupation certificates, compliance certificates or any other certificates issued by accredited/private certfiers	$36.00	$36.00	$0.00	$36.00	0.00%	per certificate	N	345	Statutory
Development Control - Notices and Orders									
Compliance Cost Notice - Giving of an order	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%	per order	N		
Compliance Cost Notice - Intention to give an order	$500.00	$500.00	$0.00	$500.00	0.00%	per notice	N		
Notices of Intention requested by Private Certifiers (Administration / Investigation service)	$695.00	$715.00	$0.00	$715.00	2.88%	per service	N	10	Market Rate
Administration / Investigation service									
Installation Approvals									
Inspection Fee	$226.00	$232.78	$0.00	$232.78	3.00%	per inspection	N		
Reinspection Fee - Following defective inspection	$160.00	$164.80	$0.00	$164.80	3.00%	per inspection	N		
Activity approvals under Section 68 of the Local Government Act (with the exception of Caravan Parks, OSSM, Manufactured Home Estates and Temporary Camping) (Application Fee Only Plus Inspection Fee)	$296.00	$304.00	$0.00	$304.00	2.70%	per application	N	273	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Caravan Parks, Manufactured Home Estates and Special Temporary Camping									
Install manufactured home, movable dwelling & associated structures on land other than caravan park	$266.00	$274.00	$0.00	$274.00	3.01%	per application	N	274	Market Rate
Initial or annual inspection fee including Special Approval to Operate a Temporary Camp Ground. Plus $8 inspection fee per site caravan parks, manufactured homes estates and special temporary camping	$266.00	$274.00	$0.00	$274.00	3.01%		N	274	Market Rate
Inspection fee for manufactured home & associated structure	$160.00	$165.00	$0.00	$165.00	3.13%	per inspection	N	274	Market Rate
Reinspection fee – caravan park, manufactured home or associated structure (Following defective inspection)	$266.00	$274.00	$0.00	$274.00	3.01%	per inspection	N	274	Market Rate
Building Information Certificate Applications									
Class 1 and 10 Structures	$250.00	$250.00	$0.00	$250.00	0.00%	per application	N	330	Statutory
Building certificate for illegal building work additional fee	Equivalent to the DA and CC fee for the illegal work.					per application	N	330	Statutory
Additional inspection fee for Building certificate if required after first inspection	$90.00	$90.00	$0.00	$90.00	0.00%	per inpection	N	330	Statutory
Fee for copy of Building Certificate	$13.00	$13.00	$0.00	$13.00	0.00%	per copy	N	330	Statutory
All other classes									
Not exceeding 200m2	$250.00	$250.00	$0.00	$250.00	0.00%	per application	N	330	Statutory
Exceed 200m2 but not 2,000m2, $250 plus $0.50 per m2 over 200m2	$250.00	$250.00	$0.00	$250.00	0.00%	per application	N	330	Statutory
Exceed 2,000m2, $1165 plus $0.075 per m2 over 2,000m2	$1,165.00	$1,165.00	$0.00	$1,165.00	0.00%	per application	N	330	Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Swimming Pools Act									
Application or re-application for exemption under Section 22 including inspection fee	$250.00	$250.00	$0.00	$250.00	0.00%	per application	N	275	Statutory
Application for Certificate of Compliance (valid for 3 years)	$50.00	$45.45	$4.55	$50.00	0.00%	per application	N	9	Statutory
Initial inspection fee	$150.00	$136.36	$13.64	$150.00	0.00%	per inspection	N	331	Statutory
Re-inspection fees – resulting from failed initial inspection	$100.00	$90.91	$9.09	$100.00	0.00%	per inspection	N	331	Statutory
Pool Sign	$44.00	$41.82	$4.18	$46.00	4.55%	per sign	N	232	Cost Recovery
Swimming pool registration on NSW Swimming Pool Register	$11.00	$10.00	$1.00	$11.00	0.00%	per application	N	288	Statutory
Copies of certificates / correspondence	$40.00	$36.36	$3.64	$40.00	0.00%	per copy	N	288	Cost Recovery
Application to request an extension of time to comply with Swimming Pools Direction	$250.00	$227.27	$22.73	$250.00	0.00%	per application	N	288	Market Rate
Additional Urgency Fee	$600.00	$545.45	$54.55	$600.00	0.00%	per application	N	288	Market Rate
4 working day turnaround for Swimming Pool Compliance Certificate, first inspection									
Request for advice	$72.00	$67.27	$6.73	$74.00	2.78%	per half hour or part thereof	N	288	Cost Recovery
Miscellaneous Fees									
Written reply	$296.00	$304.00	$0.00	$304.00	2.70%	per hour or part thereof	N		Cost Recovery
Written reply regarding property information / 149 details / other Strategic Planning Services not covered in the Fees and Charges etc.									
Property Inquiries (written response)	$99.00	$102.00	$0.00	$102.00	3.03%	per hour or part thereof	N	354	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Miscellaneous Fees [continued]									
Authorisation for use of aerial photo negatives held at BHP Engineering W'gong (for 1988 & 1997 photos)	$47.00	$49.00	$0.00	$49.00	4.26%	per frame	N	394	Cost Recovery
A letter of authorisation.									
Principal Certifying Authority Signs	$37.00	$34.55	$3.45	$38.00	2.70%	per sign	N	199 208	Cost Recovery
Strategic Planning									
Certificates - Section 10.7									
Certificate Section 10.7 (2)	$53.00	$62.00	$0.00	$62.00	16.98%	per certificate	N	8	Statutory
Certificate Section 10.7 (2) & (5)	$133.00	$156.00	$0.00	$156.00	17.29%	per certificate	N	8	Statutory
Certificate Section 10.7 (2) & (5) – Urgency fee	$219.00	$252.00	$0.00	$252.00	15.07%	per certificate	N	8	Cost Recovery
Urban Areas - issued within 24 hours of receipt of application Non Urban Areas - issued within 48 hours of receipt of application.									
Certified Extract from Planning Instrument for Evidence s10.8 EP&A Act	$64.00	$62.00	$0.00	$62.00	-3.13%	per application	N	362	Cost Recovery

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Planning Proposals

Planning proposals already lodged with Council prior to 30 June 2019 will continue to be charged under the previous three stage structure indexed to the current financial year.

Stage 1 - Fee for the initial investigation and report to Council

A decision to prepare does not commit Council to ultimately supporting the plan but is for the purposes of investigation only.

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Stage 1 - Fee for the initial investigation and report to Council [continued]									
Planning Proposal - Minor	$7,427.00	$7,650.00	$0.00	$7,650.00	3.00%	per application	N	465	Cost Recovery
Planning Proposal - Major	$14,852.60	$15,298.18	$0.00	$15,298.18	3.00%	per application	N	465	Cost Recovery
Major proposal is large scale over 2 ha or has the potential for land use conflict and/or policy inconsistencies.									
Planning Proposals - Anomalies	$2,060.00	$2,121.80	$0.00	$2,121.80	3.00%	per application	N	465	
Planning Proposals - Reclassification Only	$2,060.00	$2,121.80	$0.00	$2,121.80	3.00%	per application	N	465	Cost Recovery
Stage 2 - Fee for the statutory processing of the plan									
This includes submission for Gateway Determination, advertising, exhibition, referrals, assessment of submissions and reporting to Council.									
Planning Proposal - Minor	$15,914.00	$16,392.00	$0.00	$16,392.00	3.00%	per application	N	465	Cost Recovery
In addition to the above, processing costs will be charged at 100% recovery.									
Planning Proposal - Major	$40,315.00	$41,525.00	$0.00	$41,525.00	3.00%	per application	N	465	Cost Recovery
In addition to the above, processing costs will be charged at 100% recovery.									
Planning Proposal - Anomalies	$4,120.00	$4,243.60	$0.00	$4,243.60	3.00%	per application	N	465	Cost Recovery
Other planning proposal fees									
Assessment Of Works Of Minor Nature Request	$150.00	$150.00	$0.00	$150.00	0.00%	per application	N	465	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Development Control Plans and Codes									
Amendments/additions to Kiama Development Control Plan 2012 or associated Guidelines									
Cost + advertising + consultancy costs. Fees are attached to the preparation of a new DCP chapter, review of an existing chapter or preparation/amendment to associated Guideline documents etc. Fees are based on a cost recovery basis and include: review of information, engaging consultants (if required) public exhibition, review of submissions, reports to Council. Different fees are attached depending on whether the preparation/amendment is considered to be of a minor or major nature. Major amendments include the preparation or review of a new Chapter (ie site specific, land use etc). Minor amendments may include small scale amendments to existing controls. A decision on whether the amendment/addition is minor or major will be made by Council.									
Minor addition/amendment	$5,644.00	$5,814.00	$0.00	$5,814.00	3.01%	per application	N	357	Cost Recovery
Major addition/amendment	$10,659.00	$10,979.00	$0.00	$10,979.00	3.00%	per application	N	357	Cost Recovery
Environment & Health									
Impounding Fees - Animals Other than Dogs/Cats									
Impounding Act 1993 - Section 26(1)									
Transportation and Driving Fee	$19.00	$20.00	$0.00	$20.00	5.26%	per animal	N	470	Cost Recovery
Per kilometre - This fee won't apply on the first occasion									
Transportation and Driving Fees	$51.00	$52.00	$0.00	$52.00	1.96%	per animal	N	470	Cost Recovery
Per hour - This fee won't apply on the first occassion									
Other costs	Transportation contractors' costs, Council labour plus 36.9%, plus other costs (stores etc) plus 25%, administration costs plus 10%.					at cost	N	471	Cost Recovery
Animal transported by contractor									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Release Fees									
Horse, Cow, Goat, Pig	$65.00	$67.00	$0.00	$67.00	3.08%	per animal	N	470	Market Rate
Sheep 1 to 100	$65.00	$67.00	$0.00	$67.00	3.08%	per instance	N	470	Market Rate
Subsequent impounding	$130.00	$134.00	$0.00	$134.00	3.08%	per instance	N	470	Market Rate
Property Damage / Loss									
Cost of repair or replacement	at cost					per instance	N	471	Market Rate
Costs include contractors' costs, Council labour plus 36.9%, plus other costs (stores etc) plus 25%, administration costs plus 10%, including GST on all of these.									
Maintenance & Sustenance Fees									
Horse, Cow and other livestock	$42.00	$44.00	$0.00	$44.00	4.76%	per animal, per day	N	470	Cost Recovery
Per animal									
Veterinary Expenses									
Expenses incurred	at cost					per instance	N	471	Cost Recovery
Impounding Fees for Articles									
Impounding Act 1993 - Section 26(2)									
Collection/Storage Fee for an impounded article									
A-Frame signs or signs under 900 x 900 mm	$82.00	$85.00	$0.00	$85.00	3.66%	per sign	N	470	Cost Recovery
A-Frame signs or signs more than 900 x 900 mm	$112.00	$116.00	$0.00	$116.00	3.57%	per sign	N	470	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Abandoned Motor Vehicles									
Release of vehicle/article to owner	Current towing rate plus 15%					per vehicle/ article	N		Market Rate
Disposal of vehicle/article	Current Penalty Infringment Notice value					per vehicle/ article	N		Market Rate
Companion Animals									
Lifetime Registration Costs									
Fees are set under the Companion Animals Regulation 2008									
Late fee	$18.00	$18.00	$0.00	$18.00	0.00%	per animal	Y		Statutory
If the registration fee has not been paid 28 days after the date on which the animal is required to be registered, a late fee applies. Fees may increase on 1 July 2021 in accordance with the Companion Animals Regulation 2018.									
Pound/Shelter animal 50% discount (desexed)	$30.00	$30.00	$0.00	$30.00	0.00%	Per registration	Y		Statutory
Fees may increase on 1 July 2021 in accorance with the Companion Animal Regulation 2018.									
Entire (undesexed) cat or dog	$216.00	$216.00	$0.00	$216.00	0.00%	per registration	N	340	Statutory
Fees may increase on 1 July 2021 in accordance with the Companion Animals Regulation 2018. *$56.00 per registration for cats									
Entire cat or dog owned by a registered breeder	$60.00	$60.00	$0.00	$60.00	0.00%	per registration	N	340	Statutory
Fees may increase on 1 July 2021 in accordance with the Companion Animals Regulation 2018. *$56.00 per registration for cats									
Desexed cat or dog	$60.00	$60.00	$0.00	$60.00	0.00%	per registration	N	340	Statutory
Fees may increase on 1 July 2021 in accordance with the Companion Animals Regulation 2018. *$56.00 per registration for cats									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Lifetime Registration Costs [continued]									
Desexed cat or dog owned by a pensioner	$26.00	$26.00	$0.00	$26.00	0.00%	per animal	N	340	Statutory
Fees may increase on 1 July 2021 in accordance with the Companion Animals Regulation 2018.									
Companion Animal Form – Processing Fee	$16.00	$16.00	$0.00	$16.00	0.00%		N		Market Rate
Annual permit for not-desexed cats and dangerous/restricted dogs									
Note these are in addition to the one-off lifetime registration fee									
Annual permit for owners of cats not desexed by 4 months	$80.00	$81.00	$0.00	$81.00	1.25%	per permit	N	340	Statutory
Annual permit for owners of restricted breed dog or declared to be dangerous dog	$195.00	$197.00	$0.00	$197.00	1.03%	per permit	N	340	Statutory
Sale of Dogs and Cats									
Initial Section 58H Certificate of Compliance Dangerous & Restricted Dog Breed Enclosures	$105.00	$105.00	$0.00	$105.00	0.00%	per certificate	N	155	Statutory
This fee may increase on 1 July 2020 in accordance with the Companion Animals Regulation 2018.									
Sale of "Dangerous Dog" signs	$42.00	$40.00	$4.00	$44.00	4.76%	per sign	N	4	Cost Recovery
For the sale of any dog or cat placed in the pound not claimed (depending on breed)									
Dog/Cat Rehoming Agencies	NIL					per animal	N		Statutory
Surrender of Dogs and Cats									
At owners request	$300.00	$300.00	$0.00	$300.00	0.00%	per animal	N	343	Cost Recovery
Additional $30.00 daily maintanance fee per animal per day.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Impounding Fees									
First Impoundment - Over 24 hours	$45.00	$47.00	$0.00	$47.00	4.44%	per animal per day	N	71	Cost Recovery
First impoundment under 24 hours does not incur a fee.									
Second or Subsequent Impoundment	$67.00	$70.00	$0.00	$70.00	4.48%	per animal per day	N	71	Cost Recovery
Delivery of impounded dog/cat directly to owner	$42.00	$44.00	$0.00	$44.00	4.76%	per animal	N	71	Cost Recovery
Does not apply on first occassion. Plus other fees, eg registration fees									
Trap Hire	$32.00	$33.00	$0.00	$33.00	3.13%	per week	N	192	Cost Recovery
No Deposit charge. Delivery and pickup of trap - usually delivered but depends on circumstances									
Ranger Inspection Fee									
Non-compliance Order 21 Section 124, Local Government Act 1993, Protection Of The Environment Operations Act and all other legislation	The charge applicable for works carried out under this heading shall be actual cost (contractors costs, Council labour plus 36.9%, other costs (stores etc) plus 25%, administration costs plus 10%, plus GST on all of these).					per inspection	N		Cost Recovery
Boarding houses									
Boarding Houses - Inspection fee	$395.00	$395.00	$0.00	$395.00	0.00%	per year	N	77	Cost Recovery
Busking									
Busker's Licence - Annual Fee	$53.00	$55.00	$0.00	$55.00	3.77%	per year	N	80	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Busking [continued]									
Busker's Licence - 3 month fee	$19.00	$20.00	$0.00	$20.00	5.26%	per permit	N	80	Cost Recovery
Busker's Licence - Re-application fee	$29.00	$30.00	$0.00	$30.00	3.45%	per year	N		Cost Recovery
Public Health									
Public Health Sampling	$150.00	$150.00	$0.00	$150.00	0.00%	per sample	N		
$150 for the first sample and $120 for any additional on site that are sampled									
Hairdressing Shops - inspection fee	$85.00	$87.00	$0.00	$87.00	2.35%	per inspection	N	78	Statutory
Skin Penetration									
Skin Penetration - Notification Fee	$33.00	$35.00	$0.00	$35.00	6.06%	per notice	Y	84	Statutory
Notification Fee									
Skin Penetration – Low Risk	$100.00	$100.00	$0.00	$100.00	0.00%	per inspection	N	84	Cost Recovery
Waxing and Dermabrasion. Inspection Fee									
Skin Penetration – High Risk	$175.00	$175.00	$0.00	$175.00	0.00%	per inspection	N	84	Cost Recovery
Tattooing and body piercing. Inspection Fee									
Public swimming pool & spa pool microbial control									
Public Swimming & Spa Pool (microbial health) - Notification fee	$33.00	$35.00	$0.00	$35.00	6.06%	per registration	N		Statutory
Notification fee									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Public swimming pool & spa pool microbial control [continued]									
Public Swimming & Spa Pool (microbial health) - Inspection fee	$175.00	$175.00	$0.00	$175.00	0.00%	per inspection	N		Cost Recovery
Public Swimming & Spa Pool (microbial health) Sampling fee	$150.00	$150.00	$0.00	$150.00	0.00%	per sample	N		
$150 for the first pool sample and $120 for any additional pools on site that are sampled									
Regulated system (Cooling tower & warm water systems) - Legionella Control									
Cooling tower or Warm Water System - Notification fee	$33.00	$35.00	$0.00	$35.00	6.06%	per registration	N	367	Statutory
Notification Fee									
Cooling Tower or Warm Water System - Inspection fee	$175.00	$175.00	$0.00	$175.00	0.00%	per inspection	N	367	Cost Recovery
Drinking Water - Non reticulated public supply									
Public non-reticulated drinking water supply inspection fee	$175.00	$175.00	$0.00	$175.00	0.00%	per inspection	N		Cost Recovery
Water carters inspection fee	$100.00	$100.00	$0.00	$100.00	0.00%	per inspection	N		Cost Recovery
Mortuary									
Mortuary inspection fee	$175.00	$175.00	$0.00	$175.00	0.00%	per inspection	N		Cost Recovery
Public Health Administration									
Improvement notice or prohibition order for regulated system under the Public Health Act 2010	$560.00	$560.00	$0.00	$560.00	0.00%	per notice	Y		Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Public Health Administration [continued]									
Improvement notice or prohibition order for matters other than regulated systems under the Public Health Act 2010	$270.00	$270.00	$0.00	$270.00	0.00%	per notice	N		Statutory
Re-inspection as a result of an improvement notice or prohibition order	$250.00	$250.00	$0.00	$250.00	0.00%	per hour	N		Cost Recovery

Food

Food Premises

Home businesses, sporting canteens, school canteens, child care centres and low risk premises that only sell pre-packaged foods will only be charged an inspection fee.

Food Businesses - Development Application Compliance Inspection & Report	$185.40	$186.00	$0.00	$186.00	0.32%		N		Market Rate
Food Premises - Administration Fee	$170.00	$175.00	$0.00	$175.00	2.94%	per premises	N	388	Statutory
Food Premises - Inspection fee	$155.00	$160.00	$0.00	$160.00	3.23%	per inspection	N	388	Statutory
Any inspections exceeding 1 hour will be charged at an hourly rate ($155.00) at 15 min increments thereafter.									
Food Premises - Re-inspection fee	$110.00	$111.00	$0.00	$111.00	0.91%	per inspection	N	388	Cost Recovery
Food Premises -Targeted food safety check or follow up	$55.00	$56.00	$0.00	$56.00	1.82%	per inspection	N	388	Cost Recovery

Mobile Food Van

Mobile Food Van - Administration Fee	$170.00	$175.00	$0.00	$175.00	2.94%	per van	N		Statutory
Mobile Food Van - Inspection fee	$155.00	$160.00	$0.00	$160.00	3.23%	per inspection	N	388	Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Major Temporary Events, Shows, Concerts									
Temporary Food Stall Inspections at Temporary events, shows, concerts etc - Inspection rate/fee	$155.00	$160.00	$0.00	$160.00	3.23%	per hour	N	388	Statutory
Inspection will be charged $155 and inspections exceeding 1 hour will be charged at an hourly rate ($155.00) at 15 minute increments thereafter.									
Temporary Food Stall									
Charitable organisations such as Lions or Rotary will not be charged Temporary Food Stall fees. Non-profit organisations such as schools and sporting clubs will be charged fees except in the case where they are on Council's food premises database and pay an inspection fee for their premises.									
Low/Medium Risk Approval									
One-off - Medium Risk	$55.00	$56.00	$0.00	$56.00	1.82%	per stall	N	388	Statutory
6 months - Medium Risk	$95.00	$96.00	$0.00	$96.00	1.05%	per stall	N	388	Statutory
12 months - Medium Risk	$130.00	$133.00	$0.00	$133.00	2.31%	per stall	N	388	Statutory
24 months - Medium Risk	$215.00	$220.00	$0.00	$220.00	2.33%	per stall	Y	388	Statutory
Low Risk (pre-packaged, labelled, non-PHF manufactured in an approved premises) Application & Processing Fee for 12 months	$70.00	$72.00	$0.00	$72.00	2.86%	per stall	N		Statutory
Medium Risk Processing Fee	$70.00	$72.00	$0.00	$72.00	2.86%	per stall	N	388	Statutory
Council will waive the processing fee should the following criteria be met: • The stall holder has been approved by Council in the past 12 months • A fully completed application form submitted within 12 days of expiry • There are no significant changes in the type of food being sold • There are no outstanding non-compliances									
High Risk Approval									
One-off - High Risk	$95.00	$97.00	$0.00	$97.00	2.11%	per stall	N	388	Statutory
6 months - High Risk	$160.00	$164.00	$0.00	$164.00	2.50%	per stall	N	388	Statutory
12 months - High Risk	$235.00	$240.00	$0.00	$240.00	2.13%	per stall	N	388	Statutory
24 months - High Risk	$380.00	$385.00	$0.00	$385.00	1.32%	per stall	Y	388	Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
High Risk Approval [continued]									
High Risk Application Processing Fee	$100.00	$103.00	$0.00	$103.00	3.00%		N		Statutory
Council will waive the application fee should the following criteria be met: • The stall holder has been approved by Council in the past 12 months • A fully completed application form submitted within 12 days of expiry • There are no significant changes in the type of food being sold • There are no outstanding non-compliances									
Food Administration									
Supply of food construction and handling information	$10.00	$10.00	$0.00	$10.00	0.00%	per instance	N	365	Statutory
Improvement Notice	$330.00	$330.00	$0.00	$330.00	0.00%	per notice	N		Statutory
Food temperature thermometer	$30.00	$28.18	$2.82	$31.00	3.33%	per thermometer	N	388	Cost Recovery
Protection of the Environment Operations Act (POEO)									
Environmental Protection Notice or Order (POEO 1997 - section 94, 100 & 267A)	$591.00	$605.00	$0.00	$605.00	2.37%	per notice	N	361	Statutory
Compliance Cost Notice	The charge applicable for works carried out under this heading shall be actual cost (contractors costs, Council labour plus 36.9%, other costs (stores etc) plus 25%, administration costs plus 10%, plus GST on all of these).					per instance	N		N/A
Recovery costs for the cleanup of pollution									
Underground Petroleum Storage System Inspections (POEO 1997 - Regulation 2019)	$155.00	$160.00	$0.00	$160.00	3.23%	per inspection	N	361	Statutory
Permit to create smoke burning vegetation	$27.00	$28.00	$0.00	$28.00	3.70%	per inspection	N	165	Cost Recovery
Re-inspection due to non-compliant pile	$27.00	$28.00	$0.00	$28.00	3.70%	per inspection	N	165	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Protection of the Environment Operations Act (POEO) [continued]									
Re-inspection due to expired permit	$27.00	$28.00	$0.00	$28.00	3.70%	per inspection	N	165	Cost Recovery
Dumping of Cars									
Dumping of cars at Minnamurra Waste and Recycling Centre	No Charge					per car	N		N/A
Items for Sale									
Sponsor 'Buy Name Brick' Peace Park	$110.00	$104.55	$10.45	$115.00	4.55%	per brick	N	160	N/A
Calico Bags	$5.00	$5.45	$0.55	$6.00	20.00%	per bag	N	150	Cost Recovery
Dog Bags	$4.00	$4.55	$0.45	$5.00	25.00%	per roll	N	151	Cost Recovery
Roll of 10									
Onsite Sewage Management System (OSSMS)									
Application to Install, Operate or Upgrade an Onsite Sewage Management System (OSSMS)									
Application Fee (new/modify an existing system)	$105.00	$107.00	$0.00	$107.00	1.90%	per application	N	33	Cost Recovery
Site inspection	$160.00	$165.00	$0.00	$165.00	3.13%	per inspection	N	33	Cost Recovery
Approval to operate (OSSMS)	$85.00	$90.00	$0.00	$90.00	5.88%	per application	N	33	Cost Recovery
Amended application fee plus site inspection above	$85.00	$90.00	$0.00	$90.00	5.88%	per application	N	33	Cost Recovery
Registration application fee (change of ownership)	$65.00	$68.00	$0.00	$68.00	4.62%	per application	N	197	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Inspections (in addition to above application fees if approval is granted)									
Internal drainage lines inspection	$160.00	$163.00	$0.00	$163.00	1.88%	per inspection	N	198	Cost Recovery
External drainage lines inspection (building to septic tank only)	$160.00	$163.00	$0.00	$163.00	1.88%	per inspection	N	198	Cost Recovery
Final inspection - external drainage lines from septic tank to effluent disposal area	$160.00	$163.00	$0.00	$163.00	1.88%	per inspection	N	198	Cost Recovery
Reinspection fee	$93.00	$96.00	$0.00	$96.00	3.23%	per inspection	N	198	Cost Recovery
Onsite Sewage Management System (OSSMS) scheduled operating approval/renewal/inspection									
High Risk	$170.00	$173.00	$0.00	$173.00	1.76%	per annum	N	198	Cost Recovery
Low Risk	$185.00	$188.00	$0.00	$188.00	1.62%	per inspection	N	198	Cost Recovery
$46.25 pa with inspection completed every 4 years.									
Section 88 Levy (payable to EPA)									
Levy paying waste received from Extended Regulated Area (ERA)*	$147.00	$134.09	$13.41	$147.50	0.34%	per tonne	N	229	Cost Recovery
*or as set by legislation									
Waste and Recycling Services, Cleaning and Disposal Fees									
Organics Kiama Compost	$6.00	$5.45	$0.55	$6.00	0.00%	Per bag	N	237	Cost Recovery
Bin Lock									
Bin Lock fees	$15.00	$15.00	$0.00	$15.00	0.00%	per lock	N		

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Tip Fees									
Green Waste									
Utilities/Trailer loads – tree lopping/lawn clippings	$34.00	$32.73	$3.27	$36.00	5.88%	per load	N	237	Cost Recovery
Utilities/Trailer 1/2 loads 0.15 tonnes	$17.00	$16.36	$1.64	$18.00	5.88%	per load	N	237	Cost Recovery
Cars 0.06 tonnes	$12.00	$10.91	$1.09	$12.00	0.00%	per load	N	237	Cost Recovery
Clean Mixed Waste									
Arboreal/green waste < 300mm diameter and processable	$150.00	$140.91	$14.09	$155.00	3.33%	per tonne	N	237	Cost Recovery
Commercial/demolition/industrial waste able to be processed: clean and separated									
Arboreal/green waste > 300mm diameter	$230.00	$216.36	$21.64	$238.00	3.48%	per tonne	N	237	Cost Recovery
Waste - Metal									
Fridges and Freezers Disposal Fee	$0.00	$13.64	$1.36	$15.00	∞	per item	N		Cost Recovery
White Goods and Steel	no charge						N		N/A
Includes stoves, fridges, hot water systems									
Aluminium and steel/scrap metal	no charge						N		N/A

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Worm Farms									
Worm Farms	$73.00	$68.18	$6.82	$75.00	2.74%	per bin	N	235	Cost Recovery
Including legs, excluding worms.									
Compost Bins									
RELN Compost Bin	$57.00	$51.82	$5.18	$57.00	0.00%	per bin	N	97	Cost Recovery
Bokashi Bucket Composting System									
Bokashi Bucket Starter Kit	$84.00	$76.36	$7.64	$84.00	0.00%	per bin	N	117	Cost Recovery
Bokashi									
1 kg of grain in returnable/ refillable container included with the original starter kit	$10.00	$9.09	$0.91	$10.00	0.00%	per container	N	118	Cost Recovery
1 kg of grain and initial purchase of refillable container	$15.00	$13.64	$1.36	$15.00	0.00%	per container	N	118	Cost Recovery
If refillable container not returned.									
Community Recycling Centre									
Community Recycling Centre Disposable Items	Disposal of household problem wastes such as paints, gas bottles, motor oils, batteries, smoke detectors, fluorescent globes and tubes, E-waste, toner cartridges, mobile phones, paper cardboard and other specific recyclable materials. Refer to website http://www.kiama.nsw.gov.au/residents/waste/community-recycling-centre for materials accepted						N		N/A

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Hall Hire/Events - Waste, Recycling and Cleaning Charges									
The following waste and recycling and cleaning charges will apply to the hire of all municipal property for private events and other functions.									
Waste and Recycling Charge									
Hall hire rates included elsewhere in the fees and charges. Supplies: Provision of toilet paper, paper towel, cleaning products Services: Electricity, water and/or gas Cleaning: 1 hour allowed, additional charges apply if hall, kitchen, toilet, foyer, car parking areas are not left in a clean and tidy condition. Includes 2 x 240L garage and 2 x 240L recycling bins.									
Additional 240L garbage bin	$21.60	$20.23	$2.02	$22.25	3.01%	per bin	N		Cost Recovery
Including tip fee									
Additional 240L recycle bin	$21.60	$20.23	$2.02	$22.25	3.01%	per bin	N		Cost Recovery
Including tip fee									
Delivery and collection of bin	$7.00	$7.27	$0.73	$8.00	14.29%	per bin	N		Cost Recovery
Cleaning and washing of bin	$7.00	$7.27	$0.73	$8.00	14.29%	per bin	N		Cost Recovery
Supply, service and cleaning charge (excluding Pavilion)	$111.00	$104.55	$10.45	$115.00	3.60%	per hour	N		Cost Recovery
1 hour allowed									
Waste Management Services									
Multi-Unit Dwellings (MuDs)	$8.00	$8.13	$0.00	$8.13	1.63%	per unit, per week	N		
User pays on-call kerbside clean-up service	$85.00	$85.00	$0.00	$85.00	0.00%	per service	N		
Vacant Land Waste Management Charge	Vacant Land Waste Management Charge - $65.91 for each parcel of rateable land for which the services are available be now made for 2022-23 in accordance with The Local Government Act, 1993.						N		Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Waste Management Services [continued]									
Waste Services applying to Urban Waste Zones where Organics Kiama Collection services are provided		- $584.99 for 80L bin (garbage serviced fortnightly), - $611.50 for 140L bin (garbage serviced fortnightly), - $818.61 for 240L bin (garbage serviced fortnightly), - $1,471.78 for All red bin (garbage serviced weekly), for Short Term Rental Accommodation properties only, subject to approval. Cancellation fee of $103.63 applies (only one cancellation per financial year). Services include: - garbage (80L or 140L or 240L) bin - recycling weekly (240L) bin - garden waste, food organics weekly (240L) bin - user pays on-call kerbside clean up per year - $85.00 per service (only available to households that pay the domestic waste management charge - conditions apply, refer to Council's website or contact Council's Waste Services, and - 2 household bulky waste drop-off services - Additional garbage service is provided during Christmas and New Year period					N		Statutory
Additional bin services, garbage, recycling and food/garden organics		Charge for additional 240L garbage bin serviced fortnightly - $298.46 pa. Charge for additional 240L recycling bin serviced weekly - $100.52 pa. Charge for additional 240L garden food waste bin serviced weekly - $100.52 pa. These charges will be in addition to the initial payment to cover the purchase of new garbage, recycling and food/garden organics bins.					N		Statutory
Specific Waste Bin Collection Service (subject to application and approval)		Specific Waste Bin Collection Service - for premises currently receiving this service or new services, a weekly rather than fortnightly garbage service can be provided, subject to application and approval for the collection of medical treatment wastes:- $583.99 per annum for 80 litre weekly garbage bin service, $611.54 per annum for 140 litre weekly garbage bin service, $818.61 for a 240 litre weekly garbage bin service. Includes recycling and garden/food organics services applicable to households in urban waste collection area plus user pays on-call kerbside clean-up service at $85 per service and 2 household bulky waste drop-off services.					N		Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Waste Management Services [continued]									
Changing bin size	$37.64	$38.24	$0.00	$38.24	1.59%		N		Statutory
Section 502 Charge: Where a garbage, recycling* or food/garden organics* bin is downsized from a 240L or 140L bin capacity, then no administration charge is applied for the changeover of the bin. The administration charge of $37.64 (GST incl) is charged, however, if the application to downsize either a garbage, recycling or organics bin is less than 3 months after the initial application. Where a garbage, recycling or organics bin is increased in size to either a 140L or 240L capacity, then an administration charge of $37.64 (GST incl) applies, for the changeover of the bin. A second-hand bin may be provided if available (at no cost) for all replacement bins. If none available, a new bin will be supplied at the appropriate cost. The bins to be replaced will be collected and returned by Council. *the request to downsize the recycling or food/garden organics bins is only available to multi-unit dwelling properties, duplexes and senior citizens.									
Bins for New Developments and Replacement Bins	Separate charges are applicable for the supply and delivery of new bins to new premises and/or replacement bins as follows: - $127.47 for a 360L bin (multi unit, developments, where share bins are used) - $90.36 for a 240L bin - $82.90 for a 140L bin - $76.48 for an 80L bin Bins, lids or wheels that have been damaged or broken due to normal servicing activities will be replaced (new or used) at no cost to the property owner. Stolen or vandalised bins will be replaced with either a new or used bin. If the bin(s) are new then the above charges apply. Exemption of this charge may be granted due to special circumstances and upon submission of an application to Council and if approved by the General Manager.						N		Statutory
Waste and Recycling Service Charges for Tourist Accommodation	Section 501 Local Government Act Annual Waste and Recycling Management Services Charge for Tourist Accommodation: - 80L garbage serviced weekly and 240L recycling bin serviced fortnightly - $508.47 - Suitable for 1 bedroom tourist apartment/unit. - 140L garbage serviced weekly and 240L recycling bin serviced fortnightly - $535.11 - Suitable for 2 bedroom tourist apartment/unit. - 240L garbage serviced weekly and 240L recycling bin serviced fortnightly - $772.21 - Suitable for 3 bedroom apartment/unit. Note: No food/garden Organics Waste Service, Kerbside Clean Up Service or Household Bulky Waste Drop Off provided. Additional garbage and recycling services can be provided subject to applicable charges.						N		Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Waste Management Services [continued]									
Rural Collection Service	Section 501 Local Government Act Annual Rural Waste Collection Charge of $476.14 for current and new services, applies where a service is applied for by the property owner. Additional charges may apply for the purchase of bins if needed. Services included: - garbage fortnightly (240L) bin - recycling fortnightly (240L) bin - 2 household bulky waste drop-off service per financial year. Services **not** included: - On-call user pay kerbside clean-up service - Food/Garden Organics waste services - Weekly recycling service. Additional garbage and recycling service is provided during Christmas and New Year period.						N		Statutory
Short Term Rental Accommodation (STRA)	$805.72	$818.61	$0.00	$818.61	1.60%	per service	N		Statutory
For premises used as Short Term Rental Accommodation (STRA) for **holiday purposes**. As a minimum requirement, urban residential STRA must be in receipt of (and charged the applicable domestic waste management charge for) the equivalent of the largest size urban residential waste service. This charge consists of a 240 litre garbage bin (serviced fortnightly), 240 litre recycling bin (serviced weekly), and 240 litre organics bin (serviced weekly). In the case of multi-unit developments with limited storage space, shared garbage, recycling and organics bins may be made available by Council. Also included is two household bulk waste drop offs per financial year and the option to one User Pays On-Call Kerbside Collection (refer to fee for more information). If the waste generated by the STRA exceeds the capacity and collection frequency for this service, the following options are available: - Order an additional 240L red lid garbage bin (must have an existing 240L garbage bin to be eligible), and/or an additional 240L recycling bin and/or 240L food/garden organics bin and pay the applicable one off bin establishment fee and applicable Domestic Waste Management Charge. - Order a second urban waste service for the STRA from Council, consisting of an additional garbage (serviced fortnightly), recycling (serviced weekly) and food/garden organics bin (serviced weekly) and pay the applicable annual Domestic Waste Managment Charge; - Order a 240L weekly red bin service. The relevant annual Domestic Waste Management charge and initial bin purchase will be required at $1,448.60 annum. - Engage a waste contractor to remove excess waste from the property as required.								

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Non-Residential Waste Management									
Commercial (Non-Residential) Waste Management Service	An annual commercial (non residential) waste (garbage) charge for the provision of a waste management service (other than domestic management services) are: - 240L garbage bin serviced weekly and 240L recycling bin serviced fortnightly recycling - $720.24 - 240L garbage bin serviced weekly and 240L recycling bin serviced weekly recycling - $790.71 in accordance with the Local Government Act, 1993. Note: In addition to the above, a weekly 240 litre Garden and Food Organics service is only available to childcare centres, pre-schools, churches, neighbourhood and community centres, rural fire and emergency services premises or other similar facilities upon request and approval.					per service per annum	N		Statutory
240 Litre Bin Additional Commercial Waste Service	$14.79	$15.03	$0.00	$15.03	1.62%		N		Cost Recovery
Includes properties not on the Annual Commercial charge as above.									
Food Organics (only) Service	Subject to a service being provided by Council, a food organics (only) collection service may be available to commercial food premises, holiday parks and aged care facilities. Frequency of service is to be determined upon application. The service charge applies: - 1 x 240 litre bin $27.56; - 3 x 240 litre bin $55.24; - 4 x 240 litre bin $74.20; - 6 x 240 litre bin $111.20.					per service	N		Cost Recovery
Commercial Recyclable Materials Collection									
Paper/cardboard and/or co-mingled recycling 1100 Litre Container	$25.00	$26.00	$0.00	$26.00	4.00%	per service	N		Cost Recovery
Glass/Aluminium, Steel, PET, HDPE – 240 Litre Bin	$12.00	$13.00	$0.00	$13.00	8.33%	per service	N		Cost Recovery
Glass/Aluminium, Steel, PET, HDPE – 360 Litre Bin	$18.00	$19.00	$0.00	$19.00	5.56%	per service	N		Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Special Events and Casual Hire Waste and Recycling Charges									
240 litre garbage bin including tip fee	$22.95	$21.82	$2.18	$24.00	4.58%	per bin	N		Cost Recovery
360 litre garbage bin including tip fee	$33.00	$30.91	$3.09	$34.00	3.03%	per bin	N		Cost Recovery
Subject to implementation of 360L bin size									
240 litre recycling bin including processing cost	$22.95	$21.82	$2.18	$24.00	4.58%	per bin	N		Cost Recovery
360 litre recycling bin including processing cost	$33.00	$30.91	$3.09	$34.00	3.03%	per bin	N		Cost Recovery
Subject to implementation of 360L bin size									
240 litre food organics bin including processing cost	$23.00	$21.82	$2.18	$24.00	4.35%	per bin	N		Cost Recovery
1,100 litre container cardboard or paper recycling container	$53.00	$50.00	$5.00	$55.00	3.77%	per container	N		Cost Recovery
Delivery and collection costs for 240 litre or 360 litre bin	$7.00	$7.27	$0.73	$8.00	14.29%	per bin	N		Cost Recovery
Subject to implementation of 360L bin size									
Delivery and collection costs for 1,100 litre container	$53.00	$50.00	$5.00	$55.00	3.77%	per container	N		Cost Recovery
If other 240 litre bins are delivered with 1,100 container	$32.00	$30.00	$3.00	$33.00	3.13%	per container	N		Cost Recovery
Cleaning of bin	$7.00	$7.27	$0.73	$8.00	14.29%	per bin	N		Cost Recovery
Cleaning of container	$19.00	$18.18	$1.82	$20.00	5.26%	per container	N		Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Engineering & Works									
Plant Hire Services									
Fees charged for hiring plant externally are determined on application. All waste services unit plant hired externally must return a profit to Council after expenditure, including tenders or quotations provided for hire.									
Front End Loader - 1005									
Weekdays – Internal only, incl operator	$123.60	$115.45	$11.55	$127.00	2.75%	per hour	N		Cost Recovery
Weekends – Internal only	$154.50	$144.55	$14.45	$159.00	2.91%	per hour	N		Cost Recovery
Float Hire including Prime Mover - 1017									
Internal, incl operator	$191.00	$178.18	$17.82	$196.00	2.62%	per hour	N		Cost Recovery
Semi Trailer Tipper Hire - 1020									
Internal, incl operator	$148.00	$138.18	$13.82	$152.00	2.70%	per hour	N		Cost Recovery
Semi Trailer Walking Floor Trailer - 1020									
Internal, incl operator	$173.05	$161.82	$16.18	$178.00	2.86%	per hour	N		Cost Recovery
Water Tanker - 1026									
Internal, incl driver	$104.00	$97.27	$9.73	$107.00	2.88%	per hour	N		Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
12 Tonne Tipper Hire - 1028									
Internal, incl driver	$105.05	$98.18	$9.82	$108.00	2.81%	per hour	N		Cost Recovery
Street Sweeper Hire - 1042									
Internal, incl driver	$148.00	$138.18	$13.82	$152.00	2.70%	per hour	N		Cost Recovery
Truck & DOG Combination									
Internal, incl driver	$154.50	$144.55	$14.45	$159.00	2.91%	per hour	N		Cost Recovery
24 Tonne Excavator									
Internal, incl operator	$148.00	$138.18	$13.82	$152.00	2.70%	per hour	N		Cost Recovery
Private Works On-Costs									
Where labour & other costs involved additional to/or without plant hire	Labour 36.9%, Other costs (stores etc) 25% (+ gst), Administrative costs 10% of total works.					at cost	N		Cost Recovery
Tree Management									
Fees for tree application inspections under DCP 2020 - Chapter 2 - Tree Preservation and Vegetation Management									
Inspection of up to 2 trees on the same site	$80.00	$82.00	$0.00	$82.00	2.50%	per inspection	N	287	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Fees for tree application inspections under DCP 2020 - Chapter 2 - Tree Preservation and Vegetation Management [continued]									
Inspection of 3-5 trees on the same site	$110.00	$113.00	$0.00	$113.00	2.73%	per inspection	N	287	Cost Recovery
Inspection of 6-10 trees on the same site	$160.00	$165.00	$0.00	$165.00	3.13%	per inspection	N	287	Cost Recovery
More than 10 trees requires a second tree management application plus applicable fees									
Application and/or Review of Application Determination	$70.00	$75.00	$0.00	$75.00	7.14%	per application	N	287	Cost Recovery
RSL Memorial Wall									
Memorial plaque - "Grellman RSL Memorial Wall"	$176.00	$160.00	$16.00	$176.00	0.00%	per plaque	N		Cost Recovery
Conveyancing									
Section 88E Conveyancing Act Endorsement	$160.00	$165.00	$0.00	$165.00	3.13%	per application	N		Cost Recovery
Section 88G Certificate	$35.00	$35.00	$0.00	$35.00	0.00%	per application	Y	209	Cost Recovery
Roads Act									
Section 138 Certificate – Road & Footpath occupation (minor works)	$200.00	$205.00	$0.00	$205.00	2.50%	per application	N	221	Cost Recovery
One day only and less than $2,000 in value (eg painting, signage works, awning works, house service lines)									
Section 138 Certificate – Road & Footpath occupation (on-road filming per location)	$200.00	$205.00	$0.00	$205.00	2.50%	per application	N		Cost Recovery
One day only.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Roads Act [continued]									
Section 138 Certificate – Road & Footpath occupation (major works - in or from a public road)	$11.00	$12.00	$0.00	$12.00	9.09%	per day	N	220	Cost Recovery
Up to 4 months approval at Council's discretion (eg utilities, drainage, crane operations, concrete pumping, deliveries). Application fee to apply in addition to this fee.									
Section 138 Certificate – Road & Footpath occupation (access, de-watering, fencing and hoardings)	$570.00	$600.00	$0.00	$600.00	5.26%	per application	N		Cost Recovery
Up to 4 months approval at Council's discretion									
Section 138 Certificate – Road & Footpath occupation (on-road sign posted work zone)	$2.40 per metre per day						N		
Up to 4 months approval. Sign posted work zone to be approved by Traffic Committee prior to issue of permit. Signage costs to be borne by the applicant. Security deposit of $500.00 to also be lodged and returned upon reinstatement of existing signage.									
Section 138 Certificate – Road & Footpath occupation (application fee)	$225.00	$230.00	$0.00	$230.00	2.22%	per application	N	220	Cost Recovery
Where Council is required to publicly notify the application an additional $100 fee will be required									
Direction to restrict existing posted traffic speed – Road & Footpath occupation <3m from traffic lane	$300.00	$300.00	$0.00	$300.00	0.00%	per application	N	244	Cost Recovery
Fee in addition to Road Occupation Permit fees									
Reissue of approvals	$60.00	$65.00	$0.00	$65.00	8.33%	per application	N		Cost Recovery
Where works could not be completed on approved date because of circumstances not in control of the applicant - issued at Council's discretion									
Section 144 Certificate Community Road event permit	$375.00	$380.00	$0.00	$380.00	1.33%	per application	N	248	Cost Recovery
Registered not for profit charities only									
Inspection fee package	$330.00	$340.00	$0.00	$340.00	3.03%	per application	N	220	Cost Recovery
Up to 5 inspections - where road works takes place on an existing public road									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Roads Act [continued]									
Additional urgency fee	$210.00	$215.00	$0.00	$215.00	2.38%	per application	N	220	Cost Recovery
Where approval is required within 48 hours of receipt of lodgement (not including weekends or public holidays)									
Engineering Plan Assessment and Approval – Less than $100,000 of work	$550.00	$575.00	$0.00	$575.00	4.55%	per application	N		Cost Recovery
Engineering Plan Assessment and Approval – Greater than $100,000 of work	$1,100.00	$1,150.00	$0.00	$1,150.00	4.55%	per application	N		Cost Recovery
Road Opening Restoration									
Minimum charge 1 square metre. Actual cost to be charged for opening when deemed necessary. Several openings made at the one time less than 45 metres apart may be grouped as one unless otherwise determined.									
Type of Road Pavement									
Asphaltic Concrete	$390.00	$400.00	$0.00	$400.00	2.56%	per m2	N	282	Cost Recovery
Concrete or segmental pavers	$640.00	$660.00	$0.00	$660.00	3.13%	per m2	N	282	Cost Recovery
Tar & bituminous surfaces on all classes of base other than concrete	$360.00	$370.00	$0.00	$370.00	2.78%	per m2	N	282	Cost Recovery
Unsealed	$275.00	$280.00	$0.00	$280.00	1.82%	per m2	N	282	Cost Recovery
Type of Footpath									
Concrete footpath	$345.00	$350.00	$0.00	$350.00	1.45%	per m2	N	282	Cost Recovery
Segmental paving	$345.00	$350.00	$0.00	$350.00	1.45%	per m2	N	282	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Type of Footpath [continued]									
Asphaltic Concrete	$320.00	$325.00	$0.00	$325.00	1.56%	per m2	N	282	Cost Recovery
Bitumen Footpaths	$250.00	$255.00	$0.00	$255.00	2.00%	per m2	N	282	Cost Recovery
Earth Footpaths	$205.00	$210.00	$0.00	$210.00	2.44%	per m2	N	282	Cost Recovery
Road Opening Deposits									
Roads (Carriageway Only)									
Asphaltic Concrete / Bitumen / Concrete / Segmental Paving	$3,200.00 or $450/m2 (whichever is the greater)					per security deposit	N	180-1 181-1	N/A
No opening shall be made in concrete or asphalt surfaced or paved roadways except where approved by Council and upon payment of a fee to be fixed.									
Footpaths									
Segmental Paving / Asphalt	$840.00	$850.00	$0.00	$850.00	1.19%	per lineal metre or part thereof	N	180-1 181-1	N/A
Opening through kerb for drainage or other purposes	$245.00	$250.00	$0.00	$250.00	2.04%	per instance	N	180-1 181-1	N/A

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Footpaths [continued]									
Security deposit for protection of existing Council infrastructure adjoining a development proposal	* Residential development (other than a single dwelling): $3,200 or $230 per lineal metre (rounded up to the nearest $100) of the frontage of the development site to a public road (whichever is greater). * Industrial, commercial and mixed-use development: Up to 1.5% (rounded up to the nearest $1,000) of the value of the total development. * Greenfield Subdivision: Up to 5% (rounded up to the nearest $1,000) of the value of all construction costs, including landscaping and servicing					per security deposit	N	180-1 181-1	N/A
Kerb and Gutter									
Kerb & Gutter construction	$240.00	$227.27	$22.73	$250.00	4.17%	per metre	N	371	Cost Recovery
Commercial & Industrial development = 100% of Kerb & Gutter construction cost									
Residential Kerb and Gutter Recoupment (Section 217 Roads Act)									
Primary Frontage	$120.00	$125.00	$0.00	$125.00	4.17%	per metre	N		Cost Recovery
50% of Kerb & Gutter construction cost									
Secondary Frontage	$60.00	$65.00	$0.00	$65.00	8.33%	per metre	N		Cost Recovery
25% of Kerb & Gutter construction cost									
Kerb & Gutter Restoration	$390.00	$400.00	$0.00	$400.00	2.56%	per metre	N	375	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Engineering Design Fee									
Design and Assessment Fee	Minimum 5% of value of works where Council has prepared the design. Where Council has undertaken a review of an external design the cost will be $150 per hour (minimum 2 hours). Any inspection of works required will be charged at a rate of $150 per inspection.					per instance	N		Cost Recovery
Where the Engineers Dept are providing a design service a minimum fee of 5% of the value of the works is to be charged. The Director of Engineering & Works may negotiate an appropriate charge in these instances. Where the Engineers Department are providing a design review of works on existing public infrastructure or proposed infrastructure which will be dedicated to Council after its completion. Inspection fees of approved works may also be payable.									
Engineering Asset Information									
Search fee – Engineering asset/plan information	$110.00	$115.00	$0.00	$115.00	4.55%	per hour or part thereof	N		Cost Recovery
Installation of Concrete Driveway Crossing									
Bond	$700.00	$730.00	$0.00	$730.00	4.29%	per application	N	181-1	N/A
To be lodged by approved contractors against damage to Council's assets. Council has established an approved list of concrete contractors to construct driveway crossings on Council footpaths. Those wishing to install a driveway on Council property are to use an approved contractor or alternatively may apply to become an approved contractor.									
Driveway application fee	$220.00	$225.00	$0.00	$225.00	2.27%	per application	N	214 & 215	Cost Recovery
To be paid prior to commencement of works. (Maximum of 2 site inspections)									
Additional inspections	$125.00	$130.00	$0.00	$130.00	4.00%	per inspection	N	214 215	Cost Recovery
Will be charged and are paid prior to inspection.									
Annual Fee	$385.00	$400.00	$0.00	$400.00	3.90%	per year	N	29	Cost Recovery
To be paid by approved contractors for the provision of Specifications and Administration. Proof of Public Liability Insurance to the value of $20,000,000 to be provided with Kiama Municipal Council named as the interested party.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Installation of Concrete Driveway Crossing [continued]									
Unapproved driveway fee	$440.00	$450.00	$0.00	$450.00	2.27%	per application	N	214 & 215	Cost Recovery
For driveways constructed without prior Council approval. To be paid in addition to Driveway Application Fee. Certification from a suitably qualified engineer shall also be provided.									
Landscape Compliance and Landscape Maintenance Inspections									
The inspection of landscape works and other technical inspections	$130.00	$135.00	$0.00	$135.00	3.85%	per application	N	109	Cost Recovery
The fee provides for one inspection. Re-inspections required will incur an additional fee of $130.00.									
Subdivision Performance									
Maintenance Bond (Engineering)	5% of the final road, drainage and landscape costs as agreed to by Council.					per security deposit	N	181-1	N/A
A maintenance bond of 5% of the cost of construction of works in Councils Trust Fund to cover defects which may arise within a period of 12 calendar months from the registration of the Subdivision Certificate. The bond paid as part of the Development Consent conditions may be included in this bond (subject to Council approval).									
Land Development (Subdivisions)									
Subdivision Works									
Subdivision Works Certificate – Additional Application Fee	$200.00	$190.91	$19.09	$210.00	5.00%	per lot	N	372	Cost Recovery
Fee per additional lots above one, plus application fee									
Subdivision Works Certificate – Application Fee	$740.00	$700.00	$70.00	$770.00	4.05%	per application	N	372	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Subdivision Works [continued]									
Bulk earthworks only	$740.00	$700.00	$70.00	$770.00	4.05%	per application	N	372	Cost Recovery
Subdivision Works Certificate is for earthworks only									
Modification to Subdivision Works									
Subdivision Works Certificate Modification	10% of the cost of the original Subdivision Works Certificate Fee or a minimum fee of $750 (GST incl), whichever is greater.					per application	N	372	Cost Recovery
Refund for withdrawal of Subdivision Works Certificate	Up to 75% of the original Subdivision Works Certificate (at the discretion of the Manager)					per application	N	372	Cost Recovery
Compliance Certificate & Principal Certifying Authority Inspections (PCA)									
Compliance Certificate (per lot)	$405.00	$390.91	$39.09	$430.00	6.17%	per certificate	N		Cost Recovery
Where Council has not issued the Subdivision Works Certificate. Fee amount is per lot created.									
PCA inspection fee (per lot)	$335.00	$322.73	$32.27	$355.00	5.97%	per lot	N		Cost Recovery
Fee per lot shown on Subdivision Works Certificate plans									
PCA inspection fee (bulk earthworks only)	$1,135.00	$1,090.91	$109.09	$1,200.00	5.73%	per application	N		Cost Recovery
Where a Subdivision Works Certificate for bulk earthworks has been issued and inspections are required									

Subdivision Certificate

At each phase of land development (subdivision) fees are payable at the application stage. Certificates will not be issued without a recognised Council payment receipt being provided.

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Subdivision Certificate [continued]									
Torrens title and Community title – (in addition to application fee)	$345.00	$360.00	$0.00	$360.00	4.35%	per lot	N	90	Cost Recovery
Fee per additional lots above one **plus** application fee - where **no** new public roads are dedicated to Council									
Torrens title and Community title – Application Fee	$750.00	$780.00	$0.00	$780.00	4.00%	per application	N	90	Cost Recovery
Application fee - where **no** new public roads are dedicated to Council									
Torrens title and Community title – (in addition to application fee)	$490.00	$510.00	$0.00	$510.00	4.08%	per lot	N	90	Cost Recovery
Fee per additional lots above one plus application fee - where new roads are dedicated to Council									
Torrens title and Community title – Application Fee	$750.00	$780.00	$0.00	$780.00	4.00%	application fee	N	90	Cost Recovery
Application fee - where new roads are dedicated to Council									
Boundary Adjustment	$545.00	$570.00	$0.00	$570.00	4.59%	per application	N	90	Cost Recovery
Issued under SEPP - Exempt and Complying Development Code only									
Strata Certificate – Additional Application Fee	$70.00	$68.18	$6.82	$75.00	7.14%	per lot	N	90	Cost Recovery
Fee per additional lots above one plus application fee									
Strata Certificate – Application Fee	$545.00	$509.09	$50.91	$560.00	2.75%	per application	N	90	Cost Recovery
Re-signing of plans & 88B instruments	$120.00	$125.00	$0.00	$125.00	4.17%	per application	N	90	Cost Recovery
Council endorsement of 88B instrument	$120.00	$125.00	$0.00	$125.00	4.17%	per application	N	90	Cost Recovery
Council undertake (optional) review of plan of subdivision	$55.00	$54.55	$5.45	$60.00	9.09%	per sheet	N	90	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Subdivision Certificate [continued]									
Submission of documentation required by conditions of development consent and not lodged with the Subdivision Certificate application	$115.00	$109.09	$10.91	$120.00	4.35%	per application	N	90	Cost Recovery
Bank guarantee / security deposit for uncompleted works	Cost including GST (as agreed by Council) to complete work, plus additional 30% to allow for contingencies and variations, plus an additional 20% to allow for project management fees (should Council need to complete the work)					per application	N		Cost Recovery
Process full refund or partial return of bank guarantee / security deposit for uncompleted works	$115.00	$120.00	$0.00	$120.00	4.35%	per application	N	181-1	Cost Recovery
Process lodgement of bank guarantee / security deposit for uncompleted works	$115.00	$120.00	$0.00	$120.00	4.35%	per application	N	181-1	Cost Recovery
Process and approve each new road name for proposed roads to be dedicated to Council	$215.00	$220.00	$0.00	$220.00	2.33%	per road name	N	181-1	Cost Recovery
Cemeteries									
Resident/Ratepayer									
Memorial plaques are to be purchased separately. For the surrender of Interment Rights Council will refund 50% of the current purchase cost (inclusive of GST). An administration fee may apply for the surrender of an Interment Right.									
Jamberoo Single Depth Plot (1.2m x 2.4m)	$1,850.00	$1,818.18	$181.82	$2,000.00	8.11%	per plot	N	85	Market Rate
Jamberoo Double Depth Plot (1.2m x 2.4m)	$1,950.00	$2,272.73	$227.27	$2,500.00	28.21%	per plot	N	85	Market Rate
Gerringong Single Depth Plot (1.2m x 2.4m)	$2,770.00	$2,727.27	$272.73	$3,000.00	8.30%	per plot	N	85	Market Rate
Gerringong Double Depth Plot (1.2m x 2.4m)	$2,870.00	$3,181.82	$318.18	$3,500.00	21.95%	per plot	N	85	Market Rate
Kiama Single Depth Plot (1.2m x 2.4m)	$2,800.00	$2,727.27	$272.73	$3,000.00	7.14%	per plot	N	85	Market Rate
Please note only single depth available for Kiama									
Still born and infants section	$690.00	$636.36	$63.64	$700.00	1.45%	per plot	N	85	Market Rate
Kiama Family Ash Plot (Fits up to 9 lots of ashes)	$0.00	$5,454.55	$545.45	$6,000.00	∞	per family plot	N		Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Resident/Ratepayer [continued]									
Ash Cylinder (stainless steel) in garden	$1,950.00	$1,818.18	$181.82	$2,000.00	2.56%	per cylinder	N	85	Cost Recovery
Ash Cylinder (stainless steel) in garden including plaque and ash interment	$2,540.00	$2,363.64	$236.36	$2,600.00	2.36%	per cylinder	N	85	Cost Recovery
Niche – In Brick Columbarium Wall	$730.00	$727.27	$72.73	$800.00	9.59%	per niche	N	85	Market Rate
Fitting of plaque onto wall, and interment of ashes	$150.00	$154.55	$15.45	$170.00	13.33%	per plaque	N	291	
Niche – In Granite Columbarium Wall	$1,400.00	$1,454.55	$145.45	$1,600.00	14.29%	per niche	N	85	Market Rate
Granite Modular Niche	$1,700.00	$1,818.18	$181.82	$2,000.00	17.65%	per niche	N	85	Market Rate
Purchase of bronze plaque for Granite Modular Niche, placement and interment of ashes	$700.00	$727.27	$72.73	$800.00	14.29%	per niche	N	292	
Granite Modular Niche with bronze plaque (includes ash interment)	$2,400.00	$2,454.55	$245.45	$2,700.00	12.50%	per niche	N	85	Cost Recovery
Photograph to be added onto bronze plaque for Granite Modular Niche	$70.00	$72.73	$7.27	$80.00	14.29%	per photograph, per niche	N	293	
Garden Plot for double ashes	$2,500.00	$2,454.55	$245.45	$2,700.00	8.00%	per plot	N	85	Market Rate
Garden Plot for quadruple ashes	$3,500.00	$3,272.73	$327.27	$3,600.00	2.86%	per plot	N	85	Market Rate
Supply and install double plinth, inter first urn of ashes & fit memorial plaque (excludes plaque)	$1,950.00	$1,818.18	$181.82	$2,000.00	2.56%	per application	N	85	Market Rate
Supply and install quadruple plinth, inter first urn of ashes & fit memorial plaque (excludes plaque)	$2,750.00	$2,545.45	$254.55	$2,800.00	1.82%	per application	N	85	Market Rate
Inter ashes and fit memorial plaque onto existing plinth (excludes plaque)	$580.00	$563.64	$56.36	$620.00	6.90%	per application	N	85	Market Rate
Non Resident/Non Ratepayer									
Memorial plaques are to be purchased separately. For the surrender of Interment Rights Council will refund 50% of the current purchase cost (inclusive of GST). An administration fee may apply for the surrender of an Interment Right.									
Jamberoo Single Depth Plot (1.2m x 2.4m)	$2,450.00	$2,909.09	$290.91	$3,200.00	30.61%	per plot	N	85	Market Rate
Jamberoo Double Depth Plot (1.2m x 2.4m)	$2,550.00	$3,363.64	$336.36	$3,700.00	45.10%	per plot	N	85	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Non Resident/Non Ratepayer [continued]									
Gerringong Single Depth Plot (1.2m x 2.4m)	$3,370.00	$5,000.00	$500.00	$5,500.00	63.20%	per plot	N	85	Market Rate
Gerringong Double Depth Plot (1.2m x 2.4m)	$3,470.00	$5,454.55	$545.45	$6,000.00	72.91%	per plot	N	85	Market Rate
Kiama Single Depth Plot (1.2m x 2.4m)	$3,400.00	$4,090.91	$409.09	$4,500.00	32.35%	per plot	N	85	Market Rate
Please note only single depth available for Kiama									
Still born and infants section	$890.00	$818.18	$81.82	$900.00	1.12%	per plot	N	85	Market Rate
Kiama Family Ash Plot (Fits up to 9 lots of ashes)	$0.00	$8,181.82	$818.18	$9,000.00	∞	per family plot	N		
Ash Cylinder (stainless steel) in garden	$2,550.00	$2,363.64	$236.36	$2,600.00	1.96%	per cylinder	N	85	Cost Recovery
Ash Cylinder (stainless steel) in garden including plaque and ash interment	$3,140.00	$2,909.09	$290.91	$3,200.00	1.91%	per cylinder	N	85	Cost Recovery
Niche – In Brick Columbarium Wall	$930.00	$1,272.73	$127.27	$1,400.00	50.54%	per niche	N	85	Market Rate
Niche – In Granite Columbarium Wall	$2,000.00	$2,545.45	$254.55	$2,800.00	40.00%	per niche	N	85	Market Rate
Fitting of plaque onto wall, and interment of ashes	$150.00	$154.55	$15.45	$170.00	13.33%	per plaque	N	291	
Granite Modular Niche	$2,300.00	$3,181.82	$318.18	$3,500.00	52.17%	per niche	N	85	Market Rate
Purchase of bronze plaque for Granite Modular Niche, placement and interment of ashes	$700.00	$727.27	$72.73	$800.00	14.29%	per niche	N	292	
Granite Modular Niche with bronze plaque (includes ash interment)	$3,000.00	$3,818.18	$381.82	$4,200.00	40.00%	per niche	N	85	Cost Recovery
Photograph to be added onto bronze plaque for Granite Modular Niche	$70.00	$72.73	$7.27	$80.00	14.29%	per photograph, per niche	N	293	
Garden Plot for double ashes	$3,100.00	$3,181.82	$318.18	$3,500.00	12.90%	per plot	N	85	Market Rate
Garden Plot for quadruple ashes	$4,100.00	$4,181.82	$418.18	$4,600.00	12.20%	per plot	N	85	Market Rate
Supply and install double plinth, inter first urn of ashes & fit memorial plaque (excludes plaques)	$2,550.00	$2,363.64	$236.36	$2,600.00	1.96%	per application	N	85	Market Rate
Supply and install quadruple plinth, inter first urn of ashes & fit memorial plaque (excludes plaques)	$3,350.00	$3,181.82	$318.18	$3,500.00	4.48%	per application	N	85	Market Rate
Inter ashes and fit memorial plaque onto existing plinth (excludes plaque)	$580.00	$563.64	$56.36	$620.00	6.90%	per application	N	85	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Burials									
Additional charges will apply when services provided at the cemeteries require the attendance of Council's staff outside the normal work hours Monday to Friday.									
First Interment - Where Beam Exists									
Weekdays	$2,000.00	$2,000.00	$200.00	$2,200.00	10.00%	per application	N	85	Cost Recovery
Saturday/Public Holidays	$2,800.00	$2,909.09	$290.91	$3,200.00	14.29%	per application	N	85	Cost Recovery
First Interment - Other Areas									
Weekdays	$2,200.00	$2,272.73	$227.27	$2,500.00	13.64%	per application	N	85	Cost Recovery
Saturday/Public Holidays	$3,000.00	$3,181.82	$318.18	$3,500.00	16.67%	per application	N	85	Cost Recovery
Second Interment - Where Beam Exists									
Weekdays	$1,820.00	$1,836.36	$183.64	$2,020.00	10.99%	per application	N	85	Cost Recovery
Saturday/Public Holidays	$2,620.00	$2,745.45	$274.55	$3,020.00	15.27%	per application	N	85	Cost Recovery
Second Interment - Other Areas									
Weekdays	$1,980.00	$2,072.73	$207.27	$2,280.00	15.15%	per application	N	85	Cost Recovery
Saturday/Public Holidays	$2,780.00	$2,981.82	$298.18	$3,280.00	17.99%	per application	N	85	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Still Born and Infants Section									
Casket is less than 1.1m in length	$450.00	$454.55	$45.45	$500.00	11.11%	per application	N	85	Cost Recovery
If greater than 1.1m, interment to be carried out in general section of Cemetery and full fees apply									
Burial of Ashes									
Ash burial into standard plot	$580.00	$563.64	$56.36	$620.00	6.90%	per application	N	85	Cost Recovery
Plot Improvements									
Single head or foot-stone or stone or concrete kerbing	$180.00	$227.27	$22.73	$250.00	38.89%	per application	N	85	Cost Recovery
Double headstone, slab, tomb or large monument	$300.00	$336.36	$33.64	$370.00	23.33%	per application	N	85	Cost Recovery
Other Cemetery Fees									
Administration Fee for the surrender of Interment Rights	$70.00	$72.73	$7.27	$80.00	14.29%	per transaction	N	85	Market Rate
For the surrender of an Interment Right Council will refund 50% of the current purchase cost									
Fee allocation of space for a memorial plaque	$300.00	$318.18	$31.82	$350.00	16.67%	per application	N	85	Market Rate
Fee is for allocated space on brick columbarium wall and does not include niche for ashes or plaque. Memorial plaques are to be purchased separately.									
Monument re-openings, monument slab to be removed and refitted by Monumental Mason (at applicants expense)	at cost					per instance	N	N/A	N/A
Research Information	$60.00	$80.00	$0.00	$80.00	33.33%	per hour	N	85	N/A
Exhumations (Contractors) – Work to be completed at cost by contractor	at cost					per application	N	85	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Film Application Fees									
Film Activity (as per Local Government Filming Protocol) No fees apply to filming in the Municipality for the principal purpose of promoting the area. If applicable, traffic management for film activities within a public road reserve requires a separate Section 138 Road and Footpath permit for each location.									
Ultra low impact	no charge					per application	Y	98	Statutory
Low impact	$165.00	$165.00	$0.00	$165.00	0.00%	per application	Y	98	Statutory
Medium impact	$330.00	$330.00	$0.00	$330.00	0.00%	per application	Y	98	Statutory
High impact	$550.00	$550.00	$0.00	$550.00	0.00%	per application	Y	98	Statutory
Cost recovery for other services provided by Council for the purpose of filming	Price on Application					per application	N	98	Cost Recovery
Stills Photography									
Commercial	$165.00	$165.00	$0.00	$165.00	0.00%	per application	N	98	Cost Recovery
Bond	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%	per application	N	181-1	N/A
Bond applicable at Council discretion									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Holiday Parks									
Kiama Harbour Cabins									
Maximum Charges (per Cabin)									
1 Bedroom Cabin	$375.00	$340.91	$34.09	$375.00	0.00%	per night	N		Market Rate
2 Bedroom Cabin	$450.00	$409.09	$40.91	$450.00	0.00%	per night	N		Market Rate
3 Bedroom Cabin	$550.00	$500.00	$50.00	$550.00	0.00%	per night	N		Market Rate
Minimum Charges (per Cabin)									
1 Bedroom Cabin	$140.00	$127.27	$12.73	$140.00	0.00%	per night	N		Market Rate
2 Bedroom Cabin	$150.00	$136.36	$13.64	$150.00	0.00%	per night	N		Market Rate
3 Bedroom Cabin	$180.00	$163.64	$16.36	$180.00	0.00%	per night	N		Market Rate
Other Fees									
Late Departure Fee (subject to availability)	Up to $100					per instance	N		Market Rate
Refundable Bond	$200.00	$200.00	$0.00	$200.00	0.00%	per booking	N		Market Rate
Cleaning (deducted from bond if required)	Up to $200					per instance	N		Market Rate
Additional Cleaning	Up to $100					per instance	N		Market Rate
Damages (deducted from bond if required)	Up to $200 or cost of replacement item					per instance	N		Cost Recovery
Meal Package	Up to $100					per instance	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Surf Beach Holiday Park									
Maximum Charges									
Cabin (per Cabin)	$650.00	$590.91	$59.09	$650.00	0.00%	per night	N		Market Rate
Site (up to 2 people)	$95.00	$86.36	$8.64	$95.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Site Only	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Site Only	$10.00	$9.09	$0.91	$10.00	0.00%	per night	N		Market Rate
Minimum Charges									
Cabin (per Cabin)	$100.00	$90.91	$9.09	$100.00	0.00%	per night	N		Market Rate
Site (up to 2 people)	$25.00	$22.73	$2.27	$25.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Site Only	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Site Only	Free					per night	N		Market Rate
Other Fees									
Heater Hire	$0.00	$9.09	$0.91	$10.00	∞	per night	N		Market Rate
Surcharge for extra bed above capacity	$0.00	$18.18	$1.82	$20.00	∞	per night	N		Market Rate
Late Departure Fee (subject to availability)	Up to $100					per instance	N		Market Rate
Refundable Bond	$200.00	$200.00	$0.00	$200.00	0.00%	per booking	N		Market Rate
Cleaning (deducted from bond if required)	Up to $200					per instance	N		Market Rate
Additional Cleaning	Up to $100					per instance	N		Market Rate
Pet Friendly Cabin Surcharge	$0.00	$22.73	$2.27	$25.00	∞	per night	N		Market Rate
Damages (deducted from bond if required)	Up to $200 or cost of replacement					per instance	N		Cost Recovery
Meal Package	Up to $100					per instance	N		Market Rate
Deposit on Amenities Keys	$20.00	$20.00	$0.00	$20.00	0.00%	per booking	N		Market Rate
Day Visitor Fee	$5.00	$4.55	$0.45	$5.00	0.00%	per person	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Other Fees [continued]									
Washing Machine and Dryer	$4.00	$3.64	$0.36	$4.00	0.00%	per load	N		Market Rate
Kendalls Beach Holiday Park									
Maximum Charges									
Cabin (up to 2 people)	$520.00	$472.73	$47.27	$520.00	0.00%	per night	N		Market Rate
Ensuited Site (up to 2 people)	$115.00	$104.55	$10.45	$115.00	0.00%	per night	N		Market Rate
Site (up to 2 people)	$90.00	$81.82	$8.18	$90.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Accommodation	$25.00	$22.73	$2.27	$25.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Accommodation	$20.00	$18.18	$1.82	$20.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Site	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Site	$10.00	$9.09	$0.91	$10.00	0.00%	per night	N		Market Rate
Minimum Charges									
Cabin (up to 2 people)	$100.00	$90.91	$9.09	$100.00	0.00%	per night	N		Market Rate
Ensuited Site (up to 2 people)	$35.00	$31.82	$3.18	$35.00	0.00%	per night	N		Market Rate
Site (up to 2 people)	$20.00	$18.18	$1.82	$20.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Accommodation	$25.00	$22.73	$2.27	$25.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Accommodation	Free					per night	N		Market Rate
Extra Adult (18+yrs) - Site	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Site	Free					per night	N		Market Rate
Other Fees									
Late Departure Fee (subject to availability)	Up to $100					per instance	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Other Fees [continued]									
Refundable Bond	$200.00	$200.00	$0.00	$200.00	0.00%	per booking	N		Market Rate
Cleaning (deducted from bond if required)	Up to $200					per instance	N		Market Rate
Additional Cleaning	Up to $100					per instance	N		Market Rate
Damages (deducted from bond if required)	Up to $200 or cost of replacement item					per instance	N		Cost Recovery
Meal Package	Up to $100					per instance	N		Market Rate
Deposit on Amenities Keys	$20.00	$20.00	$0.00	$20.00	0.00%	per booking	N		Market Rate
Day Visitor Fee	$5.00	$4.55	$0.45	$5.00	0.00%	per person	N		Market Rate
Washing Machine and Dryer	$4.00	$3.64	$0.36	$4.00	0.00%	per load	N		Market Rate
School Group	$10.00	$9.09	$0.91	$10.00	0.00%	per person	N		Market Rate
Full Set of Linen	$10.00	$9.09	$0.91	$10.00	0.00%	per set	N		Market Rate
Additional Linen	$5.00	$4.55	$0.45	$5.00	0.00%	per set	N		Market Rate
Werri Beach Holiday Park									
Maximum Charges									
Cabin (up to 2 people)	$470.00	$472.73	$47.27	$520.00	10.64%	per night	N		Market Rate
Site (up to 2 people)	$100.00	$90.91	$9.09	$100.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Accommodation	$25.00	$22.73	$2.27	$25.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Accommodation	$20.00	$18.18	$1.82	$20.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Site	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Site	$10.00	$9.09	$0.91	$10.00	0.00%	per night	N		Market Rate
Minimum Charges									
Cabin (up to 2 people)	$90.00	$81.82	$8.18	$90.00	0.00%	per night	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Minimum Charges [continued]									
Site (up to 2 people)	$20.00	$18.18	$1.82	$20.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Accommodation	$25.00	$22.73	$2.27	$25.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Accommodation	Free					per night	N		Market Rate
Extra Adult (18+yrs) - Site	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Site	Free					per night	N		Market Rate
Other Fees									
Late Departure Fee (subject to availability)	Up to $100					per instance	N		Market Rate
Refundable Bond	$200.00	$200.00	$0.00	$200.00	0.00%	per booking	N		Market Rate
Refundable Bond	Up to $200					per instance	N		Market Rate
Additional Cleaning	Up to $100					per instance	N		Market Rate
Damages (deducted from bond if required)	Up tp $200 or cost of replacement item					Per instance	N		Cost Recovery
Meal Package	Up to $100					per instance	N		Market Rate
Deposit on Amenities Keys	$20.00	$20.00	$0.00	$20.00	0.00%	per booking	N		Market Rate
Day Visitor Fee	$5.00	$4.55	$0.45	$5.00	0.00%	per person	N		Market Rate
Washing Machine and Dryer	$4.00	$3.64	$0.36	$4.00	0.00%	per load	N		Market Rate
School Group	$10.00	$9.09	$0.91	$10.00	0.00%	per person	N		Market Rate
Full Set of Linen	$10.00	$9.09	$0.91	$10.00	0.00%	per set	N		Market Rate
Additional Linen	$5.00	$4.55	$0.45	$5.00	0.00%	per set	N		Market Rate
Pet Friendly Cabin Surcharge	$25.00	$22.73	$2.27	$25.00	0.00%	per night	N		Market Rate
Fridge Hire (small)	$5.00	$4.55	$0.45	$5.00	0.00%	per night	N		Market Rate
Fridge Hire (large)	$10.00	$9.09	$0.91	$10.00	0.00%	per night	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Annual Site Bookings									
Sewer Application Fee	$95.00	$95.00	$0.00	$95.00	0.00%	per instance	N		Cost Recovery
Administration Fee	$1,100.00	$1,000.00	$100.00	$1,100.00	0.00%	per instance	N	573	Market Rate
For any change in ownership of Holiday Vans									
Permit Fee – Annexe	$95.00	$95.00	$0.00	$95.00	0.00%	per instance	N	576	Market Rate
Replace Power Socket	$150.00	$136.36	$13.64	$150.00	0.00%	per site	N		Cost Recovery
Yearly									
Maximum	$6,100.00	$6,200.00	$0.00	$6,200.00	1.64%	per annum	N	560	Market Rate
Minimum	$5,700.00	$5,800.00	$0.00	$5,800.00	1.75%	per annum	N	560	Market Rate
Other guests	Free					per annum	N		Market Rate
To a maximum of 6 people in total per night.									
Holiday vans with toilet/shower	$300.00	$300.00	$0.00	$300.00	0.00%	per annum	N	560	Market Rate
Holiday vans with air conditioning	$300.00	$300.00	$0.00	$300.00	0.00%	per annum	N	560	Market Rate
Quarterly									
Maximum	$1,525.00	$1,550.00	$0.00	$1,550.00	1.64%	per quarter	N	560	Market Rate
Minimum	$1,425.00	$1,450.00	$0.00	$1,450.00	1.75%	per quarter	N	560	Market Rate
Other guests	Free					per quarter	N		Market Rate
To a maximum of 6 people in total per night.									
Interest on overdue fees	As per occupation agreement					per instance	N		Market Rate
Holiday vans with toilet/shower	$75.00	$75.00	$0.00	$75.00	0.00%	per quarter	N	560	Market Rate
Holiday vans with air conditioning	$75.00	$75.00	$0.00	$75.00	0.00%	per quarter	N	560	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Seven Mile Beach Holiday Park									
Maximum Charges									
Cabin (up to 2 people)	$485.00	$472.73	$47.27	$520.00	7.22%	per night	N		Market Rate
Safari Tent (up to 2 people)	$295.00	$272.73	$27.27	$300.00	1.69%	per night	N		Market Rate
Surf Shak (up to 2 people)	$220.00	$209.09	$20.91	$230.00	4.55%	per night	N		Market Rate
Ensuited Site (up to 2 people)	$120.00	$118.18	$11.82	$130.00	8.33%	per night	N		Market Rate
Site (up to 2 people)	$100.00	$100.00	$10.00	$110.00	10.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Accommodation	$25.00	$22.73	$2.27	$25.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Accommodation	$20.00	$18.18	$1.82	$20.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Site	$10.00	$9.09	$0.91	$10.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Site	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		
Minimum Charges									
Cabin (up to 2 people)	$90.00	$81.82	$8.18	$90.00	0.00%	per night	N		Market Rate
Safari Tent (up to 2 people)	$70.00	$63.64	$6.36	$70.00	0.00%	per night	N		Market Rate
Surf Shak (up to 2 people)	$50.00	$45.45	$4.55	$50.00	0.00%	per night	N		Market Rate
Ensuited Site (up to 2 people)	$35.00	$31.82	$3.18	$35.00	0.00%	per night	N		Market Rate
Site (up to 2 people)	$20.00	$18.18	$1.82	$20.00	0.00%	per night	N		Market Rate
Extra Adult (18+yrs) - Accommodation	$25.00	$22.73	$2.27	$25.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Accommodation	Free					per night	N		Market Rate
Extra Adult (18+yrs) - Site	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		Market Rate
Extra Child (2-17yrs) - Site	Free					per night	N		Market Rate
Other Fees									
Late Departure Fee (subject to availability)	Up to $100					per instance	N		Market Rate
Refundable Bond	$200.00	$200.00	$0.00	$200.00	0.00%	per booking	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Other Fees [continued]									
Cleaning (deducted from bond if required)	Up to $200					per instance	N		Market Rate
Additional Cleaning	Up to $100					per instance	N		Market Rate
Damages (deducted from bond if required)	Up to $200 or cost of replacement items					per instance	N		Cost Recovery
Meal Package	Up to $100					per instance	N		Market Rate
Deposit on Amenities Keys	$20.00	$20.00	$0.00	$20.00	0.00%	per booking	N		Market Rate
Day Visitor Fee	$10.00	$9.09	$0.91	$10.00	0.00%	per person	N		Market Rate
Camping Day Rate	$20.00	$18.18	$1.82	$20.00	0.00%	per site	N		
Camping Day Rate Extra	$5.00	$4.55	$0.45	$5.00	0.00%	per instance	N		Market Rate
Washing Machine and Dryer	$4.00	$3.64	$0.36	$4.00	0.00%	per load	N		Market Rate
School Group	$15.00	$13.64	$1.36	$15.00	0.00%	per person	N		Market Rate
Full Set of Linen	$10.00	$9.09	$0.91	$10.00	0.00%	per set	N		Market Rate
Fridge Hire (small)	$5.00	$4.55	$0.45	$5.00	0.00%	per night	N		Market Rate
Fridge Hire (small)	$10.00	$9.09	$0.91	$10.00	0.00%	per night	N		Market Rate
Annual Site Bookings									
Administration Fee	$1,100.00	$1,100.00	$0.00	$1,100.00	0.00%	per instance	N	603	Market Rate
For change of ownership of holiday vans									
Permit Fee – Annexe	$95.00	$95.00	$0.00	$95.00	0.00%	per instance	N	606	Market Rate
Replace Power Socket	$150.00	$136.36	$13.64	$150.00	0.00%	per site	N		Cost Recovery
Yearly									
Maximum	$6,100.00	$6,200.00	$0.00	$6,200.00	1.64%	per annum	N	590	Market Rate
Minimum	$5,700.00	$5,800.00	$0.00	$5,800.00	1.75%	per annum	N	590	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Yearly [continued]									
Other guests	Free					per annum	N		Market Rate
To a maximum of 6 people in total/night									
Quarterly									
Interest on overdue fees	As per occupation agreement					per instance	N		Market Rate
Maximum	$1,525.00	$1,550.00	$0.00	$1,550.00	1.64%	per quarter	N	590	Market Rate
Minimum	$1,425.00	$1,450.00	$0.00	$1,450.00	1.75%	per quarter	N	590	Market Rate
Other guests	Free					per quarter	N		Market Rate
To a maximum of 6 people in total/night									
Electricity Access Fee	As per the regulated retail price					per connection	N		Cost Recovery
Annually (based on 180 days / year)									
Electricity Usage	As per the regulated retail price					per k/w	N		Cost Recovery
Electrical Meter Door Key	$25.00	$22.73	$2.27	$25.00	0.00%	per key	N		Cost Recovery

Kiama Showground

Seasonal Camping

Maximum Charges

Powered Site (up to 2 people)	$60.00	$54.55	$5.45	$60.00	0.00%	per night	N		Market Rate
Unpowered Site (up to 2 people)	$45.00	$40.91	$4.09	$45.00	0.00%	per night	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Minimum Charges									
Powered Site (up to 2 people)	$50.00	$45.45	$4.55	$50.00	0.00%	per night	N		Market Rate
Unpowered Site (up to 2 people)	$30.00	$27.27	$2.73	$30.00	0.00%	per night	N		
Extras									
Adults - 18+yrs	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		Market Rate
Children - 2 to 17 years	$10.00	$9.09	$0.91	$10.00	0.00%	per person	N		Market Rate
Car/Boat	$10.00	$9.09	$0.91	$10.00	0.00%	per night	N		Market Rate
Air Conditioner	$10.00	$9.09	$0.91	$10.00	0.00%	per night	N		Cost Recovery
Chapman Oval									
Seasonal Camping									
Powered Site (up to 2 people)	$60.00	$54.55	$5.45	$60.00	0.00%	per night	N		Market Rate
Unpowered Site (up to 2 people)	$55.00	$50.00	$5.00	$55.00	0.00%	per night	N		Market Rate
Extras									
Adults - 18+yrs	$15.00	$13.64	$1.36	$15.00	0.00%	per night	N		Market Rate
Children - 2 to 17 years	$10.00	$9.09	$0.91	$10.00	0.00%	per person	N		Market Rate
Deposit on Amenities Keys	$20.00	$20.00	$0.00	$20.00	0.00%	per booking	N		Market Rate
Day Visitor Fee	$5.00	$4.55	$0.45	$5.00	0.00%	per person	N		Market Rate
Washing Machine and Dryer	$4.00	$3.64	$0.36	$4.00	0.00%	per load	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Leisure Centre									
Pool Fees									
Family Swim	$18.00	$20.00	$2.00	$22.00	22.22%	per entry	N	476	Market Rate
2 adults/3 child									
Adult Swim	$6.00	$6.36	$0.64	$7.00	16.67%	per entry	N	476	Market Rate
Child Swim	$4.50	$4.55	$0.45	$5.00	11.11%	per entry	N	476	Market Rate
Concession									
Shower (Max 5 minutes)	$2.50	$2.73	$0.27	$3.00	20.00%	per entry	N		Market Rate
Pre-school Child Swim	$2.50	$2.73	$0.27	$3.00	20.00%	per entry	N	476	Market Rate
With non-paying adult									
Sauna Concession/ Student	$0.00	$4.55	$0.45	$5.00	∞	per entry	N		
Sauna	$6.00	$6.36	$0.64	$7.00	16.67%	per entry	N	476	Market Rate
Over 16 years									
Spa	$6.00	$6.36	$0.64	$7.00	16.67%	per entry	N	476	Market Rate
Adult									
Spa Concession / Student	$4.50	$4.55	$0.45	$5.00	11.11%	per entry	N	476	Market Rate
Aquatic Pass- 10 visits	$50.00	$54.55	$5.45	$60.00	20.00%	per booklet	N	476	Market Rate
Adult. 10 visits									
Aquatic Pass-20 visits	$90.00	$90.91	$9.09	$100.00	11.11%	per booklet	N	476	Market Rate
Adults. 20 visits									
Aquatic Pass- Concession 10 visits	$40.00	$40.91	$4.09	$45.00	12.50%	per booklet	N	476	Market Rate
Child/concession.10 visits									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Pool Fees [continued]									
Aquatic Pass- Concession 20 visits	$70.00	$72.73	$7.27	$80.00	14.29%	per booklet	N	476	Market Rate
Child/Concession. 20 visits									
Aqua – Concession/ Student	$10.00	$10.00	$1.00	$11.00	10.00%	Per session, free spa	N	480	Market Rate
30 mins									
Aqua-Full	$16.00	$14.55	$1.45	$16.00	0.00%	per session	N	480	Market Rate
1 hr, free spa									
Lane hire	$24.00	$21.82	$2.18	$24.00	0.00%	per hour	N	476	Market Rate
Coaches only									
Kiama Swim Club	$40.00	$38.18	$3.82	$42.00	5.00%	per hour	N	476	Market Rate
Friday night									
Exclusive pool hire	$165.00	$163.64	$16.36	$180.00	9.09%	per hour	N	476	Market Rate
Swim Carnivals									
Aquatic Extra Activity	$4.00	$4.09	$0.41	$4.50	12.50%	per entry	N	476	Market Rate
Adult - Swim/Sauna/Spa/Pool Toy									
Aquatic Extra Activity Concession/ student	$3.50	$3.64	$0.36	$4.00	14.29%	per entry	N	476	Market Rate
Child/Concession - Swim/Sauna/Spa/Pool Toy									
Schools									
School Rotation Program	$5.60	$5.27	$0.53	$5.80	3.57%	per entry	N	476	Cost Recovery
Swim	$3.70	$3.64	$0.36	$4.00	8.11%	per entry	N	476	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Schools [continued]									
Dept of Education program – pool entry	$2.50	$2.73	$0.27	$3.00	20.00%	per entry	N		Cost Recovery
Carnival	$4.00	$4.09	$0.41	$4.50	12.50%	per entry	N	476	Market Rate
Carnival cleanup	$50.00	$45.45	$4.55	$50.00	0.00%	per carnival	N	476	Market Rate
Swim School									
1st Child -Ex.GST	$16.00	$17.00	$0.00	$17.00	6.25%	per lesson	N	493	Market Rate
Babies to starter squad-Ex GST									
1st Child/Adult -Inc.GST	$16.00	$15.45	$1.55	$17.00	6.25%	per lesson	N	493	Market Rate
Starter to Mini Squads (Stroke Correction).-Inc.GST									
Private lessons	$39.00	$36.36	$3.64	$40.00	2.56%	per 30 mins	N	478	Market Rate
1 per class									
Private lessons	$60.00	$56.36	$5.64	$62.00	3.33%	per 30 mins	N	478	Market Rate
2 per class									
Private lessons – Ex.GST	$39.00	$40.00	$0.00	$40.00	2.56%	per 30 mins	N	478	Market Rate
1 per class									
Private lessons – Ex.GST	$60.00	$62.00	$0.00	$62.00	3.33%	per 30 mins	N	478	Market Rate
2 per class									
Special Olympics Session	$8.00	$8.18	$0.82	$9.00	12.50%	per session	N	478	Market Rate
Accessibility Aqua	$8.00	$8.18	$0.82	$9.00	12.50%	per session	N	478	Market Rate
Swim Squad									
Gym Fitness Add on	$8.50	$8.18	$0.82	$9.00	5.88%	per week	N		

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Swim Squad [continued]									
1st session	$16.00	$15.45	$1.55	$17.00	6.25%	per session	N	478	Market Rate
2nd session / 3rd session (per session)	$8.50	$8.18	$0.82	$9.00	5.88%	per session	N	478	Market Rate
4 sessions or more	$41.50	$40.00	$4.00	$44.00	6.02%	per session	N	478	Market Rate
Children's Birthday Parties									
Gym party	$245.00	$229.09	$22.91	$252.00	2.86%	per 1.5 hrs	N	486	Cost Recovery
During trading times. Includes instructor									
Pool party (packages starting at)	$9.20	$9.09	$0.91	$10.00	8.70%	per child	N	476	Market Rate
During trading times. Includes entry and pool toy									
Pool party	$375.00	$340.91	$34.09	$375.00	0.00%	per 2 hrs	N	476	Cost Recovery
Includes pool toy and two pool lifeguards. Out of operating hours. Includes exclusive use of entire pool area between 6pm and 8pm.									
BBQ hire	$10.00	$9.09	$0.91	$10.00	0.00%	per booking	N	11	Market Rate
Gymnasium Fees									
Fitness - Aerobics / Gym									
Team Fitness Session Adult	$10.00	$9.09	$0.91	$10.00	0.00%	per session	N		
Team Fitness Session Concession	$7.00	$7.27	$0.73	$8.00	14.29%	per session	N		
Full	$16.00	$14.55	$1.45	$16.00	0.00%	per entry	N	486	Market Rate
Concession / Student	$10.00	$10.00	$1.00	$11.00	10.00%	per activity	N	486	Market Rate
Gymnasium or Fitness class									
Extra Activity – Full	$9.50	$9.09	$0.91	$10.00	5.26%	per activity	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Fitness - Aerobics / Gym [continued]									
Extra Activity – Concession /Student	$5.00	$5.45	$0.55	$6.00	20.00%	per activity	N	486	Market Rate
Concession. Gymnasium or Fitness class									
Aerobics Room hire	$76.00	$72.73	$7.27	$80.00	5.26%	per half day	N	488	Market Rate
Aerobics Room hire	$20.00	$22.73	$2.27	$25.00	25.00%	per hour	N	488	Market Rate
School Gym Sessions	$5.60	$5.27	$0.53	$5.80	3.57%	per student	N	486	Cost Recovery
School Term memberships	$56.00	$52.82	$5.28	$58.10	3.75%	per student	N	486	Cost Recovery
Fitness Pass– Full 5 visits	$70.00	$63.64	$6.36	$70.00	0.00%	per set	N	486	Market Rate
5 visits									
Fitness Pass – Full 10 visits	$120.00	$109.09	$10.91	$120.00	0.00%	per set	N	486	Market Rate
10 visits									
Fitness Pass– Concession 5 visits	$45.00	$45.45	$4.55	$50.00	11.11%	per set	N	486	Market Rate
5 visits									
Fitness Pass – Concession 10 visits	$85.00	$86.36	$8.64	$95.00	11.76%	per set	N	486	Market Rate
10 visits.									
Personal Programs									
Non member	$90.00	$81.82	$8.18	$90.00	0.00%	per program	N	486	Market Rate
Member	$55.00	$50.00	$5.00	$55.00	0.00%	per program	N	486	Market Rate
Re-assessment	$40.00	$36.36	$3.64	$40.00	0.00%	per assessment	N	486	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Personal Training Sessions									
Youth Non Members	$40.00	$38.18	$3.82	$42.00	5.00%	per session	N		
Non member									
Group Training - 30minutes - 2 people	$37.50	$34.09	$3.41	$37.50	0.00%	each	N		
Group Training - 45minutes - 2 people	$56.25	$51.14	$5.11	$56.25	0.00%	each	N		
Youth - 2 person	$30.00	$27.27	$2.73	$30.00	0.00%	each	N		
30 minute / 45 minute sessions (fees start at)	$50.00	$47.27	$4.73	$52.00	4.00%	per session	N		Market Rate
Member									
Group Training - 30minutes - 2 people	$30.00	$27.27	$2.73	$30.00	0.00%	each	N		
Group Training - 45minutes - 2 people	$38.75	$35.23	$3.52	$38.75	0.00%	each	N		
Youth - 2 person	$27.00	$24.55	$2.45	$27.00	0.00%	each	N		
30 minute / 45 minute sessions (fees start at)	$40.00	$38.18	$3.82	$42.00	5.00%	per session	N		Market Rate
Hire of Hall									
Casual Use- 1hr minimum (4 or more players)	$5.00	$4.55	$0.45	$5.00	0.00%	per person	N		
Casual Use- 1 hr minimum	$6.50	$5.91	$0.59	$6.50	0.00%	per hour	N	482	Market Rate
Casual use only. No coaches or clubs.									
Court Hire (Sport Clubs Only)	$46.00	$43.64	$4.36	$48.00	4.35%	per hour / per court	N	482	Market Rate
Per hour / per court									
Netball	$52.00	$47.27	$4.73	$52.00	0.00%	per Team	N	482	Market Rate
Per player, per competition									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Hire of Hall [continued]									
Hall Hire	$780.00	$709.09	$70.91	$780.00	0.00%	Per day	N	482	Market Rate
per day									
Hall Set Up Fee	$35.00	$36.36	$3.64	$40.00	14.29%	per hour	N	482	Market Rate
Basketball / Soccer	$3.50	$3.64	$0.36	$4.00	14.29%	per hour	N	482	Market Rate
Junior									
Schools	$3.70	$3.64	$0.36	$4.00	8.11%	per hour	N	482	Cost Recovery
Hall Activity									
Lockers	$1.60	$1.82	$0.18	$2.00	25.00%	per hour	N	482	Market Rate
Towel Hire Deposit	$10.00	$9.09	$0.91	$10.00	0.00%	per towel	N		Market Rate
Hall Hire for Trade Events / Fairs	$182.00	$170.91	$17.09	$188.00	3.30%	per hour	N	482	Market Rate
Trade Events / Fairs									
Gymnastics Classes									
Gymnastics class – 1 hour	$13.00	$12.73	$1.27	$14.00	7.69%	per class	N	482	Market Rate
Gymnastics class – 1.5 hours	$19.50	$19.09	$1.91	$21.00	7.69%	per class	N	482	Market Rate
Kindy and Baby Gym									
Kindy Gym – First Child	$9.50	$9.09	$0.91	$10.00	5.26%	per hour	N	484	Market Rate
Baby Gym – First Child	$8.50	$8.18	$0.82	$9.00	5.88%	per hour	N	482	Market Rate
Child Minding									
3 Months (Full)	$119.00	$108.18	$10.82	$119.00	0.00%	3 months	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Child Minding [continued]									
First Child	$5.00	$4.55	$0.45	$5.00	0.00%	per hour	N	490	Market Rate
Pass	$40.00	$36.36	$3.64	$40.00	0.00%	for 10 visits	N	482	Market Rate
10 Visits. $4.00 per visit									
Pass	$76.00	$69.09	$6.91	$76.00	0.00%	for 20 visits	N	482	Market Rate
20 visits. $3.80 per visit									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy

Memberships

- All prices include GST.
- Family membership includes all immediate family members including children up to age 21, providing they are still full time students.
- Family memberships do not cover children that work full-time.

Methods of payment:

1. Full payment
2. Direct Debit payment (monthly deductions)

After paying your initial deposit (equivalent to one months payments), monthly deductions will be debited from your nominated account - see Reception for Service Agreement forms.

Direct Debit Administration Charge	$10.00	$9.09	$0.91	$10.00	0.00%	per program	N		Market Rate
12 Month Memberships Only									
Early Exit Fee	$50.00	$45.45	$4.55	$50.00	0.00%	per instance	N		Market Rate

Aquatic

Includes swim, spa, sauna, use of kick boards, back bubbles and dail locker use.
See Membership Terms and Conditions.

Single Membership

3 Months (Full Time Student)	$87.00	$53.64	$5.36	$59.00	-32.18%		N		Market Rate
3 Months (Concession)	$150.00	$82.66	$8.27	$90.93	-39.38%	per membership	N		Market Rate
3 Months (Full)	$176.00	$98.18	$9.82	$108.00	-38.64%	per membership	N		Market Rate
12 Months (Full)	$362.00	$354.55	$35.45	$390.00	7.73%	per membership	N	475	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Single Membership [continued]									
12 Months (Concession)	$311.00	$301.82	$30.18	$332.00	6.75%	per membership	N	475	Market Rate
Student 12 Months (Full time student + residents of Kiama Local Government Area Only)	$181.00	$195.45	$19.55	$215.00	18.78%	per membership	N	(50%) 485 (50%) 487	Market Rate
Monthly Full (Direct Debit only)	$31.00	$30.91	$3.09	$34.00	9.68%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									
Monthly Concession (Direct Debit only)	$26.75	$25.45	$2.55	$28.00	4.67%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									
Student Monthly (Full time student + residents of Kiama Local Government Area Only)	$15.50	$17.27	$1.73	$19.00	22.58%	per membership	N		Market Rate
Direct debit only Minimum 3 months - maximum 12 months Fees subject to change at new financial year									
Family Membership									
12 Months (Full)	$888.00	$886.36	$88.64	$975.00	9.80%	per membership	N	475	Market Rate
12 Months (Concession)	$778.00	$709.09	$70.91	$780.00	0.26%	per membership	N	475	Market Rate
Monthly Full (Direct Debit only)	$74.80	$77.27	$7.73	$85.00	13.64%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Family Membership [continued]									
Monthly Concession (Direct Debit only)	$65.65	$61.82	$6.18	$68.00	3.58%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									
Plus Membership									
Includes Pool, Spa, Sauna, Aqua Group Fitness Classes. See Membership Terms and Conditions.									
12 Months	$732.00	$709.09	$70.91	$780.00	6.56%	per membership	N		Market Rate
12 Months (Concession)	$622.00	$600.00	$60.00	$660.00	6.11%	per membership	N		Market Rate
3 Months (Concession)	$0.00	$165.45	$16.55	$182.00	∞	per membership	N		Market Rate
3 Months (Full Time Student)	$0.00	$107.27	$10.73	$118.00	∞	per membership	N		Market Rate
3 Months (Full)	$0.00	$195.45	$19.55	$215.00	∞	per membership	N		Market Rate
Monthly (Direct Debit Only)	$61.80	$61.82	$6.18	$68.00	10.03%	per membership	N		Market Rate
Monthly Concession (Direct Debit only)	$52.65	$51.82	$5.18	$57.00	8.26%	per membership	N		Market Rate
Student 12 Months (Full time student + residents of Kiama Local Government Area Only)	$0.00	$390.00	$39.00	$429.00	∞	per membership	N		Market Rate
Student Monthly (Full time student + residents of Kiama Local Government Area Only	$0.00	$34.55	$3.45	$38.00	∞	per membership	N		Market Rate

Fitness

Includes use of gymnasium, electronic machines, circuit, group fitness classes, pilates and daily locker use plus discount on personal fitness programs.
See Membership Terms and Conditions.

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Single Membership									
3 Months (Concession)	$244.00	$165.45	$16.55	$182.00	-25.41%	per membership	N		Market Rate
3 Months (Full Time Student)	$144.50	$107.27	$10.73	$118.00	-18.34%	per membership	N		Market Rate
3 Months (Full)	$289.00	$195.45	$19.55	$215.00	-25.61%	per membership	N		Market Rate
Monthly Student (Direct Debit only)	$31.30	$34.55	$3.45	$38.00	21.41%	per membership	N		
12 Months (Full)	$732.00	$709.09	$70.91	$780.00	6.56%	per membership	N	(50%) 485 (50%) 487	Market Rate
12 Months (Concession)	$622.00	$600.00	$60.00	$660.00	6.11%	per membership	N	(50%) 485 (50%) 487	Market Rate
Student 12 Months (Full time student + residents of Kiama Local Government Area Only)	$366.00	$390.00	$39.00	$429.00	17.21%	per membership	N	(50%) 485 (50%) 487	
Monthly Full (Direct Debit only)	$61.80	$61.82	$6.18	$68.00	10.03%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									
Monthly Concession (Direct Debit only)	$52.65	$51.82	$5.18	$57.00	8.26%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Family Membership									
12 Months (Full)	$1,776.00	$1,662.73	$166.27	$1,829.00	2.98%	per membership	N	(50%) 485 (50%) 487	Market Rate
12 Months (Concession)	$1,556.00	$1,456.36	$145.64	$1,602.00	2.96%	per membership	N	(50%) 485 (50%) 487	Market Rate
Monthly Full (Direct Debit only)	$148.80	$139.27	$13.93	$153.20	2.96%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									
Monthly Concession (Direct Debit only)	$130.50	$122.18	$12.22	$134.40	2.99%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									
Fitness, Aquatic Plus									
Includes swim, spa, sauna, use of gymnasium, electronic machines, circuit, group fitness, pilates, aqua classes and daily locker use. Also includes use of kick boards and back bubbles plus discount on personal fitness programs. See Membership Terms & Conditions.									
Single Membership									
1 Month Trial Membership (Full Time Student)	$29.50	$27.27	$2.73	$30.00	1.69%	per membership	N		
3 Months (Concession)	$327.00	$200.91	$20.09	$221.00	-32.42%	per membership	N		Market Rate
3 Months (Full Time Student)	$191.50	$130.00	$13.00	$143.00	-25.33%	per membership	N		Market Rate
3 Months (Full)	$383.00	$235.45	$23.55	$259.00	-32.38%	per membership	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Single Membership [continued]									
Monthly Concession (Direct Debit only)	$65.00	$63.64	$6.36	$70.00	7.69%	per membership	N		
12 Months (Full)	$907.00	$859.09	$85.91	$945.00	4.19%	per membership	N	(30%) 485 (30%) 487	Market Rate
12 Months (Concession)	$770.00	$730.00	$73.00	$803.00	4.29%	per membership	N	(30%) 485 (30%) 487	Market Rate
Student 12 month (Full time student + residents of Kiama Local Government Area Only)	$453.50	$472.73	$47.27	$520.00	14.66%	per membership	N	(30%) 485 (30%) 487	Market Rate
Monthly (Direct Debit only)	$76.40	$82.73	$8.27	$91.00	19.11%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									
Student Monthly (Full time student + residents of Kiama Local Government Area Only)	$37.06	$40.91	$4.09	$45.00	21.42%	per membership	N		Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									
1 Month Trial Membership (Full)	$59.00	$54.55	$5.45	$60.00	1.69%	per program	N	(30%) 485 (30%) 487	Market Rate
1 Month Trial Membership (Concession)	$47.00	$43.64	$4.36	$48.00	2.13%	per program	N	(30%) 485 (30%) 487	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Childminding									
12 Months	$427.00	$399.09	$39.91	$439.00	2.81%	12 months	N	490	Market Rate
Monthly (Direct Debit only)	$36.40	$34.09	$3.41	$37.50	3.02%	1 month	N	490	Market Rate
Minimum 3 months - maximum 12 months Fees subject to change at new financial year									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Family History Centre									
Commissioned Research									
Per Project	$130.00	$136.36	$13.64	$150.00	15.38%	per project	N	57	Market Rate
Minimum 5 hours @ $30.00 per hour.									
Specific Research from fiche refs.	$32.00	$29.09	$2.91	$32.00	0.00%	per search	N	57	Market Rate
Includes photocopying.									
Family History Classes	$45.00	$41.82	$4.18	$46.00	2.22%	per class	N	51	Market Rate
Talks to Groups	$12.00	$11.82	$1.18	$13.00	8.33%	per person	N	61	Market Rate
Public Goups - Students (includes booklet)									
Photocopying colour									
A4	$1.15	$1.05	$0.10	$1.15	0.00%	per copy	N	56	Market Rate
A3	$2.15	$1.95	$0.20	$2.15	0.00%	per copy	N	56	Market Rate
A4 Size Photocopies B&W									
Single	$0.20	$0.18	$0.02	$0.20	0.00%	per copy	N	56	Market Rate
Double Sided	$0.40	$0.36	$0.04	$0.40	0.00%	per copy	N	56	Market Rate
Quantity over 30	$0.15	$0.14	$0.01	$0.15	0.00%	per copy	N	56	Market Rate
A3 Size Photocopies B&W									
Single	$0.40	$0.36	$0.04	$0.40	0.00%	per copy	N	56	Market Rate
Double Sided	$0.80	$0.73	$0.07	$0.80	0.00%	per copy	N	56	Market Rate
Quantity over 30	$0.30	$0.27	$0.03	$0.30	0.00%	per copy	N	56	Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Births, Deaths and Marriages (BDM)									
NSW BDM – pre 1856 copy of certificate with Index number provided	$11.00	$10.00	$1.00	$11.00	0.00%	per copy	N		Cost Recovery
NSW BDM – post 1856 copy of certificate with index number provided	$24.00	$21.82	$2.18	$24.00	0.00%	per copy	N		Cost Recovery
Victorian BDM's	$28.00	$25.45	$2.55	$28.00	0.00%	per copy	N		Cost Recovery
Queensland BDM's	$28.00	$25.45	$2.55	$28.00	0.00%	per copy	N		Cost Recovery
Scottish BDM's	$2.50 per point used					per point	N		Cost Recovery
New Zealand BDM's	$30.00	$27.27	$2.73	$30.00	0.00%	per copy	N		Cost Recovery
English and Welsh BDM's with GRO reference number	$26.00	$23.64	$2.36	$26.00	0.00%	per copy	N		Cost Recovery
General Register Office (GRO)									
Postage and Handling									
Standard envelope	$2.80	$2.64	$0.26	$2.90	3.57%	per letter	N		Cost Recovery
A5 envelope	$3.50	$3.18	$0.32	$3.50	0.00%	per letter	N		Cost Recovery
A4 envelope	$5.00	$4.55	$0.45	$5.00	0.00%	per letter	N		Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Geographical Information Systems									
Standard Maps - Hardcopy									
Excludes images containing aerial photography. Hard copy maps and digital data supplied by Council are done so on the basis of non-commercial use. Data and maps are subject to Copyright by Council and its suppliers and may not be republished, on sold or altered. Where displayed, data and maps must acknowledge Council as the source. Whilst every effort is made to ensure the accuracy of information, LPI NSW and the Council of the Municipality of Kiama take no responsibility for any errors. The documents provided cannot substitute for a survey report from a registered surveyor or a search against title to a property at the Land Titles Office.									
Colour Print									
Excludes images containing aerial photography.									
A4 Size	$10.00	$11.00	$0.00	$11.00	10.00%	per print	N	440	Cost Recovery
A3 Size	$17.00	$18.00	$0.00	$18.00	5.88%	per print	N	440	Cost Recovery
A2 Size	$28.00	$29.00	$0.00	$29.00	3.57%	per print	N	440	Cost Recovery
A1 Size	$54.00	$56.00	$0.00	$56.00	3.70%	per print	N	440	Cost Recovery
A0 Size	$82.00	$85.00	$0.00	$85.00	3.66%	per print	N	440	Cost Recovery
Non-standard Map / Data									
Maps and data requiring customisation or compilation to client requirements.									
Colour Print									
A4 Size + Per hour charge	$11.00 per page plus $56.50 per hour					per print per hour	N	441	Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Colour Print [continued]									
A3 Size + Per hour charge	$18.00 per page plus $56.50 per hour					per print per hour	N	441	Cost Recovery
A2 Size + Per hour charge	$29.00 per page plus $56.50 per hour					per print per hour	N	441	Cost Recovery
A1 Size + Per hour charge	$56.00 per page plus $56.50 per hour					per print per hour	N	441	Cost Recovery
A0 Size + Per hour charge	$85.00 per page plus $56.50 per hour					per print per hour	N	441	Cost Recovery
Scanning and Printing of Aerial Photography									
Includes time to scan / customise image and print on colour laser printer (photo quality paper).									
Colour Print									
A4 Size	$26.00	$27.00	$0.00	$27.00	3.85%	per print	N	440	Cost Recovery
A3 Size	$38.00	$40.00	$0.00	$40.00	5.26%	per print	N	440	Cost Recovery
A2 Size	$57.00	$59.00	$0.00	$59.00	3.51%	per print	N	440	Cost Recovery
A1 Size	$82.00	$85.00	$0.00	$85.00	3.66%	per print	N	440	Cost Recovery
A0 Size	$99.00	$102.00	$0.00	$102.00	3.03%	per print	N	440	Cost Recovery
Digital Mapping Data									
Includes digital orthophotos and digital documents. Data provided by email or CD. Extent limits apply.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Digital Mapping Data [continued]									
Digital Mapping Data	$55.00 process and handling fee plus $56.50 per hour					per data provided & per hour	N	444	Cost Recovery
Rural House Numbering									
House Number Sign	$31.00	$29.09	$2.91	$32.00	3.23%	per sign	N	18	Cost Recovery
Including fitting									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Charges									
Rates									
Residential	An ordinary rate comprising a base charge of $861.77 on each separate parcel of land subject to the rate which represents 49.69% of the total amount payable by the levying of the rate and an ad valorem amount of 0.001586 cents in the dollar on the land value (base date 2019) of all rateable land categorised as Residential be now made for 2022-2023 in accordance with the Local Government Act, 1993.					per assessment	N		Statutory
Rural Residential	An ordinary rate comprising a base charge of $861.77 on each separate parcel of land subject to the rate which represents 25.46% of the total amount payable by the levying of the rate and an ad valorem amount of 0.001792 cents in the dollar on the land value (base date 2019) of all rateable land categorised as Rural Residential be now made for 2022-23 in accordance with the Local Government Act, 1993.					per assessment	N		Statutory
Farmland	An ordinary rate comprising a base charge of $861.77 on each separate parcel of land subject to the rate which represents 27.76% of the total amount payable by the levying of the rate and an ad valorem amount of 0.001165 cents in the dollar on the land value (base date 2019) of all rateable land categorised as Farmland be now made for 2022-2023 in accordance with the Local Government Act, 1993.					per assessment	N		Statutory
Business Ordinary	An ordinary rate of 0.002707 cents in the dollar on the land value (base date 2019) of all rateable land (not being categorised as "Residential" or "Farmland" and not including rateable land used or zoned for commercial, professional, industrial or trade purposes) and categorised as Business - "Ordinary" be now made for 2022-2023 in accordance with the Local Government Act, 1993.					per assessment	N		Statutory
Business Commercial/Industrial	An ordinary rate of 0.004966 cents in the dollar on the land value (base date 2019) of all rateable land in the Kiama Council area (determined to be a centre of activity which is used or zoned for commercial, professional, industrial or trade purposes) and sub-categorised as "Commercial/ Industrial" be now made for 2022-2023 with a minimum amount of rate which will apply in respect to each parcel of land being $861.77 in accordance with the Local Government Act, 1993.					per assessment	N		Statutory
Interest on Overdue Rates and Charges	In accordance with Section 566(3) of the Local Government Act, 1993, the maximum rate of interest payable on overdue rates and charges for the period 1 July 2022 to 30 June 2023 (inclusive) will be 6.0% per annum.						N		Statutory

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Blue Haven Community									
Community Transport									
Bus Hire - CHSP Groups									
8 Seater Bus Cleaning penalty	$56.25	$59.09	$5.91	$65.00	15.56%	per instance	N	277	Cost Recovery
Minimum									
Day Care Meetings									
8 Seater Bus	$1.00	$1.25	$0.00	$1.25	25.00%	per kilometre	N	277	Statutory
Bus Hire - Non CHSP Service									
8 Seater Bus	$1.25	$1.82	$0.18	$2.00	60.00%	per kilometre + fuel	N	277	Cost Recovery
Home Care Packages									
Group Fees									
Group Activities - Men's Group - Blokes Talk	$15.00	$15.00	$0.00	$15.00	0.00%	1	N		Market Rate
Group Activities - On Your Feet Exercise Group	$20.00	$20.00	$0.00	$20.00	0.00%	1	N		Market Rate
Group Activities - Out & About Tours	$40.00	$40.00	$0.00	$40.00	0.00%	1	N		Market Rate
Group Activities - Seaside Group	$60.00	$60.00	$0.00	$60.00	0.00%	1	N		Market Rate
Group Activities - Social Bus Trip	$40.00	$40.00	$0.00	$40.00	0.00%	1	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Group Fees [continued]									
Respite Individual - Volunteer	$18.00	$18.00	$0.00	$18.00	0.00%	1	N		Market Rate
Social Support Individual support worker	$55.00	$55.00	$0.00	$55.00	0.00%	1	N		Market Rate
Social Support individual Volunteer	$18.00	$18.00	$0.00	$18.00	0.00%	1	N		Market Rate
Fee for Service									
Weekday - Monday to Friday 6am - 6pm, 30 min Fee for service	$48.50	$48.50	$0.00	$48.50	0.00%	30 mins	N		Market Rate
Weekday - Monday to Friday 6am - 6pm, 60 min Fee for service	$66.00	$66.00	$0.00	$66.00	0.00%	60 mins	N		Market Rate
Weekday - Monday to Friday 6am - 6pm, 90 min Fee for service	$95.00	$95.00	$0.00	$95.00	0.00%	90 mins	N		Market Rate
Weekday - Monday to Friday 6am - 6pm, 120 min Fee for service	$119.75	$119.75	$0.00	$119.75	0.00%	120 mins	N		Market Rate
Weekday - Monday to Friday 6pm - 6am, 30 min Fee for service	$60.50	$60.50	$0.00	$60.50	0.00%	30 mins	N		Market Rate
Weekday - Monday to Friday 6pm - 6am, 60 min Fee for service	$81.50	$81.50	$0.00	$81.50	0.00%	60 mins	N		Market Rate
Weekday - Monday to Friday 6pm - 6am, 90 min Fee for service	$118.75	$118.75	$0.00	$118.75	0.00%	90 mins	N		Market Rate
Weekday - Monday to Friday 6pm - 6am, 120 min Fee for service	$149.75	$149.75	$0.00	$149.75	0.00%	120 mins	N		Market Rate
Saturday 30 min Fee for service	$72.50	$72.50	$0.00	$72.50	0.00%	30 mins	N		Market Rate
Saturday 60 min Fee for service	$95.25	$95.25	$0.00	$95.25	0.00%	60 mins	N		Market Rate
Saturday 90 min Fee for service	$142.50	$142.50	$0.00	$142.50	0.00%	90 mins	N		Market Rate
Saturday 120 min Fee for service	$179.00	$179.00	$0.00	$179.00	0.00%	120 mins	N		Market Rate
Sunday 30 min Fee for service	$84.50	$84.50	$0.00	$84.50	0.00%	30 mins	N		Market Rate
Sunday 60 min Fee for service	$113.50	$113.50	$0.00	$113.50	0.00%	60 mins	N		Market Rate
Sunday 90 min Fee for service	$166.00	$166.00	$0.00	$166.00	0.00%	90 mins	N		Market Rate
Sunday 120 min Fee for service	$209.00	$209.00	$0.00	$209.00	0.00%	120 mins	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Fee for Service [continued]									
Public Holiday 30 min Fee for service	$96.50	$96.50	$0.00	$96.50	0.00%	30 mins	N		
Public Holiday 60 min Fee for service	$129.75	$129.75	$0.00	$129.75	0.00%	60 mins	N		Market Rate
Public Holiday 90 min Fee for service	$189.50	$189.50	$0.00	$189.50	0.00%	90 mins	N		Market Rate
Public Holiday 120 min Fee for service	$239.00	$239.00	$0.00	$239.00	0.00%	120 mins	N		Market Rate
Travel - Fee for service	$0.99	$0.99	$0.00	$0.99	0.00%	cents per km	N		Market Rate
Services Home Care									
Weekday – Monday to Friday 6am – 6pm, 30 min service	$40.50	$40.50	$0.00	$40.50	0.00%	per 30 min	N		Market Rate
Weekday - Monday to Friday 6am to 6pm, 60 min service	$55.00	$55.00	$0.00	$55.00	0.00%	per 60 min	N		Market Rate
Weekday – Monday to Friday 6am – 6pm, 90 min service	$79.50	$79.50	$0.00	$79.50	0.00%	Per 90 mins	N		Market Rate
Weekday – Monday to Friday 6am – 6pm, 120 min service	$99.75	$99.75	$0.00	$99.75	0.00%	per 120 min	N		Market Rate
Weeknight – Monday to Friday 6pm to 6am, 30 min service	$50.50	$50.50	$0.00	$50.50	0.00%	per 30 min	N		Market Rate
Weeknight – Monday to Friday 6pm to 6am, 60 min service	$67.75	$67.75	$0.00	$67.75	0.00%	per 60 min	N		Market Rate
Weeknight – Monday to Friday 6pm to 6am, 90 min service	$98.75	$98.75	$0.00	$98.75	0.00%	per 90 min	N		Market Rate
Weeknight – Monday to Friday 6pm to 6am, 120 min service	$124.50	$124.50	$0.00	$124.50	0.00%	per 120 mins	N		
Saturday 30 min. service	$60.50	$60.50	$0.00	$60.50	0.00%	per 30 min	N		Market Rate
Saturday 60 min service	$81.50	$81.50	$0.00	$81.50	0.00%	per 60 min	N		Market Rate
Saturday 90 min service	$118.75	$118.75	$0.00	$118.75	0.00%	per 90 min	N		Market Rate
Saturday 120 min service	$149.75	$149.75	$0.00	$149.75	0.00%	per 120 min	N		
Sunday 30 min service	$70.50	$70.50	$0.00	$70.50	0.00%	per 30 mins	N		Market Rate
Sunday 60 min service	$94.50	$94.50	$0.00	$94.50	0.00%	per hour	N		Market Rate
Sunday 90 min service	$138.00	$138.00	$0.00	$138.00	0.00%	per 90 mins	N		Market Rate
Sunday 120 min service	$174.50	$174.50	$0.00	$174.50	0.00%	per 120 mins	N		Market Rate
Public Holiday 30 min service	$81.00	$81.00	$0.00	$81.00	0.00%	per 30 mins	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Services Home Care [continued]									
Public Holiday 60 min service	$108.25	$108.25	$0.00	$108.25	0.00%	per hour	N		Market Rate
Public Holiday 90 min service	$158.00	$158.00	$0.00	$158.00	0.00%	per 90 mins	N		Market Rate
Public Holiday 120 min service	$199.00	$199.00	$0.00	$199.00	0.00%	per 120 mins	N		Market Rate
Travel	$0.99	$0.99	$0.00	$0.99	0.00%	per kilometre	N		Market Rate
Registered Nurse Services									
Weekday - Monday to Friday 6am – 6pm, 30 min service	$62.50	$62.50	$0.00	$62.50	0.00%	per 30 mins	N		Market Rate
Weekday - Monday to Friday 6am - 6pm, 60 min service	$85.50	$85.50	$0.00	$85.50	0.00%	60 min	N		Market Rate
Weekday - Monday to Friday 6am to 6pm, 90 minute service	$122.50	$122.50	$0.00	$122.50	0.00%	90min	N		Market Rate
Weekday - Monday to Friday 6am to 6pm, 120 min service	$154.50	$154.50	$0.00	$154.50	0.00%	120min	N		Market Rate
Weeknight - Monday to Friday 6pm to 6am, 30 min service	$78.25	$78.25	$0.00	$78.25	0.00%	30min	N		Market Rate
Weeknight - Monday to Friday 6pm to 6am, 60 min service	$107.00	$107.00	$0.00	$107.00	0.00%	60 min	N		Market Rate
Weeknight - Monday to Friday 6pm to 6am, 90 min service	$153.00	$153.00	$0.00	$153.00	0.00%	90 min	N		Market Rate
Weeknight - Monday to Friday 6pm – 6am, 120 min service	$192.75	$192.75	$0.00	$192.75	0.00%	per 120 mins service	N		Market Rate
Saturday 30 min service	$93.50	$93.50	$0.00	$93.50	0.00%	per 30 mins service	N		Market Rate
Saturday 60 min service	$128.75	$128.75	$0.00	$128.75	0.00%	60 min	N		Market Rate
Saturday 90 min service	$183.75	$183.75	$0.00	$183.75	0.00%	90 min	N		Market Rate
Saturday 120 min service	$231.75	$231.75	$0.00	$231.75	0.00%	120 min	N		Market Rate
Sunday 30 min service	$109.25	$109.25	$0.00	$109.25	0.00%	30 min	N		Market Rate
Sunday 60 min service	$149.75	$149.75	$0.00	$149.75	0.00%	60 min	N		Market Rate
Sunday 90 min service	$214.25	$214.25	$0.00	$214.25	0.00%	90 min	N		Market Rate
Sunday 120 min service	$270.00	$270.00	$0.00	$270.00	0.00%	120 min	N		Market Rate
Public Holiday 30 min service	$125.00	$125.00	$0.00	$125.00	0.00%	per 30 mins service	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Registered Nurse Services [continued]									
Public Holiday 60 min service	$171.25	$171.25	$0.00	$171.25	0.00%	per 60 mins service	N		Market Rate
Public Holiday 90 min service	$244.75	$244.75	$0.00	$244.75	0.00%	per 90 min	N		Market Rate
Public Holiday 120 min service	$308.75	$308.75	$0.00	$308.75	0.00%	per 120 min	N		Market Rate
Travel	$0.99	$0.99	$0.00	$0.99	0.00%	per kilometre	N		Market Rate
Administration Fees									
Package Management - Level 1 (per day)	$2.48	$2.48	$0.00	$2.48	0.00%	per day	N		
Package Management - Level 2 (per day)	$4.38	$4.38	$0.00	$4.38	0.00%	per day	N		Market Rate
Package Management - Level 3 (per day)	$9.51	$9.51	$0.00	$9.51	0.00%	per day	N		Market Rate
Package Management - Level 4 (per day)	$14.42	$14.42	$0.00	$14.42	0.00%	per day	N		Market Rate
Care Management - Level 1 (per day)	$4.76	$4.76	$0.00	$4.76	0.00%	per day	N		
Care Management - Level 2 (per day)	$9.15	$9.15	$0.00	$9.15	0.00%	per day	N		Market Rate
Care Management - Level 3 (per day)	$18.67	$18.67	$0.00	$18.67	0.00%	per day	N		Market Rate
Care Management - Level 4 (per day)	$27.97	$27.97	$0.00	$27.97	0.00%	per day	N		Market Rate
Exit Fee	$150.00	$150.00	$0.00	$150.00	0.00%	per exit	N		Market Rate
Brokered Services									
Weekday - Monday to Friday 6am to 6pm, 30 minute brokered service	$48.50	$48.50	$0.00	$48.50	0.00%	per 30 mins	N		Market Rate
Weekday - Monday to Friday 6am to 6pm, 60 minute brokered service	$66.00	$66.00	$0.00	$66.00	0.00%	per 60 mins	N		Market Rate
Weekday - Monday to Friday 6am to 6pm, 90 minute brokered service	$95.00	$95.00	$0.00	$95.00	0.00%	per 90 mins	N		Market Rate
Weekday - Monday to Friday 6am to 6pm, 120 minute brokered service	$119.75	$119.75	$0.00	$119.75	0.00%	per 120 mins	N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Brokered Services [continued]									
Weeknight – Monday to Friday 6pm – 6am (30 min service)	$60.50	$60.50	$0.00	$60.50	0.00%	per 30 mins service	N		Market Rate
Weeknight – Monday to Friday 6pm – 6am (60 min service)	$81.50	$81.50	$0.00	$81.50	0.00%	per 60 mins service	N		Market Rate
Weeknight – Monday to Friday 6pm – 6am (90 min service)	$118.75	$118.75	$0.00	$118.75	0.00%	per 90 min	N		Market Rate
Weeknight – Monday to Friday 6pm – 6am (120 min service)	$149.75	$149.75	$0.00	$149.75	0.00%	per 120 mins service	N		Market Rate
Saturday 30 min brokered service	$72.50	$72.50	$0.00	$72.50	0.00%	per 30 mins service	N		Market Rate
Saturday 60 min brokered service	$97.75	$97.75	$0.00	$97.75	0.00%	per 60 mins services	N		Market Rate
Saturday 90 minute brokered service	$142.50	$142.50	$0.00	$142.50	0.00%	per 90 mins	N		Market Rate
Saturday 120 minute brokered service	$179.00	$179.00	$0.00	$179.00	0.00%	per 120 min service	N		Market Rate
Sunday 30 min brokered service	$84.50	$84.50	$0.00	$84.50	0.00%	per 30 mins service	N		Market Rate
Sunday 60 min brokered service	$113.50	$113.50	$0.00	$113.50	0.00%	per 60 mins service	N		Market Rate
Sunday 90 minute brokered service	$166.00	$166.00	$0.00	$166.00	0.00%	per 120 min service	N		Market Rate
Sunday 120 minute brokered service	$209.00	$209.00	$0.00	$209.00	0.00%	pr 120 min service	N		Market Rate
Public Holiday 30 min brokered service	$96.50	$96.50	$0.00	$96.50	0.00%	per 30 mins service	N		Market Rate
Public Holiday 60 min brokered service	$129.75	$129.75	$0.00	$129.75	0.00%	per 60 mins service	N		Market Rate
Public Holiday 90 minute brokered service	$189.50	$189.50	$0.00	$189.50	0.00%	per 90 min service	N		Market Rate
Public holiday 120 minute brokered service	$239.00	$239.00	$0.00	$239.00	0.00%	per 120 min service	N		
Travel	As per brokered service						N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Cancellations									
Within 24 hr of service	100% of fee						N		Market Rate
Between 24 – 48 hours of the service	50% of fee						N		Market Rate
Before 48 hours of the service	Nil						N		Market Rate
Matterson Hall									
Blue Haven Board Room	$82.00	$74.55	$7.45	$82.00	0.00%	per hour	N		
Key Bond	$51.25	$51.25	$0.00	$51.25	0.00%		N		Market Rate
Half Day Hire - Community Rate	$123.00	$111.82	$11.18	$123.00	0.00%		N		Market Rate
Full Day Hire - Community Rate	$225.50	$205.00	$20.50	$225.50	0.00%		N		Market Rate
Half Day Hire - Commercial Rate	$307.50	$279.55	$27.95	$307.50	0.00%		N		Market Rate
Full Day Hire - Commercial Rate	$512.50	$465.91	$46.59	$512.50	0.00%		N		Market Rate

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Blue Haven Aged Care Facility									
Whole Facility - Admission after 1 July 2014									
Haven Club (Additional Services) - Non Supported Resident	$15.50	$14.09	$1.41	$15.50	0.00%		N		Market Rate
Haven Club (Additional Services) - Supported Resident	$5.25	$4.77	$0.48	$5.25	0.00%	per day	N		Market Rate
Maximum Daily Care Fee	$54.69 (Indexed in line with age pension)						N		Cost Recovery
Paid by all residents as a contribution towards their accommodation and the costs of daily living in the aged care service.									
Means tested fee	Fee based on individual resident circumstance. An annual cap of $28,338.71.52 will apply to a resident's means tested contribution to their care costs, together with a lifetime cap of $68,012.98. These amounts will be indexed.						N		Cost Recovery
Residents who have the means to pay can be asked to pay this fee. Means testing will be based on combined income and assets for residential care and is assessed by the Australian Government.									
Accommodation Payment (RAD, DAP or combination)	The amount of the RAD is set for each type of accommodation that Blue Haven offers, and the corresponding DAP and Combination payments are based on the Maximum Permissable Interest Rate.						N		Cost Recovery
Each type of accommodation offered by Blue Haven Aged Care has its own Accommodation Payment pricing. Each resident will be able to elect how to pay the accommodation charge; choices include a Refundable Accommodation Deposit (RAD), a corresponding Daily Accommodation Payment (DAP) or a combination of both. Residents have 28 days after admission to elect their choice of payment. Detailed information on accommodation types, key features of the accommodation and the various RAD and DAP amounts will be available to view or download from our website or from www.myagedcare.gov.au. Refundable accommodation payments can be paid up to six months from the date of entry. Interest is calculated daily from the date of entry for unpaid RADs.									
Independent Living Units									
Charges effective from 1 July 2020. Maintenance levies are charged weekly. Maintenance levies are to be ratified by residents subject to the consultation requirements of the Retirement Villages Act.									

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Blue Haven Terralong									
One Occupant Maintenance Levies (Recurrent Charges)									
Group 1 (1 & D)	$82.50	$85.50	$0.00	$85.50	3.64%	per week	N		Cost Recovery
Group 2 (A)	$95.50	$98.50	$0.00	$98.50	3.14%	per week	N		Cost Recovery
Group 3 (B, C, G, O & P)	$90.00	$93.00	$0.00	$93.00	3.33%	per week	N		Cost Recovery
Group 4 (E, F & L)	$97.50	$100.50	$0.00	$100.50	3.08%	per week	N		Cost Recovery
Group 5 (H, K & N)	$103.50	$106.50	$0.00	$106.50	2.90%	per week	N		Cost Recovery
Group 6 (J & M)	$101.50	$104.50	$0.00	$104.50	2.96%	per week	N		Cost Recovery
Stage 5 Car Space	$1.00	$1.50	$0.00	$1.50	50.00%	per week	N		Cost Recovery
Garages Stage 1 to 4	$3.00	$3.50	$0.00	$3.50	16.67%	per week	N		Cost Recovery
Locker Rental (for occupancies commenced after 1 July 2022 only)	$0.00	$4.55	$0.45	$5.00	∞	per week	N		Cost Recovery
Two Occupants Maintenance Levies (Recurrent Charges)									
Group 1 (1 & D)	$87.75	$90.75	$0.00	$90.75	3.42%	per week	N		Cost Recovery
Group 2 (A)	$97.75	$100.75	$0.00	$100.75	3.07%	per week	N		Cost Recovery
Group 3 (B, C, G, O & P)	$92.25	$95.25	$0.00	$95.25	3.25%	per week	N		Cost Recovery
Group 4 (E, F & L)	$100.75	$103.75	$0.00	$103.75	2.98%	per week	N		Cost Recovery

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
Two Occupants Maintenance Levies (Recurrent Charges) [continued]									
Group 5 (H, K & N)	$105.75	$108.75	$0.00	$108.75	2.84%	per week	N		Cost Recovery
Group 6 (J & M)	$104.50	$107.50	$0.00	$107.50	2.87%	per week	N		Cost Recovery
Each additional occupant in excess of two persons	$10.50	$10.50	$0.00	$10.50	0.00%	per week	N		Market Rate
Stage 5 Car Space	$1.00	$1.50	$0.00	$1.50	50.00%	per week	N		Cost Recovery
Garages Stages 1 to 4	$3.00	$3.50	$0.00	$3.50	16.67%	per week	N		Cost Recovery
Garage rental - for applicable Stage 1 residents only	$30.00	$30.00	$0.00	$30.00	0.00%	per month	N		Market Rate
Garage rental - available to existing Stage 1 to Stage 3 residents only as at 1 January 2019	$75.00	$75.00	$0.00	$75.00	0.00%	per month	N		Cost Recovery
Locker Rental (for occupancies commenced after 1 July 2022 only)	$0.00	$4.55	$0.45	$5.00	∞	per week	N		Cost Recovery
One Occupant Gas Charge (Stages 4 and 5 only)									
Weekly Gas Charge	$4.25	$4.25	$0.00	$4.25	0.00%	per week	N		Cost Recovery
Two Occupants Gas Charge (Stages 4 and 5 only)									
Weekly Gas Charge	$6.50	$6.50	$0.00	$6.50	0.00%	per week	N		Cost Recovery

Blue Haven Bonaira

There are no separate gas hot water or garage/car space fee for Blue Haven Bonaira as the maintenance levies for these are all inclusive.

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Name	Year 21/22 Last YR Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Unit	S	Receipt Code	Pricing Policy
One Occupant Maintenance Levies (Recurrent Charges)									
One Bedroom Unit	$101.50	$104.50	$0.00	$104.50	2.96%	per week	N		Cost Recovery
Two Bedroom Unit	$106.50	$109.50	$0.00	$109.50	2.82%	per week	N		Cost Recovery
Two Occupants Maintenance Levies (Recurrent Charges)									
One Bedroom Unit	$106.50	$109.50	$0.00	$109.50	2.82%	per week	N		Cost Recovery
Two Bedroom Unit	$111.50	$114.50	$0.00	$114.50	2.69%	per week	N		
Each additional occupant in excess of two persons	$10.50	$10.50	$0.00	$10.50	0.00%	per week	N		Cost Recovery

Departure Fees

Option 1: Available on stages 1 to 4 units at Blue Haven Terralong only and provides for payment of 70% of the normal (ie Option 2) cost of entry and no refund of the amount paid after 11 months. Option 2: Available on all independent living units and garages and provides for the amount being paid reduced by 6% for each year of occupancy on a daily pro-rata basis (maximum 30% reduction at 5 years).

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Exceeding $5,000 but not exceeding $50,000, plus $3.00 per $1,000 (or part) of estimated cost	[TABLE: Erection of dwelling house $100,000 or greater or erection of building, carrying out work or demolition of building]	51
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Exceeding $500,000 but not exceeding $1,000,000 plus $1.64 per $1,000 (or part) exceeding $500,000	[TABLE: Erection of dwelling house $100,000 or greater or erection of building, carrying out work or demolition of building]	52
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Extra Child (2-17yrs) - Accommodation	[Minimum Charges]	113
Extra Child (2-17yrs) - Accommodation	[Maximum Charges]	113
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Extra Child (2-17yrs) - Site	[Minimum Charges]	113
Extra Child (2-17yrs) - Site	[Maximum Charges]	110
Extra Child (2-17yrs) - Site	[Maximum Charges]	109
Extra Child (2-17yrs) - Site	[Maximum Charges]	113
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Jamberoo Double Depth Plot (1.2m x 2.4m)	[Resident/Ratepayer]	101
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Weekday – Monday to Friday 6am – 6pm, 30 min service	[Services Home Care]	140
Weekday - Monday to Friday 6am - 6pm, 60 min Fee for service	[Fee for Service]	139
Weekday - Monday to Friday 6am - 6pm, 60 min service	[Registered Nurse Services]	141
Weekday - Monday to Friday 6am - 6pm, 90 min Fee for service	[Fee for Service]	139
Weekday – Monday to Friday 6am – 6pm, 90 min service	[Services Home Care]	140
Weekday - Monday to Friday 6am to 6pm, 90 minute brokered service	[Brokered Services]	142
Weekday - Monday to Friday 6am to 6pm, 120 min service	[Registered Nurse Services]	141
Weekday - Monday to Friday 6am to 6pm, 120 minute brokered service	[Brokered Services]	142
Weekday - Monday to Friday 6am to 6pm, 30 minute brokered service	[Brokered Services]	142
Weekday - Monday to Friday 6am to 6pm, 60 min service	[Services Home Care]	140
Weekday - Monday to Friday 6am to 6pm, 60 minute brokered service	[Brokered Services]	142
Weekday - Monday to Friday 6am to 6pm, 90 minute service	[Registered Nurse Services]	141
Weekday - Monday to Friday 6pm - 6am, 120 min Fee for service	[Fee for Service]	139
Weekday - Monday to Friday 6pm - 6am, 30 min Fee for service	[Fee for Service]	139
Weekday - Monday to Friday 6pm - 6am, 60 min Fee for service	[Fee for Service]	139
Weekday - Monday to Friday 6pm - 6am, 90 min Fee for service	[Fee for Service]	139
Weekdays	[Second Interment - Where Beam Exists]	104
Weekdays	[Second Interment - Other Areas]	104
Weekdays	[First Interment - Where Beam Exists]	104
Weekdays	[First Interment - Other Areas]	104
Weekdays – Internal only, incl operator	[Front End Loader - 1005]	90
Weekend (8am Saturday to 6pm Sunday)	[Commercial]	44
Weekend (8am Saturday to 6pm Sunday)	[Artists/Not For Profit Groups]	44
Weekends – Internal only	[Front End Loader - 1005]	90
Weekly (8am Monday to 6pm Friday)	[Artists/Not For Profit Groups]	44
Weekly (8am Monday to 6pm Friday)	[Commercial]	44
Weekly Gas Charge	[One Occupant Gas Charge (Stages 4 and 5 only)]	147
Weekly Gas Charge	[Two Occupants Gas Charge (Stages 4 and 5 only)]	147
Weeknight – Monday to Friday 6pm – 6am (120 min service)	[Brokered Services]	143
Weeknight – Monday to Friday 6pm – 6am (30 min service)	[Brokered Services]	143
Weeknight – Monday to Friday 6pm – 6am (60 min service)	[Brokered Services]	143
Weeknight – Monday to Friday 6pm – 6am (90 min service)	[Brokered Services]	143
Weeknight - Monday to Friday 6pm – 6am, 120 min service	[Registered Nurse Services]	141
Weeknight – Monday to Friday 6pm to 6am, 120 min service	[Services Home Care]	140
Weeknight - Monday to Friday 6pm to 6am, 30 min service	[Registered Nurse Services]	141
Weeknight – Monday to Friday 6pm to 6am, 30 min service	[Services Home Care]	140

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Fee Name	Parent Name	Page
W [continued]		
Weeknight - Monday to Friday 6pm to 6am, 60 min service	[Registered Nurse Services]	141
Weeknight – Monday to Friday 6pm to 6am, 60 min service	[Services Home Care]	140
Weeknight - Monday to Friday 6pm to 6am, 90 min service	[Registered Nurse Services]	141
Weeknight – Monday to Friday 6pm to 6am, 90 min service	[Services Home Care]	140
Where labour & other costs involved additional to/or without plant hire	[Private Works On-Costs]	91
White Goods and Steel	[Waste - Metal]	82
Whole Day	[Not for Profit Groups]	28
Whole Day	[Not for Profit Groups]	27
Whole Day	[Not for Profit Groups]	25
Whole Day	[Not for Profit Groups]	31
Whole Day	[Casual Hire]	25
Whole Day	[Regular Hire (> 5 bookings in the calendar year)]	25
Whole Day	[Casual Hire]	26
Whole Day	[Regular Hire (> 5 bookings in the calendar year)]	27
Whole Day	[Regular Hire (> 5 bookings in the calendar year)]	23
Whole Day	[Casual Hire]	23
Whole Day	[Regular Hire (> 5 bookings in the calendar year)]	28
Whole Day	[Casual Hire]	28
Whole Day	[Regular hire for > 5 bookings per calendar year]	29
Whole Day	[Casual hire]	29
Whole Day Hire	[Not for Profit Groups]	23
Whole Day Hire	[Commercial]	43
Whole Day Hire	[Artists/Not for Profit Groups]	43
Whole Day Hire	[Commercial/Private Hire]	42
Whole Day Hire	[Artists/Not for Profit Groups]	42
Within 24 hr of service	[Cancellations]	144
Witness to attend Court	[Subpoenas]	18
Worm Farms	[Worm Farms]	83
Written reply	[Miscellaneous Fees]	67
Y		
Youth - 2 person	[Member]	122
Youth - 2 person	[Non member]	122
Youth Non Members	[Personal Training Sessions]	122
Other		
$1,000,001 to $10,000,000 plus $0.40 per $1,000 (or part) exceeding $1,000,000	[Modification of Consent]	58
$1,000,001 to $10,000,000 plus $0.40 per $1,000 (or part) exceeding $1,000,000	[Any other DA with the following values:]	56
$10,000,000 + plus $0.27 per $1,000 (or part) exceeding $10,000,000	[Modification of Consent]	58

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Fee Name	Parent Name	Page
Other [continued]		
$10,000,000 + plus $0.27 per $1,000 (or part) exceeding $10,000,000	[Any other DA with the following values:]	56
$250,001 to $500,000 plus $0.85 per $1,000 (or part) exceeding $250,000	[Modification of Consent]	57
$250,001 to $500,000 plus $0.85 per $1,000 (or part) exceeding $250,000	[Any other DA with the following values:]	56
$5,001 to $250,000 plus $1.50 per $1,000 (or part) of total value	[Any other DA with the following values:]	56
$5,001 to $250,000, plus $1.50 per $1,000 of total value	[Modification of Consent]	57
$500,001 to $1,000,000 plus $0.50 per $1,000 (or part) exceeding $500,000	[Modification of Consent]	58
$500,001 to $1,000,000 plus $0.50 per $1,000 (or part) exceeding $500,000	[Any other DA with the following values:]	56

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Kiama Municipal Council

Community Strategic Plan

Development Process 2022

Community Consultation Mapping and Themes

Community Consultation Mapping

Kiama Municipal Council has a wealth of information available to it on what our community thinks and feels about our local government area. Through surveys, feedback and studies residents have told us about their hopes and fears about the future, what they think of council and what they expect Council to do.

The volume of material is almost overwhelming.

The bulk of this report is a mapping of a representative sampling of community feedback. The intent of the mapping is to ascertain a structure to the views expressed and to thereby provide a credible and defensible basis for a new approach to our Community Strategic Plan.

Key themes / Potential Narrative

A series of key themes emerged in the sampling of community input / survey data and other feedback sources.

These themes are:

Our People and Places
A Sustainable and Resilient Community
A Productive and Innovative Community
A Smart, Connected and Accessible Community
A Community that is well led

A potential narrative emerges from the consultation. In summary it would be something along these lines. The final versions could be approximately two pages long (including photos). It would be expressed in an engaging, dynamic and very open way.

1. We love our community and the things that make it special – its beach environment, built heritage and the green hills that form our backdrop and which cushion our communities. We cherish the small town feel, our character villages, recreational and cultural focus and the family, friendships and relationships that make our LGA special. We want and need to invest in these attributes and the services and facilities that make our lives richer.

2. We understand that the qualities that we value are qualities that other new and potential residents also value. We do not reject change and growth but we want it managed so that our blend of scenic beauty, heritage and friendliness is not lost for future generations. We balance this concern with awareness of fundamental issues associated with access to housing and especially affordable housing. We will partner with State Agencies, community providers and our fellow local government areas in building long term planning and development solutions suited to our local needs.

3. We value the environment in which we live. We wish the environment to be protected and enhanced and we are focused on being responsible in our practices and on our use of and impact on natural resources. We also recognise that we are living in increasingly troubled times, and we want our community and community assets to be insulated as much as is possible against the impact of natural disasters and the consequences of climate change.

4. We value the role of tourism as the life blood of our local economy and we accept that our local government area benefits in a very substantial way from the employment generated and the activities and experiences such as restaurant experiences that the visitor economy enables. We also at times struggle with the consequences of this focus on tourism especially but not exclusively the impacts of the massive influx of visitors in holiday periods on parking, service and access. We therefore wish to build on our strengths as a destination of choice and mitigate against its sometimes unintended consequences.

5. We want our local economy to be vibrant. We are focused on assisting the visitor economy in its managed growth but also want to explore new opportunities suited to our positioning and proximity to large urban

centres and industry most especially of Wollongong but also Shellharbour and, increasingly, Nowra to the south. We see particular opportunity in the development of opportunities to build a viable future for our farms and primary industry in general and see great appeal in our green belt as a visitor economy and environmental asset.

6. We recognise that if we want to build a future for our young people now we need to look at new possibilities and new ways of doing things. In that regard we see great potential in the development of the arts, festivals and cultural activities both for their inherent contribution to community and also for their capacity to reshape and expand the attraction and marketing of our area to visitors and to our young people.

7. We are focused on the building the capacity of the infrastructure within our LGA and more broadly within our region to service the needs of our community. Infrastructure takes many forms and includes power, water and telecommunications. We want to be a "Smart" LGA. We want to promote access to resources that facilitate new and better ways of working and travelling. We also want to promote a safer environment, better facilities for the disabled and enhanced access to public transport.

8. Finally and importantly, we want our community to be well led. We want and need to be proud of our Council, its strategic directions, its responsible use of resources and its courage in advocating for the future of our cherished community. We want open and accountable public administration in which the voice of the community is sought out, listened to and valued.

This sort of narrative nests incredibly well with the themes that play out in the Illawarra Shoalhaven Regional Plan and the Illawarra Shoalhaven Regional Transport Plan.

The Regional Plan's structure, for example, is as follows:

A productive and innovative region
A sustainable and resilient region
A region that values its people and places
A Smart, Connected and Accessible Region

The Regional Plan doesn't focus on governance or leadership. It doesn't need to. A Kiama Plan of necessity must put emphasis on it – largely but not only because the community through its feedback demands it.

Differences in narrative flow are entirely appropriate and – when tailored to audience and purpose – can help the reader understand and embrace the strategic journey that is being laid out.

An analysis of a sample plans within and for our region (following page) reveals a series of different but ultimately extraordinarily consistent thematic topologies.

None of these frameworks is wrong.

The Regional Plan at its heart is about economic development, productivity and planning. Its structure reflects that orientation.

The Greater Sydney Commission Plan focuses on infrastructure as a key enabler.

The Illawarra Shoalhaven Regional Transport Plan also focuses on infrastructure and physical connections and moves from them logically to safety and efficiency in transport and then to the outcomes and opportunities that better infrastructure generates.

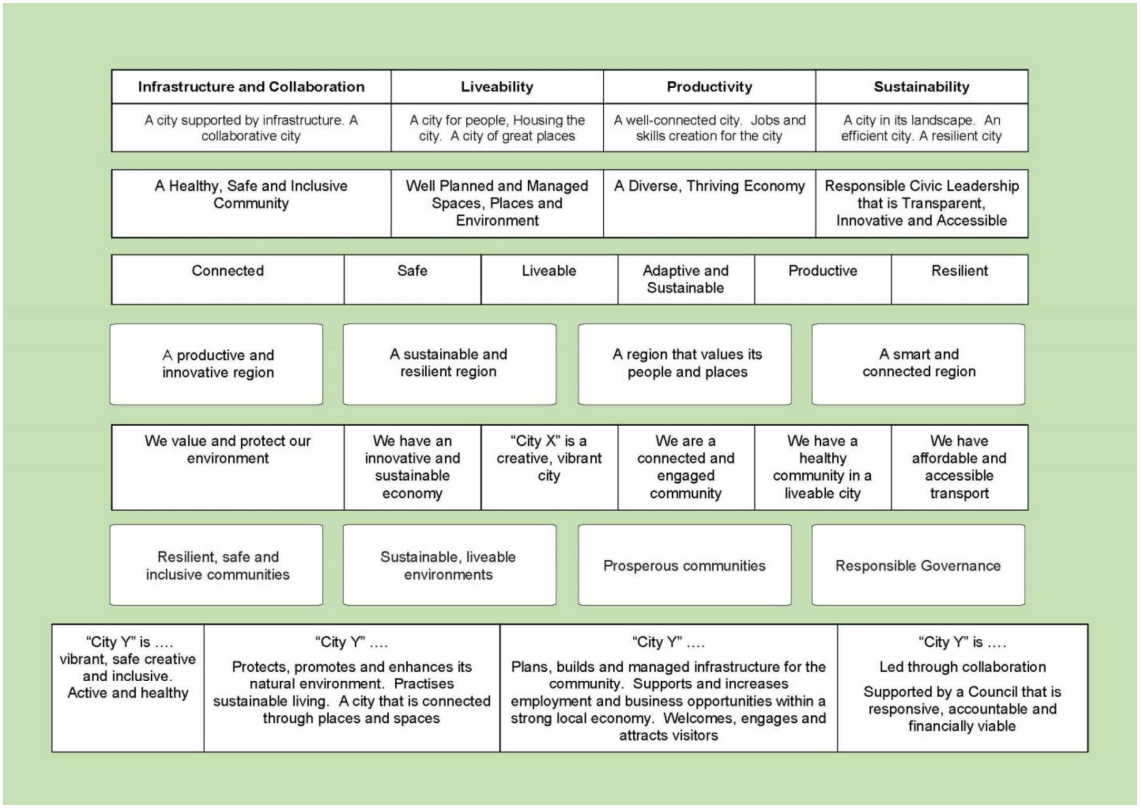
When you rearrange the frameworks it becomes clear that all of the plans are driving towards the same ends. Their path is just different.

Building Alignment

The Kiama Plan at its heart needs to start with a Sense of Place and Community because, overwhelmingly, that is what the community is focused on. The narrative flow from there is logical and leads to the final focus area which is entirely focused on using resources effectively, being open, being accountable and being credible.

The Building Alignment process endorsed by the ISJO Board, the State Agencies Regional Leadership Executive and the Greater Cities Commission is all about demonstrating how at all levels we are partners in building a better and more prosperous and sustainable future for our communities.

Adopting a structure in the Kiama CSP that makes clear and better enables State agency partnerships and co-delivery makes absolute sense and would put Kiama Municipal Council at the forefront of the initiative.



Mapping

The tables following are derived from some of the engagement activities recently undertaken by Council.

Other consultation resources can be mapped if that would be considered helpful.

Community Engagement Responses in original order with theme added

	North Kiama Neighbourhood Centre Services 5-10 Years	**ISRP Focus Area**
	General	
NKNC Services 5-10 General 1	• Use of Surf Beach public playground by St Peter and Paul as their playground.	People and Places
NKNC Services 5-10 General 2	• Replant Cedar's plantation (environment/economy).	Sustainable and Resilient Productive and Innovative
NKNC Services 5-10 General 3	• Improved facilities at existing sporting fields particularly for females.	People and Places
NKNC Services 5-10 General 4	• Better governance of DAs.	(Governance)
NKNC Services 5-10 General 5	• Out of town parking with shuttle bus with paid parking for visitors (Council retain ownership of this parking station) – residents don't pay for parking.	People and Places Productive and Innovative
NKNC Services 5-10 General 6	• The feedback – Kiama has good public toilet facilities.	People and Places
	Important	
NKNC Services 5-10 Important 1	• Use tourism to fund asset management – tariffs on beds/sidewalk tables – Council invests in tourism marketing/provision eg creaters.	Productive and Innovative
NKNC Services 5-10 Important 2	• Asset plan – audit current assets – what are the gaps? – how to fund (retain Blue Haven).	(Governance)
NKNC Services 5-10 Important 3	• Visitors pay big $$$ to park in town.	Productive and Innovative
NKNC Services 5-10 General 4	• Partner with TAFE NSW to increase employment in aged care to use Bonaira for training.	Productive and Innovative People and Places
NKNC Services 5-10 Important 5	• Out of town secure van and boat parking.	Productive and Innovative Smart, Connected, Accessible
NKNC Services 5-10 General 6	• Surf Clubs – used more as venues – taking advantage of their positions.	Productive and Innovative
NKNC Services 5-10 General 7	• Cycle friendly roads eg Swamp Road – widen pavement.	People and Places Smart, Connected, Accessible

	North Kiama Neighbourhood Centre Services 5 Years	**ISRP Focus Area**
	General	
NKNC Services 5 General 1	• Better promotion of services (eg Kimunico electronic).	(Governance)
NKNC Services 5 General 1	• More live music in town or entertainment (arts, comedy).	People and Places
NKNC Services 5 General 1	• More sporting grounds and facilities.	People and Places
NKNC Services 5 General 1	• Improve Leisure Centre pool.	People and Places
NKNC Services 5 General 1	• Early childhood resources.	People and Places
NKNC Services 5 General 1	• Early childhood – Vic devolved to Local Government eg education and care.	People and Places
NKNC Services 5 General 1	• New housing developments eg Cedar Ridge streets are too narrow.	People and Places Smart, Connected, Accessible
NKNC Services 5 General 1	• Long term youth programs.	People and Places
NKNC Services 5 General 1	• Bombo – community ownership – not greedy industry.	People and Places
	Important	
NKNC Services 5 Important 1	• Safety and more connected footpaths for everyone and young people.	People and Places Smart, Connected, Accessible
NKNC Services 5 Important 2	• Free community bus service.	People and Places Smart, Connected, Accessible
NKNC Services 5 Important 3	• Social infrastructure – harbour development to be a destination.	Productive and Innovative People and Places
NKNC Services 5 Important 4	• Planning for footpaths in new developments.	People and Places Smart, Connected, Accessible
NKNC Services 5 Important 5	• Sell Blue Haven – more transparency on finances on all Council spending and subsidiary businesses – Holiday Parks – Blue Haven – cash flow expenditure.	(Governance)
NKNC Services 5 Important 6	• Harbour revitalisation – footpaths – water activity – social services eg cafes.	Productive and Innovative People and Places
NKNC Services 5 Important 7	• Integrated social housing.	People and Places
NKNC Services 5 Important 8	• Affordable housing mixed levels.	People and Places

	North Kiama Neighbourhood Centre Services 5 Years	**ISRP Focus Area**
NKNC Services 5 Important 9	• Separate Blue Haven from Council service.	(Governance)
NKNC Services 5 Important 10	• Lack/poor grass mowing – need more resources.	People and Places
NKNC Services 5 Important 11	• Tighter DCP/LEP controls – wider streets – bigger blocks – mixed affordable.	People and Places Smart, Connected, Accessible
NKNC Services 5 Important 12	• Bombo quarry site as an economic driver – blend housing/recreation/industrial zonings/"clean" industries/tech hub.	People and Places Productive and Innovative

	North Kiama Neighbourhood Centre Finance 3 Years	**ISRP Focus Area**
	General	
NKNC F 3 General 1	Increase utlisation of facilities – booking system.	(Governance)
NKNC F 3 General 2	Land development options review.	People and Place
		(Governance)
NKNC F 3 General 3	Council pickup options – extra fees to reinstate.	Sustainable and Resilient
		(Governance)
NKNC F 3 General 4	Short term rentals – weekly pickup = extra fees.	Sustainable and Resilient
		(Governance)
NKNC F 3 General 5	Review waste collection service provision – inhouse -v- contract.	(Governance)
		Sustainable and Resilient
NKNC F 3 General 6	Reinstate household bulky waste for free.	(Governance)
		Sustainable and Resilient
NKNC F 3 General 7	Community perception of too flexible work hours – ineffective expenditure of wages.	(Governance)
NKNC F 3 General 8	Benchmark review of fees and charges.	(Governance)
NKNC F 3 General 9	Which population segment should we look after?	(Governance)
NKNC F 3 General 10	Sport – what is spent on sport? Ongoing planning to upgrade facilities.	People and Places
NKNC F 3 General 11	Increased focus on sport.	People and Places
NKNC F 3 General 12	Increased focus on cultural events and activities.	People and Places
NKNC F 3 General 13	Review profitability of income generating services.	(Governance)
NKNC F 3 General 14	Increase Leisure Centre fees.	(Governance)
NKNC F 3 General 15	Fund Blue Haven asset management.	(Governance)
NKNC F 3 General 16	Holiday Park income review.	(Governance)
NKNC F 3 General 17	Appropriate development opportunities.	Productive and Innovative
	Important	
NKNC F 3 Important 1	Improved periodic financial reporting.	(Governance)
NKNC F 3 Important 2	Surf Club development – restaurant and functions etc.	(Governance)
		Productive and Innovative
NKNC F 3 Important 3	Maintain inhouse waste services.	(Governance)
		Sustainable and Resilient

	North Kiama Neighbourhood Centre Finance 3 Years	**ISRP Focus Area**
NKNC F 3 Important 4	Continue high quality maintenance of parks and gardens.	People and Places
NKNC F 3 Important 5	Prepare a service register of what Council provides.	(Governance)
NKNC F 3 Important 6	Street lights and sensors to reduce costs.	Sustainable and Resilient
		(Governance)
NKNC F 3 Important 7	Solar street lighting to save $.	Sustainable and Resilient
		(Governance)
NKNC F 3 Important 8	Comparative Section 7.11 contribution fees.	Productive and Innovative
NKNC F 3 Important 9	Traineeship programs – subsidised resources.	Productive and Innovative
NKNC F 3 Important 10	Privatise or sell off Blue Haven.	(Governance)
NKNC F 3 Important 11	Lobby removal of covenant on Bombo Quarry developable land.	People and Places
NKNC F 3 Important 12	Improved transparency in finances, including salaries and termination payouts.	(Governance)
NKNC F 3 Important 13	Transparency of project expenditures.	(Governance)
NKNC F 3 Important 14	Maintain waste management services including household bulky waste.	Sustainable and Resilient
NKNC F 3 Important 15	Consider involving youth in coastal care/education.	Sustainable and Resilient
NKNC F 3 Important 16	Continue investment in youth services.	People and Places
NKNC F 3 Important 17	Review profitability of Blue Haven.	(Governance)
NKNC F 3 Important 18	Separation of Council and Blue Haven accounts + Holiday Parks?	(Governance)

	North Kiama Neighbourhood Centre Environment 5 Years	**ISRP Focus Area**
	General	
NKNC E 5 General 1	• Integrated cycleway network.	Smart, Connected, Accessible
NKNC E 5 General 2	• Enviro precinct – affordable housing.	People and Places
		Sustainable and Resilient
NKNC E 5 General 3	• Community facilities and amenities.	People and Places
NKNC E 5 General 4	• Interactive technologies – story telling.	People and Places
NKNC E 5 General 5	• Remove Norfolk Island Pines as they are not indigenous to the area.	Sustainable and Resilient
NKNC E 5 General 6	• Review catchment asset management.	Sustainable and Resilient
NKNC E 5 General 7	• Future schools and amenities.	People and Places
NKNC E 5 General 8	• Bombo – arts and culture.	People and Places
NKNC E 5 General 9	• Clean streets and garbage removal.	Sustainable and Resilient
		People and Places
NKNC E 5 General 10	• School programs to involve kids in land care.	Sustainable and Resilient
		People and Places
NKNC E 5 General 11	• New housing/land releases – people want to live here.	People and Places
NKNC E 5 General 12	• Sport playing fields – review detention basin use.	People and Places
NKNC E 5 General 13	• History GPS/linked podcast.	People and Places
NKNC E 5 General 14	• Green assets.	Sustainable and Resilient
NKNC E 5 General 15	• Tech hub – Ag-tech incubator.	Productive and Innovative
		Sustainable and Resilient
NKNC E 5 General 16	• Art and walks/murals – UOW artist interactive.	People and Places
NKNC E 5 General 17	• Allows people to walk and access necessities.	People and Places
		Smart, Connected, Accessible
NKNC E 5 General 18	• Social enterprise.	People and Places
NKNC E 5 General 19	• What the right density for new development?	People and Places
NKNC E 5 General 20	• Employment lands – light industrial shortage of land.	Productive and Innovative
NKNC E 5 General 21	• Sydney H2O management issues.	Sustainable and Resilient
	Important	

	North Kiama Neighbourhood Centre Environment 5 Years	**ISRP Focus Area**
NKNC E 5 Important 1	• Eco-tourism.	Productive and Innovative
		Resilient and sustainable
NKNC E 5 Important 2	• Power poles underground in all areas of Kiama.	Sustainable and Resilient
NKNC E 5 Important 3	• Density? What are the values and benefits?	People and Places

	North Kiama Neighbourhood Centre Community 3 Years	**ISRP Focus Area**
	General	
NKNC C 3 General 1	• Guerilla gardens.	People and Places
NKNC C 3 General 2	• Permission needed for gardens etc?	People and Places
NKNC C 3 General 3	• Sporting change room facilities.	People and Places
NKNC C 3 General 4	• Sports facilities.	People and Places
NKNC C 3 General 5	• Chapman Oval facilities.	People and Places
NKNC C 3 General 6	• Capture and communicate local indigenous culture/stories.	People and Places
NKNC C 3 General 7	• Bombo Quarry should be Disneyland = $$$	People and Places
		Productive and Innovative
NKNC C 3 General 8	• Register of volunteer programs – who is needed where/when? – tourist aspect.	People and Places
		Productive and Innovative
NKNC C 3 General 9	• Meanings of community names derived from Aboriginal community.	People and Places
NKNC C 3 General 10	• Guidance for public spaces.	People and Places
NKNC C 3 General 11	• Community gardening – schools and volunteers.	People and Places
NKNC C 3 General 12	• Welcome to Wodi Country – Australian Aboriginal heritage and names.	People and Places
NKNC C 3 General 13	• Youth engage well – activities.	People and Places
NKNC C 3 General 14	• Footpaths – monitoring – asset renewal – smart planning.	Smart, Connected, Accessible
NKNC C 3 General 15	• Youth entertainment.	People and Places
NKNC C 3 General 16	• Employment opportunities.	Productive and Innovative
NKNC C 3 General 17	• Safety – pedestrian.	Smart, Connected, Accessible
NKNC C 3 General 18	• Maintenance of leisure activities, walking tracks, pools and green spaces.	People and Places
		Smart, Connected, Accessible
NKNC C 3 General 19	• Profile – who are we?	People and Places
		(Governance)
NKNC C 3 General 20	• Sport.	People and Places
NKNC C 3 General 21	• More/longer cycleways.	Smart, Connected, Accessible
NKNC C 3 General 22	• Support ideas.	(Governance)
NKNC C 3 General 23	• Pavilion – more usage and different.	Productive and Innovative

	North Kiama Neighbourhood Centre Community 3 Years	**ISRP Focus Area**
NKNC C 3 General 24	• Surf Beach lifesaving club to be used – additional uses.	People and Places
NKNC C 3 General 25	• Website – user friendly.	(Governance)
NKNC C 3 General 26	• Greater transparency.	(Governance)
NKNC C 3 General 27	• Traineeships – cadets.	(Governance)
NKNC C 3 General 28	• Dedicated and/or shared pathways for safety.	Smart, Connected, Accessible
	Important	
NKNC C 3 General 29	• Promote volunteering in Kiama – what is available?	(Governance)
NKNC C 3 General 30	• Increase cultural activities and festivals ie ocean focus – all ages.	People and Places
NKNC C 3 General 31	• Community arts – comedy – music etc.	People and Places
NKNC C 3 General 32	• Events – festivals – galleries.	People and Places
		Productive and Innovative
NKNC C 3 General 33	• Footpaths – maintenance – new – wider (for shared access/bikes/wheelchairs).	Smart, Connected, Accessible
NKNC C 3 General 34	• Basic roads – libraries – asset management – footpaths – safety.	Smart, Connected, Accessible
		People and Places
NKNC C 3 General 35	• Dedicated cycleways – adjacent to footpath.	Smart, Connected, Accessible

	North Kiama Neighbourhood Centre Community 5-10 Years	**ISRP Focus Area**
	General	
NKNC C 5-10 General 1	• Timeline schedule of long term planning.	(Governance)
		Productive and Innovative
NKNC C 5-10 General 2	• Performance space/theatre/cinema.	People and Places
NKNC C 5-10 General 3	• Bombo Quarry.	People and Places

	Jamberoo Community 3 Years	**ISRP Focus Area**
JAMB C 3 General 1	**General**	
JAMB C 3 General 2	Resolve cultural issues within planning team of Council.	(Governance)
JAMB C 3 General 3	Limiting regulation for short term holiday accommodation.	People and Places
		Productive and Innovative
JAMB C 3 General 4	Public transport to and from villages ie buses.	Smart, Connected, Accessible
JAMB C 3 General 5	Council attract or provide a different view to volunteering – attract younger.	People and Places
		(Governance)
JAMB C 3 General 6	Lots of services rely on volunteers – CWA total age 640 years (31 members).	People and Places
		(Governance)
JAMB C 3 General 7	Shuttle bus services to link our services and village.	Smart, Connected, Accessible
JAMB C 3 General 8	Explore Kiama – initiative.	Productive and Innovative
JAMB C 3 General 9	Library services – get to know the services available to you (lesser known secret) (3D printer).	People and Places
JAMB C 3 General 10	More support for youth/mental health groups.	People and Places
JAMB C 3 General 11	Community gardens.	People and Places
JAMB C 3 General 12	Council coordinate changing dynamics of volunteering.	People and Places
		(Governance)
JAMB C 3 General 13	Community groups charged for hire of clubs offering for free.	People and Places
JAMB C 3 General 14	Strengthen the Youth Centre – providing more resources.	People and Places
JAMB C 3 General 15	Outreach of youth services to outer areas – buses?	People and Places
		Smart, Connected, Accessible
JAMB C 3 General 16	Youth Centre – food truck – training and funding – outreach.	People and Places
		Smart, Connected, Accessible
JAMB C 3 General 17	Further consultation with farmers.	Productive and Innovative
	Important	
JAMB C 3 Important 2	Public art encouraged!	People and Places
JAMB C 3 Important 1	Electric car chargers.	Sustainable and Resilient
		Smart, Connected, Accessible
JAMB C 3 Important 3	More gardens and open spaces - activities in those spaces.	People and Places
JAMB C 3 Important 4	Community bus/transport service.	Smart, Connected, Accessible

	Jamberoo **Community 3 Years**	**ISRP Focus Area**
JAMB C 3 Important 5	Community bus service – connecting Jamberoo to Kiama – outside of school hours.	Smart, Connected, Accessible
JAMB C 3 Important 6	Actively promote and use local venues/facilities.	People and Places
JAMB C 3 Important 7	Strengthen and support precinct system – groups and meetings – building profile – operational guidelines strengthened.	People and Places
JAMB C 3 Important 8	More respect for history eg architecture.	People and Places
JAMB C 3 Important 9	Indigenous art, names and leaning.	People and Places
JAMB C 3 Important 10	Volunteers – use extensively in consultation with staff – insurance scheme for volunteers.	People and Places
		(Governance)
JAMB C 3 Important 11	Volunteering – retired – grandparents – childcare – base shrinking.	People and Places
JAMB C 3 Important 12	Facilities too costly for hire.	People and Places
JAMB C 3 Important 13	Art walls and public art – gardens – heritage listed houses – heritage walks.	People and Places
JAMB C 3 Important 14	Kiama Arts Trail – been taken away.	People and Places
JAMB C 3 Important 15	Arts – currently need to travel to Wollongong.	People and Places
JAMB C 3 Important 16	Locking in arts and entertainment.	People and Places
JAMB C 3 Important 17	Maintaining agricultural lands.	Productive and Innovative
JAMB C 3 Important 18	Planning systems that support diversification in agriculture.	Productive and Innovative
JAMB C 3 Important 19	Policies that support farmers investing in their businesses.	Productive and Innovative
JAMB C 3 Important 20	Aboriginal place names and meanings – massacre sites acknowledged.	People and Places
JAMB C 3 Important 21	Health and housing needs.	People and Places
JAMB C 3 Important 22	Keep farmers farming – by protecting land.	Productive and Innovative
JAMB C 3 Important 23	Community building within common spaces and events that are held in these to bring people together	People and Places

	Joyce Wheatley Centre Community 3 Years	**ISRP Focus Area**
	General	
JWC General 1	• Maintain ability for community events in parks/open space.	People and Places
JWC General 2	• Services register and costings.	(Governance)
JWC General 3	• Review of Council land holdings – optimise use.	(Governance)
JWC General 4	• Reconsider Council's involvement in aged care – not core service.	(Governance)
JWC General 5	• Recycling bins in public places.	Sustainable and Resilient
JWC General 6	• Option for increased bin service schedule (or less often).	Sustainable and Resilient
JWC General 7	• Review flatter lands for expanding assisted living.	People and Places
JWC General 8	• Sustainability – EV charging stations – City Power Partnerships – solar power – wind power off coast – review mowing schedules – less frequent land limited areas mown in peak growth times – review plantings to reduce maintenance	Sustainable and Resilient
JWC General 9	• Additional parking – paid parking for visitors – manage visitor traffic and parking impacts – temporary amenities – improved footpaths, cycleways and youth services – connect libraries and open spaces through path networks – maintain drains.	People and Places Smart, Connected, Accessible
JWC General 10	• Strong support to continue inhouse waste services – improve bin collection options – recycling bins in public parks.	Sustainable and Resilient
JWC General 11	• Blue Haven and aged care important – open to review each element to ensure sustainable – affordable living options.	People and Places (Governance)
JWC General 12	• Greater uniformity in signage.	People and Places
JWC General 13	• Effectively manage our ageing assets – maintenance.	(Governance) Smart, Connected, Accessible
JWC General 14	• Seasonal temporary amenities in peak times.	Productive and Innovative
JWC General 15	• Paid parking with resident exemptions.	People and Places (Governance)
JWC General 16	• Parking and traffic impacts from tourists in peak times.	People and Places
JWC General 17	• Signage and labelling in different languages – garbage.	People and Places
JWC General 18	• Review mowing schedules – reduce frequency or limit areas mown in high growth times.	Sustainable and Resilient (Governance)
	Important	
JWC Important 1	• Library spaces usable for safe community space.	People and Places

JWC Important 2	• Bicycle parking facilities – e-bike charging.	People and Places
JWC Important 3	• Non-slip paths in parks etc.	People and Places
		Smart, Connected, Accessible
JWC Important 4	• Improved bus services.	Smart, Connected, Accessible
JWC Important 5	• Improved cycleways.	Smart, Connected, Accessible
JWC Important 6	• Activity sits with youth.	People and Places
JWC Important 7	• Connected cycleways – active youth.	Smart, Connected, Accessible
		People and Places
JWC Important 8	• Activate public spaces – joined up systems people and ????	Smart, Connected, Accessible
		People and Places
JWC Important 9	• Council services brochure for new residents.	(Governance)
JWC Important 10	• Continue high quality waste services including education.	Sustainable and Resilient
JWC Important 11	• Improve youth services and activities.	People and Places
JWC Important 12	• Decommission Blue Haven Havilah and sell or lease.	(Governance)
JWC Important 13	• Potential to review management of ILUs.	(Governance)
JWC Important 14	• Review provision of aged care related services.	People and Places
		(Governance)
JWC Important 15	• Partnerships for aged care and affordable living.	People and Places
JWC Important 16	• Sun friendly spaces (shade) – ovals and pools.	People and Places
JWC Important 17	• Developer contributions to improve services.	(Governance)
JWC Important 18	• Rewild headland and natural areas.	Sustainable and Resilient
JWC Important 19	• Perennial plantings to reduce maintenance.	Sustainable and Resilient
JWC Important 20	• City Powers Partnership – renewables – southern phones.	Sustainable and Resilient
		(Governance)
JWC Important 21	• Maintenance of drainage and stormwater.	Sustainable and Resilient
JWC Important 22	• EV charging stations.	Sustainable and Resilient
JWC Important 23	• Improve response times for ILU WHS maintenance.	(Governance)
JWC Important 24	• Maintain high quality library services.	People and Places
JWC Important 25	• Improve quality and smoothness of footpaths – accessibility.	Smart, Connected, Accessible
JWC Important 26	• Retain Blue Haven aged care services.	People and Places
		(Governance)
JWC Important 27	• Ensure aged care is financially sustainable.	(Governance)

JWC Important 28	• Development controls to promote better urban design.	People and Places
		Sustainable and Resilient
JWC Important 29	• Improve pedestrian priority and crossings in town centre.	People and Places
JWC Important 30	• Improve commemoration of returned services personnel in Hindmarsh Park.	People and Places

	Youth Survey	ISRP Focus Area
YS 2019 1	Getting a job	People and Places
YS 2019 2	Bullying	People and Places
YS 2019 3	School / Study Satisfaction	People and Places
YS 2019 4	Friendships	People and Places
YS 2019 5	Mental Health	People and Places
YS 2019 6	Body Image	People and Places
YS 2019 7	Suicide	People and Places
YS 2019 8	Physical Health	People and Places
YS 2019 9	Drugs	People and Places
YS 2019 10		People and Places
	Social Media	Smart, Connected, Accessible
YS 2019 11	Family Conflict	People and Places
YS 2019 12	Discrimination	People and Places
YS 2019 13	Alcohol	People and Places

An online survey was undertaken in October 2019 to help Council understand the needs of young people in the Kiama LGA.

118 Young people engaged with the survey. 99 completed all questions.

1. Locality of Respondents

   45% of respondents were residents of Kiama and 55% of participants answered that they live in other villages within the LGA.

2. Age of Respondents

   25% of respondents were 12 years old and 14% were aged 18-20+ years. The remaining 61% were aged between 13-17 years. The mean age was14.

3. Topics of Concern

   When presented with a list of topics that young people are concerned about, the 5 most popular responses were:

   - Getting a job (49%)
   - Bullying (48%)
   - School/Study Satisfaction (46%)
   - Friendships (42. %)
   - Mental Health (40%)

   Other issues of concern were: Body Image (36%) Suicide (35%), Physical Health (33%), Drugs (32%), Social Media (31%), Family Conflict (28%) Discrimination (27%), Alcohol (26%), Problems with school/study (25%). A list of all responses and their response rates can be found in figure 4.1 below.

	Community Survey **What I love**	**ISRP Focus Area**
CS WIL 1	I love the working rural farms beside the sea with the backdrop of forested escapement. This stunning landscape is world class scenery and arable agricultural land and should not be lost to development. I love the small towns providing genuine community living and support. Along with many others, including new settlers here, I also love the Australian culture that is in the majority here and makes it a safer place to live. We don't even have any police stations!! I love the history of the area that is preserved for future generations to see.	People and Places
CS WIL 2	Parklands, natural environment, events, sense of community, services, connection.	People and Places
CS WIL 3	Our beautiful beaches with mountain backdrop	People and Places
CS WIL 4	The coastal landscape and the well defined coastal towns and villages that exist within it (by this I mean they are distinct, separated by rural land, and not continuous suburbia.	People and Places
CS WIL 5	The coastal vibe, the rolling green hills, being close to nature and the small community.	People and Places
CS WIL 6	The Low-rise residential buildings, coastal, country and regional feel & the beautiful aesthetic coastline	People and Places
CS WIL 7	Community Village with no high rise buildings with nothing over 4 stories. Maintaining existing harbour views for properties located in these areas	People and Places
CS WIL 8	The beaches, coastal reserves and small(ish) town vibes	People and Places
CS WIL 9	Its geographic location	People and Places
CS WIL 10	The open spaces and connection to the coast. Sense of community	People and Places
CS WIL 11	It retains its rural feel, with rolling green hills and farmland, but has a vibrant urban offering with markets, eateries, galleries and more	People and Places
CS WIL 12	I love Kiama LGA for it's natural beauty and wonderful community. Living here feels like you're always on holiday, it's relaxed, still has that small town feel and interesting places and sights to visit. There is always something to do. I also love the transparency from our new Council CEO, it's refreshing.	People and Places (Governance)
CS WIL 13	rolling hills; beaches; safe community and relaxed lifestyle	People and Places
CS WIL 14	Beaches, green fields & hills, chill dog parks, culture, sport , restaurants & cafes. Most of the fresh air & clean green feel of the place & the people who live here	People and Places
CS WIL 15	The semi-rural lifestyle and villages. I also like the lack of suburban sprawl and the open spaces	People and Places
CS WIL 16	The beaches, the people, the community	People and Places
CS WIL 17	Natural environment	People and Places Sustainable and Resilient

CS WIL 18	beauty n beaches	People and Places
CS WIL 19	The small town feel, it's beauty, the beaches	People and Places
CS WIL 20	Natural beauty - where the mountains meet the sea, combined with a history going back 190 years	People and Places
CS WIL 21	The green spaces, beaches, town characteristics, community, our beautiful land and hills	People and Places
CS WIL 22	Small town, country feel, beautiful location, proximity to Sydney. Rail service is usually adequate; town facilities are good. High rise buildings are set at 3 storeys- please don't raise the height! Hindmarsh Park is a wonderful town centrepiece.	People and Places
CS WIL 23	It's pretty. It's peaceful and it's unspoilt.	People and Places
CS WIL 24	Natural beauty	People and Places
CS WIL 25	Location. Beaches.	People and Places
CS WIL 26	The people, the community spirit, the strong arts and cultural scene, the many amazing beaches, the great sporting culture, the strong cafe culture and strong tourist economy.	People and Places
CS WIL 27	The ocean	People and Places
CS WIL 28	Location - it's close to major towns but still feels like it has its own voice. Community.	People and Places
CS WIL 29	The idyllic beach style life we are fortunate to live in	People and Places
CS WIL 30	Country feel	People and Places
CS WIL 31	Community involvement/activities	People and Places
CS WIL 32	Its setting within the landscape bordered by the coast and the escarpment. Its relatively small size. Access to native reserves which are being regenerated	People and Places Sustainable and Resilient
CS WIL 33	Heritage	People and Places
CS WIL 34	The supportive culture within the community, the beauty of the natural environment	People and Places
CS WIL 35	Strong sense of community identity and many community activities, with a generally inclusive attitude towards everyone's participation. And living in a remarkably beautiful place.	People and Places
CS WIL 36	Environment	Sustainable and Resilient
CS WIL 37	Strong commitment to environmental issues. The physical environment, including the balance between rural and urban settings - with clear delineation between them. Friendly people and dog friendly. The developing arts culture and live music. Festivals. The unique and bespoke businesses that offer excellent products and services but also promote community- eg Fillmores, Parfait Patisserie, Little Earth Roasters, Bouquiniste, The Pines, Little Betty's, Miss Arda, Stoic Brewing - and many more. These provide Kiama with a genuine sense of identity that differentiates it from other towns & regions.	People and Places Sustainable and Resilient

CS WIL 38	Natural coastal and rural environments. No high rise residential towers.	People and Places
CS WIL 39	The interplay of town and country. The sea and the rainforest covered mountains. Workability. Ease of access to southern highlands, regional centres, and Sydney.	People and Places
CS WIL 40	Seaside location	People and Places
CS WIL 41	Surf, environment, lifestyle . The way that the KMC is involved in most aspects of the day to day lives of the community eg, leisure center, Pavilion and community events.	People and Places
CS WIL 42	Green hills Seaside Not too big YET	People and Places
CS WIL 43	Its natural landscapes and seascapes ie environment	People and Places Sustainable and Resilient
CS WIL 44	Friendly small town atmosphere, great People & natural environment	People and Places
CS WIL 45	Ocean, beaches, ocean pools, small community feel	People and Places
CS WIL 46	Beaches, Coastal Walk, Natural Beauty	People and Places
CS WIL 47	The beauty of the lga and the balance between farming and urban land use	People and Places
CS WIL 48	It's a clean environment with little pollution Population is not too big so that you lose the sense of community Heritage building in kiama Only 1 1/2 hours to sydney	People and Places
CS WIL 49	I love our parklands, wild spaces and full community access to beaches and headlands. I love our sense of community and our clearly defined townships that don't just all run into each other like a city with suburbs. I love that we have farmland that is growing food for our region.	People and Places Productive and Innovative
CS WIL 50	Rainforest and beaches	People and Places
CS WIL 51	Location, open parks and green hills, village CBD rather than lights and all units	People and Places
CS WIL 52	Combined Ocean, Rural and Residential environments	People and Places
CS WIL 53	The beaches, location to larger towns and size of population	People and Places
CS WIL 54	Parks. Beaches. Both dog free. Markets.cafe lifestyle	People and Places
CS WIL 55	I was the town I chose 10 years ago to retire to and 'live the dream'. I love the community feel about the CBD, and of course the natural beauty - not too big and not too small - just right. I have not been disappointed until recently.	People and Places
CS WIL 56	Our natural spaces. Eg the beach river ocean green hills & fresh air, plenty of space to walk and breathe. And our active engaged community.	People and Places

CS WIL 57	Rural, non-urbanised land and landscapes.	People and Places
CS WIL 58	Old buildings.. lovely well maintained gardens and parks.. beaches..green hills.. lighthouse.. Rockpool.. pine trees.. leisure centre.. list goes on..	People and Places
CS WIL 59	Open spaces, sense of community	People and Places
CS WIL 60	access to open spaces close to the ocean & beaches	People and Places
CS WIL 61	Small seaside town feeling with minimal multi storey buildings on prime waterfront. When the parks and reserves are kept mowed they are a joy to be in and the gardens that greet you as you enter town are beautifully maintained. We love being able to drive around our beautiful harbour just because we can and we love that the Rockpool is cleaned regularly.	People and Places
CS WIL 62	The environment, the friendly people, the climate and the comfort living here	People and Places
CS WIL 63	Natural environment. Sense of community.	People and Places
CS WIL 64	The beauty.	People and Places
CS WIL 65	Kiama is a pleasant green coastal oasis with a beautiful harbour with stunning beaches and a vast green hinterland including the amazing escarpment.	People and Places
CS WIL 66	Rural community - low urbanisation - green buffers between adjacent Urban LGA's	People and Places
CS WIL 67	The natural environment, the sense of community and I used to love the small town feel but that is changing.	People and Places
CS WIL 68	Its natural beauty. Small town vibe.	People and Places
CS WIL 69	Rural beauty low urbanisation country feel	People and Places
CS WIL 70	Beautiful natural environment	People and Places
CS WIL 71	A small, close-knit community where council generally responds quickly to concerns.	People and Places
CS WIL 72	Rolling green hills, rural lifestyle, beaches, the people	People and Places
CS WIL 73	Natural beauty, innovation, connection to land and community	People and Places
CS WIL 74	The classic characteristics: beautiful, unique escarpments, green hills, rain forests, creeks and beaches. The most glorious we know having lived around the world. So far a still reasonable, liveable scale of towns. Good services especially the library.	People and Places
CS WIL 75	The iconic beaches and landscapes. Natural beauty	People and Places
CS WIL 76	The existence of a thriving rural sector; farming and agricultural land	Productive and Innovative
CS WIL 77	The active community with opportunities to engage; the cycle/ walkability of the area and the beautiful natural surroundings - the cliff walk, the seascapes and well cared for parks like Bonaira Gardens.	People and Places

CS WIL 78	A diverse landscape, comprehensive and accessible services, high level of amenity, a positive and cohesive community. Well maintained streetscapes that reflect community and KMC pride	People and Places
CS WIL 79	The environment, the community feel where values like inclusion, support, care and responsibility are important.	People and Places
CS WIL 80	A destination for tourists Community feel Potential to become a eco tourism and sustainable living area	People and Places Sustainable and Resilient
CS WIL 81	Headland walks and beaches, rural views Being able to access great walks with my dog	People and Places
CS WIL 82	coastal location, small, happy town	People and Places
CS WIL 83	beaches	People and Places
CS WIL 84	THE COMMUNITY, THE BEAUTY OF THE HILLS AND OCEAN, THE LIFE STYLE	People and Places
CS WIL 85	Kiama is an attractive town with a great variety of facilities, social opportunities and events throughout the year. The surrounding parks, beaches and other geographical features make it a fantastic environment to live in.	People and Places
CS WIL 86	Preserved a community village feel.	People and Places
CS WIL 87	The beaches and coastal village atmosphere	People and Places
CS WIL 88	Coastal town feel, rural vista, beaches, sports & recreational facilities	People and Places
CS WIL 89	Our close, friendly caring community	People and Places
CS WIL 90	Far from the madding crowd!	People and Places
CS WIL 91	The coastal / country area	People and Places
CS WIL 92	Coast meets country, green without intrusive industrial areas	People and Places
CS WIL 93	Green spaces, beaches and biodiversity	People and Places
CS WIL 94	Protection of pristine coastal environmental and prime agricultural land. Strategic planning decisions by previous councils, has helped maintain the coastal charm and fostered a trust in the Council , civic pride and a sense of community	People and Places Productive and Innovative
CS WIL 95	Quiet country town vibe, not too large like alot suburbs in greater Sydney	People and Places
CS WIL 96	coastal charm and socially, inclusive , strong community. There is a respect for older residents with Kiama council , providing Blue haven and aged care services which other councils do not. The coastal environment and agricultural land has been protected well by previous councils , however we a face a threat by financial invetors and over development	People and Places
CS WIL 97	seaside feel	People and Places

CS WIL 98	Natural beauty including beaches, headlands, walking tracks the harbour and open farmland.	People and Places
CS WIL 99	Natural beauty. The fact that it is a series of towns and not suburban sprawl. That you can be out of town in a couple of minutes surround by working farmland	People and Places Productive and Innovative
CS WIL 100	Sea, mountains, smallish community, many things to be involved in	People and Places
CS WIL 101	The Environment; the strong sense of Community; the village concept of our Towns;	People and Places
CS WIL 102	Rural spaces and relatively un-spoilt sea-side headlands	People and Places
CS WIL 103	the landscape, environment, general feel, friendliness, beautiful, nice people	People and Places
CS WIL 104	Seaside in such close proximity to farmland/green fields. Green fields separating residential centres. Feeling of safety.	People and Places
CS WIL 105	The beauty of the coast, the mountains, the rural farming and the rolling green hills in the countryside.	People and Places
CS WIL 106	The ocean, green pastures and the hills of the escarpment.	People and Places
CS WIL 107	Beautiful scenery, pristine environment, human scale of development, heritage	People and Places
CS WIL 108	1. Its semi rural feel, open spaces, bushland, beaches and low housing numbers(low population density). 2. The easy access to local Council and Councillors.	People and Places
CS WIL 109	The natural environment	People and Places
CS WIL 110	The natural environment, scenic landscapes, coastal environment and small scale of our towns and villages	People and Places
CS WIL 111	So much. WE could have lived O/S in south of France, Italy, West of England, Spain, Turkey or northern California and British Columbia. Instead we chose to return to Foxground at great cost and difficulty. Rainforest. Green hills. Beautiful escarpment. Rolling fields. Birdlife. Critters. Amazing beaches. What's not to love?	People and Places
CS WIL 112	Natural beauty	People and Places
CS WIL 113	Green hills, open space, beaches, nature, coastal walks, clean air.	People and Places
CS WIL 114	Regional beach with the modern culture but maintains it roots	People and Places
CS WIL 115	natural beauty, dementia friendly, environmental awareness, excellent garbage system	People and Places
CS WIL 116	Natural beauty, community feel, dementia friendly, environmental consciousness (recycling etc), good public toilet facilities, lovely flowers in main street, good bicycle/walking tracks	People and Places
CS WIL 117	Rural feeling and green hills	People and Places
CS WIL 118	It's natural beauty, from our beaches to the escarpment, it's all beautiful.	People and Places
CS WIL 119	Relaxed	People and Places

CS WIL 120	The community, natural environment and access to services.	People and Places
CS WIL 121	green open spaces a place that toursist can enjoy a few months of the year that local can enjoy all year round strong community values that will stand up for what they believe in low crime rate	People and Places
CS WIL 122	Distance from Sydney, plus proximity to Sydney. The sea, the hills, the community.	People and Places
CS WIL 123	Open space and less congestion than in Sydney	People and Places
CS WIL 124	Beaches	People and Places
CS WIL 125	Beaches	People and Places
CS WIL 126	The smaller towns, the green rolling hills, the beaches and the community and creativity.	People and Places
CS WIL 127	Beautiful beaches and rolling green hills	People and Places
CS WIL 128	Freedom to roam	People and Places
CS WIL 129	Rural and seaside environment the green colour and the farmland meeting the sea. Low traffic vo,Ume, easy parking . Simple living	People and Places
CS WIL 130	The green rolling hills, trees, plants, animals, landscape, rural areas, open space.	People and Places
CS WIL 131	Its History, its rolling hills and ocean lifestyle.	People and Places
CS WIL 132	Unique combination of a slower pace of life but with most of the necessary facilities, close by and a by-the- sea lifestyle. Protection of the historic buildings should be enshrined in legislation, we have lost too many already.	People and Places
CS WIL 133	Has the best of coast and country attributes, and has good transport facilities.	People and Places
CS WIL 134	The sea.. the hills.. the maintained gardens in the cbd.. the cafes.. the walks.. the library.. the nsw service centre..the 'historic' houses.. the garden club.. the historical society..+++	People and Places
CS WIL 135	Environment and community	People and Places
CS WIL 136	Rural nature	People and Places
CS WIL 137	The wide open spaces, green space, the creative arts community	People and Places
CS WIL 138	beaches, walks, cafes, schools, green areas, parks, climate, friends.	People and Places
CS WIL 139	The people! Our beaches, walks, cafe life, love of community!	People and Places
CS WIL 140	Rural quality - quiet, relatively peaceful	People and Places

CS WIL 141	It offers enjoyable and clean surroundings (rubbish bins and toilets at multiple locations) for both - the citizens of Kiama, as well as visitors. It also offers free Wi-Fi, which is a great addition to the modern living.	People and Places
CS WIL 142	Rolling green hills, coastal scenery, beautiful beaches, historic old cottages and buildings	People and Places
CS WIL 143	The blend of coast, country & town; oceans and mountains	People and Places
CS WIL 144	beaches, parks, climate, saddleback mtn,	People and Places
CS WIL 145	It's a mixture of rural and coastal living. This far, development has been more sensible than other LGAs. I love coming home from work on the train into Kiama on a nice summer's day and having it feel like a coastal holiday village. I like the council find its own garbage collection rather than outsourcing the service.	People and Places (Governance)
CS WIL 146	Surrounding environment, friendly community, many activities to be enjoyed,	People and Places
CS WIL 147	Everything!	People and Places
CS WIL 148	Coastal village atmosphere	People and Places
CS WIL 149	Beaches, walking paths, relaxed atmosphere	People and Places
CS WIL 150	mild weather . rural and maritime scenery. train service to Sydney. wide range of social groups.	People and Places
CS WIL 151	The unspoilt country side. Hills framing the area.	People and Places
CS WIL 152	Community feel	People and Places
CS WIL 153	The natural environment	People and Places
CS WIL 154	The natural beauty, community and arts events, the separate character of its townships, jamberoo, gerringong, central kiaa and kiama downs/Gainsborough	People and Places
CS WIL 155	The community	People and Places
CS WIL 156	Location, parks, harbour	People and Places
CS WIL 157	Its natural beauty	People and Places
CS WIL 158	Born here and 3 previous generations too, so it is home. At same time I realise this was amazing good fortune to be born in a place so temperate, on a coast so generally unspoiled compared to many I've seen, in a generally geologically stable area. Environmentally there are improvements could be made to rectify historic errors but overall the area has pleasant environs.	People and Places
CS WIL 159	Generally good environmentally. Good size population & density. Not too far from Sydney.	People and Places
CS WIL 160	Near Sydney but semi rural	People and Places
CS WIL 161	Idyllic country beach scenery	People and Places
CS WIL 162	The beaches and coastal walks	People and Places

CS WIL 163	Fresh air, open spaces, beaches, scenic beauty of our green farmland areas and the village feel of our towns.	People and Places
CS WIL 164	The natural environment	People and Places
CS WIL 165	Natural beauty, small population, appropriate development, recreational opportunities	People and Places
CS WIL 166	There are very tall buildings. Heritage style houses. Very little changes are made. Kiama is a beachside town, not a city. The natural environment, beautiful trees and old fashioned harbour areas.	People and Places
CS WIL 167	Sense of community	People and Places
CS WIL 168	Proximity to Sydney. Distinct villages. Beautiful beaches, rainforest, countryside, green open spaces.	People and Places
CS WIL 169	Community environment beaches walking tracks	People and Places
CS WIL 170	Wide open green spaces, the harbour, beaches and parks.	People and Places
CS WIL 171	Its historic character and semi village atmosphere.	People and Places
CS WIL 172	Rural qualities conveniently close to Sydney; beautiful environment	People and Places
CS WIL 173	I love the rocky coastline, the views, the bays and the township	People and Places
CS WIL 174	the landscape - beautiful coastline.	People and Places
CS WIL 175	local initiatives, Gezza Cares, KDSC etc.	People and Places
CS WIL 176	That it is a small seaside, fairly tight LGA making it easy to get around and facilitating an involved community.	People and Places
CS WIL 177	Beaches, rolling hills, community spirit, sports	People and Places

	Community Survey What would you like to see in the Kiama LGA by 2032?	**ISRP Focus Area**
CS 2032	A modern fast train service from Nowra to Sydney. This doesn't need to be a very fast train, just a fast, clean safe and reliable service. A good example is the train from the Gold Coast to Brisbane. After travelling on trains in Europe and despairing of any progress in Australia, I was pleasantly surprised about ten years ago, while travelling from the Gold Coast to Brisbane on a very fast modern train, which even had a quiet carriage back then. On the return journey at night, there was a guard who walked up and down the train. A while ago I heard this train was getting an upgrade! Why is it so hard to get good train services to cover the Illawarra to Sydney trip? This is one of the busiest commuter corridors in Australia! We need to get cars off the road and people using public transport to lower energy use, cut pollution and lower CO2 emissions.	Smart, Connected, Accessible
CS 2032	A greener Kiama. Less focus on the car & more on a walkable, sustainable & cultural focus that connects its residents. A township that has careful planning and a greater visual appeal	Sustainable and Resilient People and Places Smart, Connected, Accessible
CS 2032	A beautiful community spirit that embraces each other and is diverse in arts and culture plus new green focused businesses. A clear message to all that visit that we put our surroundings before developer's profit, that we respect the land in which we live and the people who originally lived here. A town centre that has both embraced its history and respectfully restored the original houses and when new buildings are built, they are actually pleasant to look at and well considered and not where maximising profit being the driving force only to be knocked down every 20 years as they are so incredibly poorly constructed.	People and Places Sustainable and Resilient
CS 2032	More choices for educating our children, more medical specialists and facilities. Also another major supermarket and more shops selling things that locals need like a hardware store!	People and Places
CS 2032	Better mix of retail and services. The lockdown showed that we leave the LGA too much. There is only one supermarket, no Bunnings, no Aldi, no Spotlight, no speciality stores. And if you need to visit Centrelink as I did (online and phone not an option in my case) I had to wait. But I was able to renew my passport! We need to be able to do more in out LGA.	People and Places Smart, Connected, Accessible
CS 2032 1	No High-rise commercial or residential development	People and Places
CS 2032 2	Improved parking and a charge to visitors to the blowhole and charges for council provided amenities eg bbqs.	People and Places
CS 2032 3	Appropriate development, in keeping with the character of the town.	People and Places
CS 2032 4	To stop all further land development and subdivisions	People and Places

CS 2032 5	Affordable housing; maintenance of the "green space" between villages - ie Gerringong, Kiama, and Jamberoo (so it maintains community and doesn't become one vast area of development)	People and Places
CS 2032 6	Fewer cars in the CBD of Kiama - more pedestrian friendly. And more pedestrian links across the towns between CBDs and residential areas, schools, public transport, sporting facilities and so on	Smart, Connected, Accessible
CS 2032 7	I would love to see Council services, buildings and amenities invested in and revitalised. The Council admin building, Kiama Library, the leisure centre and community halls are looking very rundown and not inviting. I was in Kiama library the other day and it smells of mould which is really sad for such a wonderful service. Unfortunately looking at our neighbours Shellharbour, Wollongong and Shoalhaven you can see where rate payers money is being spent and they have beautiful spaces to show for it, which is inviting great events and tourism to their towns.	People and Places
CS 2032 8	Better infrastructure; pedestrian crossings that allow older people to cross at all roads safely and to access all the community has to offer; upgrade of services i.e. shopping centre; better traffic flow.	Smart, Connected, Accessible
CS 2032 9	In Gerringong & Kiama a moderating of urban sprawl. Keeping Sims Road as farm not industrial	People and Places
CS 2032 10	More facilities for young people, less focus on aged care. Another supermarket to compete with Woolworths.	People and Places
CS 2032 11	Better parking and less development	Smart, Connected and Accessible People and Places
CS 2032 12	Improved playgrounds and better embellished open spaces	People and Places
CS 2032 13	nature maintained	Sustainable and Resilient
CS 2032 14	I want it to keep its character - cute Main Street, not over developed, busy and buzzing community. Want to ensure the people who own property, live in it. I would hate to see Kiama become a ghost town like Gerroa. Would like if something better was done with Cargos/fish and chip shop in the harbour. It's currently a massive disappointment and underrated	People and Places Productive and Innovative
CS 2032 15	Keep our natural rural environment intact, as well as our heritage and character buildings that give Kiama a unique environment for the Illawarra.	People and Places
CS 2032 16	Our green spaces kept green, community services upgraded such as skate parks, playgrounds and public spaces. Greater arts and culture, embracing indigenous culture, using our great fields for local agriculture and farming to promote sustainable food and farming, more youth services and opportunities	People and Places Productive and Innovative
CS 2032 18	An LGA that hasn't lost its charm.	People and Places
CS 2032 19	More thoughtful verge planting	People and Places
CS 2032 17	More 'long parking' near shops etc for tourists with boats & caravans, a toilet dump point. More parking for locals too & a 'by-pass' for Terralong St for through traffic especially locals.	Smart, Connected, Accessible

	Better & safer parking at North Bombo beach. Another supermarket, independent fruit shop & butchers. A greater diversity of shops, not just 'touristy' shops. Perhaps a small cinema?? Return to kerbside bulky goods collection- not everyone has access to a car or trailer or the physical capacity to load & unload, plus welfare recipients & many self-funded retirees in our LGA don't have the financial means to pay for collections.	People and Places Sustainable and Resilient
CS 2032 20	No more units. Retain the country feel and look by not opening more subdivisions on rural acreage. Less AirB&B and holiday accommodation so that rental accommodation is affordable and available to long term tenants. Affordable housing for low income earners and single renters. I have been a Kiama LGA resident for 45 years and now can't afford to live in my home town due to expensive rentals. Real Estate told me yesterday the owner wants to increase my rent by $100, so I have to move as I can no longer afford the rent. They also said they just listed a house for $1000 per week for a long term tenant. This is unacceptable and being driven up by Real Estates who advise the owners that they should increase the rents to market value, whilst the market value keeps increasing. National Rental Affordability Scheme should be made available in this area. Kiama has lost its endearing, beautiful coastal town feel. Parking and traffic congestion is a nightmare when school ends at 3pm, on weekends, public holidays and school holidays. I have moved to Werri Beach as it is more like Kiama was years ago. It's quiet, friendly and a slower pace.	People and Places
CS 2032 21	Greater access to mental health and wellbeing service, programs, and support within our LGA. A good robust housing strategy that takes affordable housing into consideration. More awareness of local Indigenous culture, land and history. Possibly more cultural Indigenous events. A thriving nighttime economy by encouraging more small bars and restaurants to open. More commercial holiday accommodation i.e. motels, hotels etc.	People and Places Productive and Innovative
CS 2032 22	More supermarkets	People and Places
CS 2032 23	Another supermarket. More open/green spaces. Better planned development including wider roads in new developments, less ugly boxy looking buildings. Better parking options in town.	People and Places Smart, Connected, Accessible
CS 2032 24	No tall ugly boring buildings, but mindful thought out architectural designed homes/small units	People and Places
CS 2032 25	Better Council financial management, and accountability.	(Governance)
CS 2032 26	Further infrastructure developed ie small shopping precincts	People and Places
CS 2032 27	Existing inherent qualities and character of the various towns and villages being maintained and not undermined by potentially poor planning policy. Existing parks and reserves continuing to be well resourced and maintained.	People and Places

CS 2032 28	Dog park	People and Places
CS 2032 29	More diverse local shopping, stronger network of bike tracks, high quality contemporary community service delivery for both young and old, more diverse housing options, particularly ensuring there is sufficient affordable housing options	People and Places
		Smart, Connected, Accessible
CS 2032 30	An economic and employment base that is appropriate to the LGA, especially for agricultural diversity and small/medium enterprise development; Strong measures for environmental protection and heritage protection to ensure the natural and built values of the LGA are upheld Reinforcement of quality of life for all residents using the LGA's health, social and residential planning tools in a coordinated manner - not reactive and disparate in their effect.	Productive and Innovative
		Sustainable and Resilient
CS 2032 31	Upgrade harbour and join coastal track south. Affordable housing.	Smart, Connected, Accessible
		People and Places
CS 2032 32	Improved understanding and recognition of indigenous history and culture in the area. Policies to assist affordable housing - essential to maintain community. A cap on short term rental accommodation - don't sacrifice the soul of the town for tourism. More night time economy - small bars and high quality food outlets showcasing local produce and beverages. That town borders are still clearly defined by rural landscape - no urban spread. Some minor development of the harbour area but in keeping with the existing feel (no Darling Harbours please).	People and Places
		Productive and Innovative
CS 2032 33	Separation of residential & light industrial. Identified light industrial region. Promotion and development of walking/riding as alternative to vehicle traffic as a means of getting around the towns.	Smart, Connected, Accessible
CS 2032 34	More commercial office space. More opportunities for new businesses and business relocation from Sydney and Wollongong Campus taking full advantage of Kiama's NBN FTTP. More housing generally and more affordable rental housing. Less dependence on residential housing to provide tourist accommodation. More purpose built tourist accomodation. Regulation of AirBnB and other similar accommodation sites. An expanded and balanced business mix across the LGA.	Productive and Innovative
		People and Places
CS 2032 35	Better planning of new buildings	People and Places
CS 2032 36	planned affordable housing for those growing up here. Landscapes and holiday feel maintained. More variety in supermarkets but no Westfield type developments Cruise ships docked off our coast.	People and Places
CS 2032 37	I would like to see buildings, developments, 'improvements' and commercial enterprises kept off Kiama's parks and foreshores. We need to keep these green spaces for our future residents and not develop them to chase the tourist dollar.	People and Places

CS 2032 38	Continued sustainable development with limit on building height to 4 levels. Contained encroachment on surrounding rural land. Retention of buildings of historic significance. Development of a cultural/arts precinct which includes a local cinema.	People and Places
CS 2032 39	More facilities for local community rather than continued focus on tourism - eg better play parks for kids, skate parks/ 50m pool for older kids, fix up walking paths around town for older community.	People and Places
CS 2032 40	Much improved maintenance of the ocean pools, an additional ocean pool at Kendalls, the Leisure centre upgrade - modernised. Pool extended, not under cover or improved ventilation. Improved bike ways and affordable housing	People and Places Smart, Connected, Accessible
CS 2032 41	50m outdoor swimming pool in conjunction with Leisure Centre	People and Places
CS 2032 42	Improvement to the Kiama harbour boat shed buildings into a thriving dining and entertainment hub	Productive and Innovative
CS 2032 43	Greater entertainment precinct Less nursing homes or over 55 living Another supermarket less monopoly Healthy lifestyle ambassadors Better access to transport	People and Places
CS 2032 44	I would like to see that we have preserved our current wild spaces, our parklands and full community access to beaches and headlands. I hope that we can keep our sense of community and our clearly defined townships that don't just all run ito each other like a huge town with suburbs. I hope that we are growing food and promoting our local food and farms-farm to plate style-and have a real sense of our unique place in Australia for our community and for our visitors.	People and Places Productive and Innovative
CS 2032 45	A commitment to weed control and feral animal control, a range of housing options for all community members, particularly low income and women. More schools and hotels or motels in a range of affordable options. Good music venues. More appropriate vegetation, native grasses, better transport options. A range of businesses, more varied restaurants. Higher quality construction using sustainable materials. Decent change rooms at the beaches outside Kiama township -they are not appropriate for families. Who on earth designed them? Never let them draw a plan again.	Sustainable and Resilient Productive and Innovative People and Places

CS 2032 46	A village designed CBD eg. Berry, Bowral Better Aquatic Centre - I would think this is a higher priority than 10 years away or waiting for Bombo quarry. An additional 50m pool so more children can be accommodated for lessons and the area can attract competitions and retain advanced swimmers. A 25m pool for the entire municipality doesn't make sense. There are beautiful Aquatic Centres, it could look and be amazing. Kiama was to get a splash pad ages ago and it still hasn't happened. People from the district go to Nowra to spend money there when it could be spent in the community. A better kiosk - hot chips, pasta, sandwiches, etc - the option to feed your children or family there (and spend more money) eg. Sutherland kiosk or have actual dinner options like a Shellharbour Swim. Use the leisure centre for community activities e.g. movies by the pool, more linked in youth activities, fitness classes aimed at 12-16 years Use the skate parks for skate lessons and bike track for mountain bike lessons - active children, learning skills and make a profit to put towards the upkeep of these facilities. Activate the Surf Clubs to become restaurants and suitable places for families to go. They have prime real estate and are attractive for tourists and the option is greatly wasted. Better harbour precinct - low key but attractive with two or three restaurants No longer manage Blue Haven. There has been a ridiculous investment of council (i.e. the community's) funds in to something that it was not equiped to run and is losing money on. Any sell off or rearrangement needs to make back the money that was wasted so that it can be reinvested properly. Activate and beautify the poorer cousins of Kiama i.e. Minnamurra and Kiama Downs, Gerroa. Kiama, Gerringong and Jamberoo are maintained and have a feel about them, the others are not. Minnamurra is often the welcoming point from the north and looks nothing like the welcome points at Kiama or Jamberoo, there are massive council verges all the way along riverside, both Kiama Downs shopping areas should be improved Murals on things such as Minnamurra underpass and the railway bridge on Terralong No traffic lights at the roundabout on Terralong Less units, practical town houses and villas instead. A second small shopping district with another supermarket but not in the current CBD, maybe towards the heights. A northern road to the highway from Kiama Heights, a southern and northern exit off the highway at Bland St Run afternoon activities at the library for children, cost effective but at a profit. Investigate options of subdividing unused/excess agricultural land but only in to very large blocks (e.g. 2 or 3 acres) and with a maximum of only a few per X hectares of land. Not enough to change the look or character of the greenhills areas, but enough that it would add to the viability of some farmers remaining on their land and for people who wish to have a property but without the requirements of the large properties that exist in the area.	People and Places Productive and Innovative Smart, Connected, Accessible (Governance)

CS 2032 47	A better aquatic centre with a 50m pool as well, one 25m pool for the whole area is ridiculous. A screen so it can do movie nights (even indoors) like other areas which could be something for youth. Less units and more character. A united facade for shops and cafes along terralong to be a more attractive village for locals and tourists. No bigger but nicer harbour area with one or two nice dining options Kiama and central gerringong and Jamberoo always looks nice but areas in Minnamurra and Kiama Downs could be significantly improved e.g. areas along Riverside dr, area around Jones beach and IGA shops, community centre needs to be activated for all ages in community with actual running of the centre Community veggie patches	People and Places
CS 2032 48	Less urban expansion, more parking facilities, viewing platform at Cameron Boyd reserve	People and Places
CS 2032 49	Maintained services More jobs for locals Variety of housing No high rise buildings higher than what is current	People and Places
CS 2032 50	All dogs on leads everywhere More supermarket. Parking station on jamberoo rd with buses into town and back. More funding for yoga and meditation services for frontline workers. Bike racks to lock bike s up in town and at the beach.	People and Places
CS 2032 51	Continuation of the maintenance of existing buildings and landscape. I support the plan for the harbour/Black Beach upgrade, but basically, I like it the way it is.	People and Places

CS 2032 52	I want to see more respect for our natural spaces and rural lands. ie Do not destroy by more residential development. Have more imagination to manage those essential rural areas & farmlands. I also want to see more parks gardens, open public spaces and playgrounds in an around our CBD and precincts. I want to see continued and better respect and management of our natural assets and sensitive environmental treasures eg Minnamurra River, Estuary, Minnamurra Falls. I want better and more respectful practices regarding our history and heritage ie our buildings must be preserved and loved. They should not have to fight for the right to exist. I want to see more sustainable practices to contribute significantly to net zero emissions eg electric vehicles for council employees, suitable charging stations. Zero plastic in shops, takeaways. Mandatory that all new builds to have solar power. I want to see more effective local control by our local council over the type and style of housing development that is in place eg more environmentally thoughtful - wider roads, better parking, bigger blocks smaller houses, more trees (a minimum or basic requirement to new builds & owners), more green spaces, smaller shops & businesses in local areas eg currently Kiama heights has no shops or parks. I want to see better public transport! Smaller regular (shuttle) buses so that people are encouraged not to use cars for every simple little trip to the shops.	People and Places Sustainable and Resilient Smart, Connected, Accessible
CS 2032 53	Large tracts of public open space, completely free of urbanisation, fully protected environmentally sensitive areas and rare biodiversity and no project housing subdivisions.	Sustainable and Resilient
CS 2032 54	New Library location.. drive thru eateries!?	People and Places
CS 2032 55	MAJOR Drainage works in Gerringong so as to avoid flooding of residences and the Caravan Park. Sewer connected at caravan park. Cap on high rise buildings to maintain coastal ambience.	Sustainable and Resilient
CS 2032 56	thriving fish market/restaurant at the harbour	Productive and Innovative
CS 2032 57	Maintain current beauty and keep a lid on overdevelopment of our beautiful town.	People and Places
CS 2032 58	More services for people with mental health problems, particularly young people. Easier parking in town, council clean-up restored, the area along Jones Beach cleaned and appropriate vegetation. Support for Indigenous Voice to Parliament through a referendum	People and Places
CS 2032 59	More employment opportunities (which are not tourist or hospitality focussed). More young people and families. Less short term rental accommodation and more permanent residents.	Productive and Innovative People and Places
CS 2032 60	An honest, upfront reliable council. Strategic planning with proper infrastructure for the betterment of all.	(Governance)
CS 2032 61	A Kiama, where there green ambience would remain - so no more tree cutting for elevated buildings and no more high density housing	People and Places

CS 2032 62	Less red tape and intervention from council I.e renovations and small building improvements, tree removal when it protects the property and burning off where needed to prevent bush fires. Not be over built maintain its rural identity	(Governance) People and Places
CS 2032 63	Complete sustainability. More art spaces. Less suburban sprawl.	People and Places
CS 2032 64	An inclusive not exclusive community - council that is dynamic with less red tape working for the community and it's rate payers concentrating on its core business. Sustainable but sensitive development and not over development.	People and Places (Governance)
CS 2032 65	An agreed approach to sustainable development and the availability of affordable accommodation / housing.	People and Places
CS 2032 66	more investment in environmentally friendly infrastructure, e.g. several EV charging stations, bike and walking trails, kids nature play areas, solar power wherever possible, more community gardens, less residential development on farm land and encouragement to grow trees for residents, a bushfire safety plan based on first nations people knowledge and experience.	Sustainable and Resilient People and Places
CS 2032 67	It not overdeveloped. Jamberoo already has a number of cookie cutter developments with no green space or contribution to the town. A 50m pool.	People and Places
CS 2032 68	Agri-tourism and on farm educational experience	Productive and Innovative
CS 2032 69	The quarry under strong development after truly creative masterplanning. No more green field site development. Far better fiscal and financial management. Much better administrative management. Aldi! Better arts administration. More available gallery space asap. A really good sculpture walk. Heritage preservation performance much improved. An affordable housing plan that works. Much better LEP which controls rampant commercial development. Much better green, rural preservation. Better feral weed control. Tiny houses throughout to aid affordable housing and tourism- with much more practical and easy planning. More support for rural businesses.	People and Places Sustainable and Resilient
CS 2032 70	Preservation of natural landscapes including beaches and rural lands.	Sustainable and Resilient
CS 2032 71	A thriving farming and agricultural industry that has not been fragmented by piecemeal green fields development.	Productive and Innovative
CS 2032 72	I should like to see better walking & cycling infrastructure generally, especially around the towns. At present the existing infrastructure is poorly signposted and maintained. It could certainly be improved and extended. I should also like to see the Olympic Pool that is buried on the old School Flat re-opened as the Rockpool isn't coping with current demand. At the very least the current 'Continental' pool should be refurbished and equiped with a pump to ensure adequate flushing with fresh sea water. I should also like to see more low-cost facilities for community groups such as U3A, yoga or bridge groups to meet in. Sympathetic development within the towns that respects and doesn't damage the character of the town centres as well as an emphasis on keeping rural, village and town boundaries distinct.	Smart, Connected, Accessible People and Places

CS 2032 73	More transport infrastructure around cycling. E-bikes have improved immensely in recent years. Sales of them are booming here as they are ideal for our hills and overcrowded roads and parking. However the infrastructure to support their safe and efficient use is lacking. A coastal path is nice but not useful. Where are the cycle paths and bike parking at the shops or along the main arterial roads? Kiama's LGA continues to grow in population and popularity. In Kiama The Rockpool is now a heavily over-used facility. The one remaining pool on the School Flat (there are two other pools there, both buried by a previous administration) is very lacking in amenity. This pool needs to be improved as a matter of high importance. Council owns a 'road' extending westward from the western end of Bonaira native gardens. This 'road' stops at the railway easement. But it would be great if Council and State Rail collaborated to put a pedestrian/cycling subway under the rail line, thus connecting West of the rail line eg Hillview, via the 'road' and Bonaira gardens, to the rest of the metropolis.	Smart, Connected, Accessible People and Places Smart, Connected, Accessible
CS 2032 74	Maintain that sense of community, care for the environment, manage the resources we have responsibly	Sustainable and Resilient
CS 2032 75	Well thought out, mixed community developments and people would like to stay in the area	People and Places
CS 2032 76	Bike track to jamberoo completed Dog park in jamberoo Affordable housing so local children can afford to buy here More arts, entertainment venues, options	Smart, Connected, Accessible People and Places
CS 2032 77	More of the same	
CS 2032 78	more places and range of employment opportunities other than tourism/ hospitality	Productive and Innovative
CS 2032 79	A MORE ENGAGING COUNCIL, LISTENING ALWAYS TO ITS COMMUNITY	(Governance)
CS 2032 80	A substantial Community Arts centre with purpose-built creative workshop / teaching spaces, a ceramics/sculpture studio with kiln and a purpose-built gallery space. An outdoor creative space for sculpture, a sculpture trail/exhibition space and covered outdoor workshops. More opportunity for local produce to be sold in permenant shops to compete with big supermarket.	People and Places Productive and Innovative
CS 2032 81	A proper focus on becoming an arts destination.	People and Places
CS 2032 82	Improved infrastructure and safer raods	Smart, Connected, Accessible
CS 2032 83	Stop on new urban development & no further multi level building development, improved bike paths and storage facilities, improved effluent & stormwater management	Smart, Connected, Accessible
CS 2032 84	More native/endemic plantings in parks and reserves. Recycling bins in reserves and picnic areas and beaches. Better Ranger services of dogs off leash. Less Air B&B rental properties in residential areas. Secure bicycle parking in town and beaches. A good arts precinct.	Smart, Connected, Accessible People and Places

CS 2032 85	Better parking around Crooked River (espec. Disabled parking at Ricketts Reserve rotunda). Toilets at Black Head carpark.	Smart, Connected, Accessible
CS 2032 86	More opportunities for young kids and teenagers to do recreational things. The population is aging however young people still matter. Affordable housing	People and Places
CS 2032 87	Green area maintained west of the highway in Gerringong.	People and Places
CS 2032 88	Retain the passive green spaces and low density housing - essentially, to avoid copying the overdevelopment that has destroyed the quality of life in Sydney	People and Places
CS 2032 89	Kiama council to have made critical , strategic planning decisions, following the vision and principles of the Kiama health Plan,, prior to 2017 which underpinned and provided a strong foundation for managed growth, provision of vital infrastructure and creating a healthy, socially inclusive ,resilient community. I would also like to see a younger generation of growing families forming the basis of the permanent population which will drive the economy, and less box-like unit development and short term holiday rentals	(Governance) People and Places
CS 2032 90	Highway noise to improved for those living in its proximity	Smart, Connected, Accessible
CS 2032 91	A healthy, sustainable and resilient community , if Council follows the values , principles and guidelines of the Kiama Health Plan, which had relevance to 2017.Hopefully, there will be a younger , permanent population, driving the economy, schools, shops and business thriving and supportive sports and recreation clubs continuing to grow.	Sustainable and Resilient People and Places
CS 2032 92	continue focus	
CS 2032 93	While development is inevitable i would hope not too much highrise especially in the business area and community input is vital.	People and Places
CS 2032 94	More artisan produce/store holders (eg the pines pantry), more nice cafes/restaurants (eg hungry monkey) and less poor quality high volume tourist offerings. Increased art/cultural venues/activities Preserve town feel (repel suburban sprawl from Shellharbour) Become a higher quality destination (more like Berry)	People and Places Productive and Innovative
CS 2032 95	Get rid of the rumble strip's and have proper pedestrian crossing particularly near black Beach	Smart, Connected, Accessible
CS 2032 96	The maintenance of the village concept that exists currently. Development that is in harmony with that concept. No diminution of our Farming lands. Tighter controls on short term Rentals	People and Places
CS 2032 97	Rural spaces and un-spoilt sea-side headlands with more sensitive development of tourist activities. Development of community parks and gardens.	People and Places
CS 2032 98	better public transport, wind turbines, less petrol- or diesel-based vehicles!	Smart, Connected, Accessible
CS 2032 99	Better public transportation. Maintaining green fields between residential communities.	Smart, Connected, Accessible

CS 2032 100	The farming area preserved with its rolling green hills and beautiful country farming and the village atmosphere. No dense living. keep it the way it is right now. No increase in population which means it will lose its rural charm	People and Places
CS 2032 101	No housing or industrial development in our rural areas like south Kiama, south Gerringong proposed housing development; Rose Valley no industrial abattoir and Sims Road no industrial trucking.	People and Places
CS 2032 102	50 metre indoor heated pool	People and Places
CS 2032 103	1. A firm commitment and policies that prohibit any new greenfield development. 2. Greater action on preserving our remnant bushland and enforcing deterrents to bush and park vandalism. 3. greater restrictions and regulations on holiday short term rentals.	People and Places Sustainable and Resilient
CS 2032 104	Protection of existing environment and increased tree cover	Sustainable and Resilient
CS 2032 105	The natural values of the LGA better understood, protected and enhanced. An end to the continual destruction of the Seven Mile Beach environment through sand mining	Sustainable and Resilient
CS 2032 106	Much better controlled, small scale, brown field development. The quarry master planned and developed. No more massive carbuncles overlooking valleys and coast line. Much more affordable housing. A properly managed, cost effective and performance measured, financially secure LGA administration. No more sheltered workshop!	People and Places (Governance)
CS 2032 107	More parking Aldi's Supermarket	People and Places
CS 2032 108	better public transport, (bus service or shuttle), no parking issues ie better parking, plenty of green hills, space and unspoilt nature, more park, playgrounds, sustainable environmental practices in place by our council, more farming and our land used for things other than high rise and medium density development. I want to see strict control on development and types of development. All new homes to have water tanks, solar power etc and all developments are to have wide streets. I want to see a full time police presence, along with ambulance, fire and rescue services. A high level of respect and preservation of our heritage buildings. Business variety...not just cafes, tourism, gift shops and real estate.	Smart, Connected, Accessible Sustainable and Resilient People and Places Productive and Innovative
CS 2032 109	Inclusive play areas with more variety and able to be accessed in peak tourist seasons. Watchful eye on our environment so it's not disturbed or destroyed Employment and teenage support another supermarket to	Smart, Connected, Accessible Sustainable and Resilient

	support the growing population Better parking identifying danger spots with appropriate signage Disability lifts to rock pools amd Ramps for wheelchair access people	People and Places Productive and Innovative
CS 2032 110	climate change response in electrification of homes, cars, services and industry and clear movement from fossil fuels, housing affordability	Sustainable and Resilient People and Places
CS 2032 111	rid retailers of plastics, more bicycle use, electric cars, affordability in housing, more opportunities for youngsters to stay in town	Sustainable and Resilient People and Places
CS 2032 112	Less development and net zero emissions. Councillors and mayor with tertiary management qualifications less focussed on development and budgets and more focussed on health of communmity.	Sustainable and Resilient (Governance)
CS 2032 113	Less ugly unit development that are a visual blight on our towns. Guided architectural styles that reflect our heritage. Certainly more employment options beyond tourism and hospitality.	People and Places Productive and Innovative
CS 2032 114	More social housing	People and Places
CS 2032 115	Less holiday rental accommodation and a parking strategy that does not impact on the town centre and side streets as it does now.	People and Places
CS 2032 116	more heritage listed dwellings/building so we don't lose the fabric of our towns affordable housing improved infrastructure - sewage upgrades, additional schools, strong employment	People and Places Smart, Connected, Accessible
CS 2032 117	Diversification of industry, locally based jobs, better designed buildings, more things for visitors to do, a bar overlooking the beach.	Productive and Innovative
CS 2032 118	More open space. More people space.	People and Places
CS 2032 119	more shops	People and Places
CS 2032 120	Green space, sustainable practices & encouragement of night life, free shuttle bus	Sustainable and Resilient People and Places
CS 2032 121	That it's an arts destination.	People and Places
CS 2032 122	Another high school, more inclusive parks	People and Places
CS 2032 123	All coastal tracks free for public to use	Smart, Connected, Accessible
CS 2032 124	Not much more than what exists already. More local small business, bike paths, small e vehicle paths, youth emergency housing, lower socioeconomic housing support, embrace technologies that will enhance environment. Keep heading down the environmental and sustainable practices become the most energy efficient and environmentally sensitive community.	Productive and Innovative People and Places Sustainable and Resilient
CS 2032 125	New supermarket apart from Woolworths.	People and Places

CS 2032 126	A historical design mandate applied to all new buildings and renovations of existing buildings in the Kiama CBD.	People and Places
CS 2032 127	Less high-rise apartment blocks and more sympathetic development of appropriate housing (My wife and I attended the protest meeting at Hindmarsh park this morning re the proposed development at Weir St. - totally against this desecration!)	People and Places
CS 2032 128	Any increase in population density is not at the cost of unsympathetic cheap housing.	People and Places
CS 2032 129	All of the same plus happy people..	People and Places
CS 2032 130	Arts, reconnection of the main cbd to the harbour, recognition of indigenous culture, affordable housing alternatives for all ages, protection of the natural environment, slow food from local farms, modern public transport alternatives, office space for it based companies, not just shop fronts.	People and Places
CS 2032 131	Improved public transport. Less aggressive housing development. The area is becoming impersonal.	Smart, Connected, Accessible People and Places
CS 2032 132	A performance venue An outdoor olympic pool	People and Places
CS 2032 133	Another High School. Definitely another supermarket.	People and Places
CS 2032 134	Revitalised harbour! Night life for the youngsters! Get rid of the old fish and chip shop and pop up a stunning tavern like shell cove! More affordable housing options and less units. (Develop the quarry) Better supermarket- Aldi/ coles.. Something to compete with Woolies. Better parking area at the shopping village Amazing parks for the kids- like the new berry park. More challenging and risk taking play! What kids should be doing! The Main Street revitalised and beautified. Old crappy brick buildings given a facelift to look like the beautiful sea side town we are	People and Places
CS 2032 135	Strong, well-applied controls over development. A continuation of the rural character of the LGA.	People and Places
CS 2032 136	I would like to see Kiama noise pollution-free. I refer here to the very frequent and noisy visitors with revving motorcycles and cars, typically over the weekends. People that have decided to move to Kiama from large and polluted large cities, are typically senior citizens, which have come here because of the peaceful, clean and tranquil surroundings.cThis needs to be respected by all visitors too.	People and Places

CS 2032 137	Restoration of creeks and waterways, riparian zones providing wildlife corridors and green space, protection of rural land, and no more inappropriate development. Also, and importantly, all light industrial activity including council depot, relocated out of town.	Sustainable and Resilient Productive and Innovative
CS 2032 138	Upgrade of facilities include Main Street and harbour area. Sensible development. Removal of excessive Norfolk pines trees on the point. More facilities for young ppl more community events. Better NYE show including midnight fireworks NOT to be cancelled. Competition to Woolies, eg Cokes or IGA. More nightlife. A decent deli	People and Places
CS 2032 139	More infrastructure, meaning another supermarket. Aldi or coles. Less big developers. Some more land 1 and 2 acre and 5 acre plots for under 35's so they can bring their ideas , businesses etc to kiama. More diversity in shops not just coffee shops. New High School In Gerringong . Bring Back Kerbside collections	People and Places
CS 2032 140	I'd like to see no extravagant development. I'd like to see a better train services and bus connections which I know is a state government issue. I'd like to see the harbour in Kiama similar to what it is now. I.e. no silly, and unnecessary redevelopment.	Smart, Connected, Accessible People and Places
CS 2032 141	Another supermarket,	People and Places
CS 2032 142	Another access to the highway from Kiama township.	Smart, Connected, Accessible
CS 2032 143	Harbour area upgrade and more off-street parking for town centre	Smart, Connected, Accessible
CS 2032 144	careful development, restriction on rental properties, particularly short term rentals.	People and Places
CS 2032 145	renovation of the building in the harbour presently used as fish and chip outlet. construction of a fence to replace the red tape along the edge behind the Scout Hall	People and Places
CS 2032 146	Not to grow any further	People and Places
CS 2032 147	A more dynamic harbourside	Productive and Innovative
CS 2032 148	More tree planting and regeneration of the previous rainforest covered areas	Sustainable and Resilient
CS 2032 149	A better used harbour foreshore, dedicated arts Centre or precinct, focus on activities for teens, another supermarket option whether that be Aldi or a even better Harris Farm	People and Places
CS 2032 150	Maintenance of green spaces - More acknowledgment of Aboriginal heritage and diversity within the community More appropriate shopping options rather than a monopoly by Woolworths	People and Places
CS 2032 151	Better use of the harbour precinct	Productive and Innovative

	Staff **Community 3 Years**	**ISRP Focus Area**
	Important	
ST Important 1	• Review our use of Council land eg current works depot site.	(Governance)
ST Important 2	• Review core services (IP+R) eg Blue Haven.	(Governance)
ST Important 3	• Invest in staff.	(Governance)
ST Important 4	• Maintain specific character – destination and green space.	People and Places Sustainable and Resilient
ST Important 5	• Explore new options – merge? – conference destination (Havilah Place).	Governance Productive and Innovative
ST Important 6	• Identify core functions of Council and how we are going to deliver them.	(Governance)
ST Important 7	• Investing in current staff to ensure we have retention of knowledge and skills.	(Governance)
ST Important 8	• Money making opportunities – sale of land ie Spring Creek and business units.	(Governance)
ST Important 9	• Invest in our facilities – Pavilion, Holiday Parks, Leisure Centre.	People and Places
ST Important 10	• Communication and engagement with the community.	(Governance)
ST Important 11	• More development to generate greater diversity eg age demographic/culture.	Productive and Innovative People and Places
ST Important 12	• Open space areas (major areas) to have masterplan to guide future look eg Blue Mile Wollongong.	People and Places
ST Important 13	• Amsterdam model – flowers on verge to reduce mowing and maintenance.	People and Place Sustainable and Resilient
ST Important 14	• Footpaths/public amenities require improvement eg need style guide and consistency.	People and Place
ST Important 15	• Upgrade entry into all major townships.	People and Place
ST Important 16	• Need a strategy for future service levels (stop reacting to one/individual complaints.	(Governance)
ST Important 17	• Analysis of staff roles and PDs/duties so no overlap and clearer direction.	(Governance)
ST Important 18	• Reduce Councillor amount to 5 and people elected Mayor.	(Governance)
ST Important 19	• Grant funding -v- asset life -v- sustainability – we don't have to accept every grant.	(Governance) Sustainable and Resilient

	Staff **Community 3 Years**	**ISRP Focus Area**
ST Important 20	• Kiama over resourced compared to other Councils.	(Governance)
ST Important 21	• Ratepayers to be emailed key documents for comment – need to ensure we don't overload with non-important matters.	(Governance)
ST Important 22	**3 Years**	
ST Important 23	• Review core business – Blue Haven – inhome support, Leisure Centre, waste.	(Governance)
ST Important 24	• Sell Blue Haven.	(Governance)
ST Important 25	• Havilah – sell (develop as function centre with accommodation).	(Governance)
ST Important 26	• Move works depot (relocate or sell land).	(Governance)
ST Important 27	• Invest in staff training eg investigations officer – online learning platform (LMS).	(Governance)
ST Important 28	• Permanent HR Manager (People and Performance).	(Governance)
ST Important 29	• Workforce management plan – knowledge transfer.	(Governance)
ST Important 30	**5 Years**	
ST Important 31	• IP&R – improvements.	(Governance)
ST Important 32	• Policy delegations register.	(Governance)
ST Important 33	• Staff recognition program.	(Governance)
ST Important 34	• Trainees/apprentices.	(Governance)
ST Important 35	• Hybrid working – reduce office space – repurpose administration building to make $$$$.	(Governance)
ST Important 36	• Shared meeting space (collaboration).	(Governance)
ST Important 37	• Ratepayers	(Governance)
ST Important 38	• Maintain gardens and flowers (keep green space, keep rural).	People and Places
ST Important 39	• Maintain height limits (buildings).	People and Places
ST Important 40	• Develop ourselves as a conference destination (more hotels, accommodation).	Productive and Innovative
	10 Years	
ST 10 years	• Merge with Shellharbour? – resident question.	(Governance)
	Environment/Community	
ST Env / Com 1	• Long day care – currently no placements.	People and Places
ST Env / Com 2	• Camping grounds affordable – holiday options = more spend.	Productive and Innovative
ST Env / Com 3	• Plant native vegetation – not Norfolk Island Pines.	Sustainable and Resilient

	Staff **Community 3 Years**	**ISRP Focus Area**
ST Env / Com 4	• Advocacy to State – about air BNB owners buying up available housing.	People and Places
ST Env / Com 5	• Old people's home for 4 year olds.	People and Places
ST Env / Com 6	• Housing affordability creates jobs.	People and Places
ST Env / Com 7	• Affordable camping spots.	Productive and Innovative
ST Env / Com 8	• Connection between Kiama and Jamberoo ie cycleway.	Smart, Connected, Accessible
ST Env / Com 9	• More intergenerational initiatives.	People and Places
ST Env / Com 10	• Affordable housing service charter – strategic work plans – long day care.	People and Places
ST Env / Com 11	• Separate Blue Haven from Council.	(Governance)
ST Env / Com 12	• Focus on the positive work undertaken in the community.	People and Places
ST Env / Com 13	• Essential workers can't afford to live here.	People and Places
ST Env / Com 14	• Affordable rented property.	People and Places
ST Env / Com 15	• Celebrate our successes.	People and Places (Governance)
ST Env / Com 16	• Empty/vacant homes audit.	People and Places
ST Env / Com 17	• Lease or sell old Blue Haven.	(Governance)
ST Env / Com 18	• Affordable housing.	People and Places
ST Env / Com 19	• Community housing.	People and Places
ST Env / Com 20	• Daycare and old people's home for 4 year olds at Blue Haven.	People and Places (Governance)
ST Env / Com 21	• Real engagement on key issues.	(Governance)
ST Env / Com 22	• Ratepayers to be emailed key documents for comment. Need to ensure that we don't bombard with non-important matters.	(Governance)
ST Env / Com 23	• Shopfront on Terralong or Manning – rotating roster for staff – community outreach or pop up booths.	(Governance)
ST Env / Com 24	• Reduce amount of Councillors to 5 with a popular elected mayor - increase $$$ to get good candidates.	(Governance)
ST Env / Com 25	• Expectations don't match resources.	(Governance)
ST Env / Com 26	• When private individuals can't accept decisions or processes they go to Councillors and senior staff and the decision is reversed – massive waste of time.	(Governance)
ST Env / Com 27	• Town centre revitalisation is badly needed. As a visitor I wouldn't bother coming here after 3pm as nothing will be open.	People and Places

	Staff **Community 3 Years**	**ISRP Focus Area**
ST Env / Com 28	• No follow up on compliance matters which puts the environment at risk.	(Governance)
ST Env / Com 29	• Links to tourism and is not being resourced to be protected.	Productive and Innovative
ST Env / Com 30	• Property ownership rights trumps environment and community.	Sustainable and Resilient
ST Env / Com 31	• More support for landcare which ties in with the community pride.	Sustainable and Resilient
ST Env / Com 32	• Inconsistent decision making in the DA sphere results in ad hoc development impacting the built environment. Specifically decisions made by the elected Council.	(Governance)
ST Env / Com 33	• Develop process that works and then follow them. Support staff that follow the process. Not accommodate the loudest complainer or if they go straight to the top.	(Governance)
ST Env / Com 34	• Working with State Government to improve infrastructure. Major issue is sewer – to increase development Bombo Treatment Plant should be upgraded.	Smart, Connected, Accessible
ST Env / Com 35	• State Government support for Council processes (DA).	(Governance)
ST Env / Com 36	• Better office space for work.	(Governance)
ST Env / Com 37	• Staff structure – look for cross-over of roles.	(Governance)
ST Env / Com 38	• Invest in existing facilities – Library, Pavilion etc. Improve AV and IT facilities.	People and Places
ST Env / Com 39	• Engage better with local businesses.	Productive and Innovative
ST Env / Com 40	• Workloads are getting heavier but number of employees is reducing!	(Governance)
ST Env / Com 41	• Planning – managing - ongoing support.	(Governance)
ST Env / Com 42	• Legacy – infrastructure – services.	(Governance)
ST Env / Com 43	• Support volunteers within the community and invest for a better relationship/engagement.	(Governance)
ST Env / Com 44	• The public and Councillors need to factor in on – going costs to all requests for new facilities + assets (maintenance costs).	People and Places (Governance)
ST Env / Com 45	• Many avenues for consultation.	(Governance)
ST Env / Com 46	• Engaged and consulted and communication.	(Governance)
	Finance	
ST Finance 1	• Resourcing linked to business strategies.	(Governance)
ST Finance 2	• Re-examine current expenses to see if we still need or can save on good/services.	(Governance)
ST Finance 3	• Option to lease Kiama owned land.	(Governance)

	Staff **Community 3 Years**	**ISRP Focus Area**
ST Finance 4	• Forecasting visibility.	(Governance)
ST Finance 5	• Budget – so we can offer appropriate renumeration and attract suitable staff.	(Governance)
ST Finance 6	• Invoices go out on time.	(Governance)
ST Finance 7	• No waivering of fees and charges – Peppercorn rent.	(Governance)
ST Finance 8	• Commercial opportunities – land development – review of leases etc.	Productive and Innovative
ST Finance 9	• Parking metres.	(Governance)
ST Finance 10	• Charge Jamberoo Pool - $$$	(Governance)
ST Finance 11	• Review previous "dud" decisions ie Attunga.	(Governance)
ST Finance 12	• Council to identify services and service levels.	(Governance)
ST Finance 13	• Grant funding -v- asset life – "don't accept the grant" – need to say no.	(Governance)
ST Finance 14	• Rates of pay reflect market not size of Council – needs to be competitive to attract and retain quality staff.	(Governance)
ST Finance 15	• Paid parking in the town on weekends (free for residents).	People and Places
ST Finance 16	• Income reinvented in town centre – parking – gardens – parks.	People and Places (Governance)
ST Finance 17	• Compliance – opportunity to make money.	(Governance)
ST Finance 18	• Value and support Council's commercial units ie Pavilion, Holiday Parks, Leisure Centre and Rangers.	Productive and Innovative (Governance)
ST Finance 19	• Look at turn long term casual employees into permanent /part time. Gives employees value and appreciation. Could save some money too.	(Governance)
ST Finance 20	• Invest in staff – retain and reward good staff – succession planning.	(Governance)
ST Finance 21	• Consider selling land at Spring Creek for a new subdivision.	People and Places (Governance)
ST Finance 22	• Councillors informed of whole of life costs for new assets they want for the community.	(Governance)
ST Finance 23	• Sell Havilah Place.	(Governance)
ST Finance 24	• Appoint grants officer to seek grant funding.	(Governance)
	Services	
ST Services 1	• Transparent and documented flow of information.	(Governance)
ST Services 2	• Improve roads and surfaces.	Smart, Connected, Accessible

	Staff **Community 3 Years**	**ISRP Focus Area**
ST Services 3	• Accommodation for larger events = lease off Havilah.	Productive and Innovative
ST Services 4	• Services charters – to show community what we actually do.	(Governance)
ST Services 5	• Service charter so we have clarity and can set staff and community expectations.	(Governance)
ST Services 6	• Why are we the only LGA to do "aged care"? Why do we subsidise it? Are we doing too much? Maybe change what we offer in regards to "aged care".	(Governance)
ST Services 7	• Leisure Centre – in the same boat as above.	(Governance)
ST Services 8	• Need a strategy for future service levels.	(Governance)
ST Services 9	• Need to stop reacting over one request/complaint.	(Governance)
ST Services 10	• Different set of rules for corporate identifies -v- Councils in regard to running businesses.	(Governance)
ST Services 11	• Strong gardens.	People and Places
ST Services 12	• Lack of competitive certification service.	(Governance)
ST Services 13	• 50m swimming pool – heated and indoor.	People and Places
ST Services 14	• Sources expectations from the community are too high. Priorities need to be set and say no to everything that's not a priority.	(Governance)
ST Services 15	• Poor design decision of Council infrastructure.	(Governance)
ST Services 16	• Promote all services which generate income – put PR plan together for various departments.	(Governance)
ST Services 17	• Investigate services which are not currently being offered which generate income. Some are not being offered as they are under resourced.	(Governance)
ST Services 18	• Streamline processes for staff and public.	(Governance)
ST Services 19	• Conduct a service level review to determine what the CORE business of Council is.	(Governance)
ST Services 20	• What was potentially a good idea 25 years ago may not be a CORE business for Council ie Blue Haven.	(Governance)
ST Services 21	• Casual pool updated.	(Governance)
	Organisation	
ST Organisation 1	• Training and video library.	(Governance)
ST Organisation 2	• Workforce audit to gauge workloads and jobs that could/should be done but are not due to lack of time.	(Governance)
ST Organisation 3	• Strategic work plans.	(Governance)
ST Organisation 4	• Recruitment and induction.	(Governance)
ST Organisation 5	• Improve on cross-departmental awareness.	(Governance)

	Staff **Community 3 Years**	**ISRP Focus Area**
ST Organisation 6	• Training videos.	(Governance)
ST Organisation 7	• More online team training.	(Governance)
ST Organisation 8	• Getting to know other teams.	(Governance)
ST Organisation 9	• Sharing achievements.	(Governance)
ST Organisation 10	• Videos/blogs of what individuals/teams do in their roles.	(Governance)
ST Organisation 11	• Improve documentation of procedure and policy.	(Governance)
ST Organisation 12	• Indoor and outdoor staff linking.	(Governance)
ST Organisation 13	• Finding the right person to talk to.	(Governance)
ST Organisation 14	• Intranet expanded to have informal social functions.	(Governance)
ST Organisation 15	• Empower staff.	(Governance)
ST Organisation 16	• Knowing who to talk to.	(Governance)
ST Organisation 17	• Connected workforce – value staff that are at external sites eg Pavilion, Leisure Centre and Youth Centre.	(Governance)
ST Organisation 18	• Knowing the right person to talk to.	(Governance)
ST Organisation 19	• Stable workforce – permanency.	(Governance)
ST Organisation 20	• Achievements list for all departments and share.	(Governance)
ST Organisation 21	• Organisational chart.	(Governance)
ST Organisation 22	• Redefine roles.	(Governance)
ST Organisation 23	• Potential overlap of duties.	(Governance)
ST Organisation 24	• Fill position gaps.	(Governance)
ST Organisation 25	• Administration support (more).	(Governance)
ST Organisation 26	• Competitive salary.	(Governance)
	Culture	
ST Culture 1	• No policies for decision making – firing from the hip.	(Governance)
ST Culture2	• Communication – we need to break down silos.	(Governance)
ST Culture 3	• No more favourites – all staff treated equally and fairly.	(Governance)
ST Culture 4	• Resources shifted to where they are needed.	(Governance)
ST Culture 5	• Culture can't be expected to improve if staff continually feel unsupported, underpaid, under resourced. Plus, structure doesn't provide any career progression.	(Governance)
ST Culture 6	• More honesty and transparency in decision making within Council – culture is CEO and Directors are only adults in the room.	(Governance)

4.2 Draft Long Term Financial Plan - endorsement for public exhibition

CSP Objective: 4.0 Responsible civic leadership that is transparent, innovative and accessible

CSP Strategy: 4.1 Council is financially sustainable

Delivery Program: 4.1.1 Meeting and reporting against IPART/Fit for the Future benchmarks

Summary

The purpose of this report is to seek Council endorsement to place the draft 10-year Long Term Financial Plan (LTFP) on public exhibition for a period of 28 days and invite submissions in accordance with the Local Government Act 1993.

The LTFP is used to inform decision-making during the preparation and finalisation of the Community Strategic Plan and the development of the Delivery Program and should be read in conjunction with these plans separately reported to this Extraordinary Council meeting.

Financial implication

As detailed in the body of the report.

Risk implication

The public exhibition of the draft Long Term Financial Plan is required in accordance with the Local Government Act 1993.

At the time of preparing this Draft LTFP, Council's 2020/21 financial accounts remain incomplete and under audit review. This poses a degree of uncertainty on the parameters and input figures used. Should the finalised audit identify changes, these may result in amendments being made to the LTFP.

Financial risks as highlighted within the Draft LTFP.

Policy

Office of Local Government's Integrated Planning & Reporting Guidelines for Local Councils (Sep 2021).

Financial Accounting Regulations

Local Government Act

Consultation (internal)

Chief Executive, Directors and Finance staff

Communication/Community engagement

Development of the draft LTFP has taken into account feedback and discussions held between Council and external agencies and key external stakeholder groups in relation to the financial position of Council as reported through the State of the Organisation Report, Forensic Audit and Strategic Improvement Plan.

These agencies and groups have included Council's Financial Advisory Committee, Blue Haven Board and Audit Risk & Improvement Committee as well as the Office of Local Government, T-Corp, and the State Government's Audit Office.

Council will publicly exhibit the document for a period of 28 days to allow stakeholder input and consideration of the proposed draft documents. The exhibition period is planned to occur between 25 May 2022 to 22 June 2022.

During this period, Council will actively promote feedback through digital channels including Council's website, social media and community engagement page, as well as other appropriate channels.

A number of changes throughout the exhibition period may be required, resulting from Council consideration of the Delivery Program, Operations Plan and Budget as reported separately. Some figures, assumptions and indices used as input data to the LTFP may need to be reconsidered or adjusted.

A further report seeking final adoption will be provided to Council outlining any comments received and any major changes made to the draft documents in response.

Attachments

1 Draft Long Term Financial Plan 2022-32 for public exhibition⇩

Enclosures
Nil

RECOMMENDATION

That Council:

1. Place on public exhibition the draft Long Term Financial Plan 2022/23 – 2031/32, noting that the assumptions and financial results presented in this document will be subject to ongoing review given Council's current financial state, the findings of the Forensic Audit, the State of the Organisation Report and our Strategic Improvement Plan.
2. Provide the outcomes of the exhibition process and the final document back to Council for adoption prior to 30 June 2022.

Background

The Office of Local Government Integrated Planning & Reporting Guidelines require Council to prepare and publicly exhibit a 10-year Long-Term Financial Plan to be used to inform decision-making during the preparation and finalisation of the Community Strategic Plan and the development of the Delivery Program.

In accordance with the OLG Guidelines, development of the Draft Long-Term Financial Plan has given due regard to promoting the financial sustainability of the council through:

- the progressive elimination of operating deficits
- the establishment of a clear revenue path for all rates linked to specific expenditure proposals
- ensuring that any proposed increase in services and/or assets is within the financial means of the council including a proposed special rate variation
- ensuring the adequate funding of infrastructure maintenance and renewal
- the use of borrowing, where appropriate and financially responsible, and
- the fair and equitable distribution of the rate burden across all rate payers.

The financial projections as documented in this plan show that Council is not achieving the Office of Local Government 'Fit for the Future' benchmarks in a number of areas, particularly relating to its Operating position and cashflow over much of the life of the Plan. These issues have been recognised by the organisation and response strategies put in place, developed in consultation with the Office of Local Government, Audit Office, T-Corp as well as Council's Audit Risk and Improvement Committee.

In February 2022 Council endorsed the State of the Organisation (SOO) Report which highlighted a number of core challenges facing the business and which affect the financial and future sustainability of the organisation.

In April 2022, Council adopted a Strategic Improvement Plan (SIP) developed in direct response to the issues raised in the SOO document to deliver key business improvements that are required in the immediate and longer term. Key actions from the SIP have been incorporated into this LTFP, or will be in future revisions following more detailed analysis and consideration.

Critical Strategic Aims of the SIP are:

1. Before August 2023, ensure the Office of Local Government ratios for sustainability are met and ensure the organisation is positioned to repay the TCorp debt and secure refinancing as per the conditions of the loan.
2. To proactively ensure the Office of Local Government does not need to issue performance orders to Council.
3. To ensure the business of Blue Haven is established correctly with separate ledgers to enable long term business decisions to be considered.
4. Within three years complete a business transformation program of work that improves the administration and cultural performance of the organization in all spheres of work.
5. To restore community confidence and trust in the systems and processes of local government and ensure that Kiama Municipal Council is positioned to be

sustainable into the future, delivering the services and facilities required to support the community.

Summary of financial projections

In light of Council's current position, this plan presents two (2) scenarios:

1. a 'Base Case' scenario, which represents Council's current operating environment and takes into account identified actions under the SIP; and
2. a 'Specific Scenario' that takes into account the potential sale of Council's Blue Haven business and associated assets (noting that no decision has been made in this regard at the time of preparing this report).

Financial results of both scenarios are provided in Sections 4.3 and 4.4 of the attached Draft LTFP, with detailed financial statements and results against OLG and T-Corp benchmarks provided in the Plan's appendices.

In summary:

- The Financial results for the Base Case do not meet several of the Fit for the Future benchmarks over the life of the 10-year Plan.
- The 'Specific Scenario' would achieve more of the OLG benchmarks, particularly relating to Council's liquidity, however does not adequately address the underlying operational position over the life of the Plan.

Base Case

In the Base Case the underlying consolidated operating result for Council shows a significant deficit of over $7.4 million in 2022/23 and an average deficit of around $5 million each year for the remainder of the Plan. **This Scenario is not sustainable** and includes Council's Blue Haven Aged Care business.

The operating result for Blue Haven alone presents a deficit in the first two years of the Plan, returning to modest surpluses of around $0.5 million on average in subsequent years. Omitted from this scenario is allocations related to the asset management plan for Blue Haven which is currently under preparation.

The Consolidated cash flow forecasts for Council show a surplus in cash in 2022/23 thanks to the planned sale of Council land, followed by a significant deficit in cash in 2023/24 after paying back all TCorp Loans associated with the Blue Haven Bonaira project. All subsequent years of the ten year plan present significant cash negative result ranging from -$10.3 million in 2025/26 to over -$41 million in 2032/33. **This presents an unsustainable cash position**.

The cashflow position of Blue Haven alone also presents significant deficits for the life of the Plan from 2023/24, after a modest surplus in 2022/23. This negative cash result for Blue Haven directly leads to the negative cashflow position for the Consolidated accounts.

Specific Scenario

In the Specific Scenario the underlying consolidated operating result is the same $7.4 million in 2022/23 and $4.97 million in 2023/24 as in the Base Case. However, following

the sale of Blue Haven in 2023/24 under this scenario (noting no decision has been made at the time of preparing this report), the forecast Consolidated operating deficit is slightly higher (worse) than the Base Case over the reminder of the life of the Plan, averaging at around $5.5 million. **Under this scenario, operational outlook remains unsustainable**.

Under this scenario the consolidated cash flow forecasts for Council show a surplus in cash in 2022/23 as a result of sale of Council land and an increased surplus in cash of $39.5 million in 2023/24 resulting from the modelled sale of the Blue Haven business and associated assets (noting no decision has been made at the time of preparing this report). This significant surplus is achieved even after paying back all TCorp Loans associated with the Blue Haven Bonaira project in the same year.

All subsequent years of the ten-year plan for this scenario present progressively diminishing cash positive results. As this scenario does not consider any further actions to improve cash or operating position, by the 10th year of the plan, the cash position returns to a deficit position. This scenario would need to be improved by further consideration of the property divestment portfolio and any planned operational efficiencies.

Under this scenario, the cash position of the Blue Haven Business following any proposed (as yet undetermined) sale is estimated to be $30.271 million, which would be transferred to Council's General Fund as income in 2024/25.

This scenario presents an acceptable cash position in the short to medium term and would require additional intervention and improvement actions in the longer term.

Conclusion

The Draft Long Term Financial Plan is used to inform decision-making during the preparation and finalisation of the Community Strategic Plan and the development of the Delivery Program. The modelled results paint a poor picture for Council moving forward. Strategic Improvement Actions underway at the time of preparing this Plan, will directly inform actions to revise this Plan over its first few years, with the clear intent being, as stated in Council's adopted Strategic Improvement Plan, to meet all benchmarks by August 2023.

KIAMA MUNICIPAL COUNCIL

LONG TERM FINANCIAL PLAN 2022/23 – 2032/2033

DRAFT FOR PUBLIC EXHIBITION

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1. Executive summary

Kiama Municipal Council's Long Term Financial Plan (LTFP) contains a set of long-range financial projections based on a set of assumptions and covers a 10-year time period from 2022/2023 to 2032/2033.

The projections as documented in this plan show that Council is not achieving the Office of Local Government 'Fit for the Future' benchmarks in a number of areas, particularly relating to its Operating position and cashflow over much of the life of the Plan. These issues have been recognised by the organisation and response strategies put in place, developed in consultation with the Office of Local Government, Audit Office, T-Corp as well as Council's Audit Risk and Improvement Committee.

In February 2022 Council endorsed the State of the Organisation (SOO) Report which highlighted a number of core challenges facing the business and which affect the financial and future sustainability of the organisation.

A Strategic Improvement Plan (SIP) was developed in direct response to the issues raised in the SOO document and aims to deliver key business improvements that are required in the immediate and longer term. Key actions from the SIP have been incorporated into this LTFP, or will be in future revisions following more detailed analysis and consideration. Critical Strategic Aims of the SIP are:

1. Before August 2023, ensure the Office of Local Government ratios for sustainability are met and ensure the organisation is positioned to repay the TCorp debt and secure refinancing as per the conditions of the loan.
2. To proactively ensure the Office of Local Government does not need to issue performance orders to Council.
3. To ensure the business of Blue Haven is established correctly with separate ledgers to enable long term business decisions to be considered.
4. Within three years complete a business transformation program of work that improves the administration and cultural performance of the organization in all spheres of work.
5. To restore community confidence and trust in the systems and processes of local government and ensure that Kiama Municipal Council is positioned to be sustainable into the future, delivering the services and facilities required to support the community.

Actions within the SIP are grouped under the following Key Issues, with the first two (2) being directly relevant to this Plan:

1. Financial sustainability
2. Assets, sales, leases, joint ventures, depreciation and whole of life costing impacting on cash flow
3. Governance and Risk
4. Organisational capability, culture and performance

In light of Council's current position, this plan presents a 'Base Case' scenario whereby it does not meet several of the Fit for the Future benchmarks as well as a 'Specific Scenario' that takes into account the potential sale of Council's Blue Haven business and associated assets. The 'Specific Scenario' would achieve more of the OLG benchmarks, particularly relating to Council's liquidity, however does not adequately address the underlying operational position over the life of the Plan.

Strategic Improvement Actions underway at the time of preparing this Plan, will directly inform actions to revise this Plan over its first few years, with the clear intent being, as stated above, to meet all benchmarks by August 2023.

1.1 Structure

The Long Term Financial Plan is structured using the draft 2021/2022 financial results and forecast 2022/2023 financial position applying a series of assumptions to these numbers for forward financial years. In addition, asset renewal and maintenance have a direct correlation to Council's Asset Management Plans.

Consolidated Financial models and statements have been prepared for all of Council's functions and businesses. For the purposes of improved transparency and understanding, and as identified in Council's adopted Strategic Improvement Plan, separate models and statements have also been provided for the Blue Haven Aged Care business and associated assets, extracted from the higher-level consolidated figures.

This iteration of the Long Term Financial Plan presents financial forecasts associated with the following assumptions:

- 50 new assessments per year
- population growth 1.1% per year (Department of Planning)
- Continuation of Stormwater Levy
- an inflation forecast of between 2.5% and 3% is applied to most sources of income
- depreciation, asset renewal and asset maintenance aligned and integrated with Asset Management Plans

Details of all assumptions and indices applied in this Plan are provided in Section 4.

1.2 Sensitivity analysis

Long term financial plans are inherently uncertain given the lengthy period of time which they are required to cover and the assumptions that are required to be made. Some of these assumptions have a relatively limited impact if they are wrong; others can have a major impact on future financial plans. If the assumptions are found to be inaccurate then it will be necessary for Council to reconsider.

At the time of preparing this Draft LTFP, Council's 2020/21 financial accounts remain incomplete and under Audit Office review. This poses a degree of uncertainty and risk on the parameters and input figures used to develop this plan. Any changes required to the previous year's financial statements resulting from the finalised audit may result in amendments being made to this Plan.

As referenced above, actions undertaken as part of Council's Strategic Improvement Plan aimed to improve Council's financial sustainability will, when adopted and implemented, directly result in changes to this plan.

Council's previous Long Term Financial Plan (LTFP) modelled two Scenarios – "Strategic Scenario" with comparison to a "Base Case" scenario due to it being established at the time of Council's application for a special rate variation. This plan has not modelled different scenarios over the life of the plan, however a discrete "Selective Scenario" has been tested to consider impacts of the proposed and currently being determined potential sale of Council's Blue Haven business and associated assets in 2023/24. These results are detailed within the report. The report does not preempt any decision of Council it merely considers the options. It is also to be noted Blue Haven the ledger separation is still incomplete, and the asset management and maintenance plan for all of the Blue Haven assets is still under development. This information would have a further impact of the LTFP.

Council utilises the Long Term Financial Plan as a management tool and will review and update relevant sections and projections of the Long Term Financial Plan on an annual basis. In addition, Quarterly budget review amendments that have a permanent impact are processed into the model to assess the effect on the Plan.

2. Introduction

2.1 Purpose of the Long Term Financial Plan (LTFP)

The Long Term Financial Plan (LTFP) exists primarily to facilitate the delivery of the objectives and strategies expressed in the Community Strategic Plan. The LTFP is not an end in itself but is a means of ensuring the objectives of the integrated planning framework are matched by an appropriate resource plan.

The LTFP will link to the Delivery Program 2022-2026 and the Operational Plans 2022-2023 under the broader Theme of "Financially Sustainable Council". Under this theme, a Strategic goal is included in the plan that "*Public funds and assets are managed strategically, transparently and efficiently. Council will: be financially sustainable and has the skills, systems and staff to manage public funds and assets on behalf of our community"*.

Identified actions under this goal include:

Delivery Program 2022-2026

- Ensuring Council is financially able to meet increases in demand for its public infrastructure and assets
- Strategic asset management planning
- Maximised income from Council business units
- Improved financial sustainability through increased revenue and funding sources
- Improved financial reporting and legislative compliance
- Identification of Council owned land and property for future use or disposal opportunities

Operational Plan 2022-2023

- A review of Council's income generating assets to maximise current opportunities
- Working with external consultants to separate the Financial data for Blue Haven to facilitate Business Unit Reporting and analysis.
- A focus on grant opportunities with a more controlled strategic plan around Council's operational grants to ensure all available opportunities are taken up
- Continual review of Council's depreciation expenditure
- Better reporting to Managers, including monthly reporting and the development of dashboards.
- Review of Development Contributions Scheme
- Achieve planned land asset sales to maximize income

It is important to acknowledge that any significant changes to the financial strategies expressed in this document will have a consequent impact on Council's ability to deliver the outcomes expressed in the Delivery Program and the Operational Plans.

In addition to acting as a resource plan, the LTFP further endeavours to:

1. Establish a prudent and sound financial framework, combining and integrating financial strategies to achieve a planned outcome.
2. Establish a financial framework against which Council's strategies, policies, and financial performance can be measured.
3. Ensure that Council complies with sound financial management principles and plans for the long term financial sustainability of Council.
4. Allow Council to meet its obligations under the Guiding Principles for Councils (Section 8A) and Principles of Sound Financial Management (Section 8B) of the Local Government Act 1993 as detailed in Section 3.2.

This LTFP represents a comprehensive approach to documenting and integrating the

various financial strategies of Council. The development of the long term financial projections represents the output of several strategy areas, that when combined, produce the financial direction of Council as shown below:



Figure 1: Integrated Strategic Approach

2.2 Objectives of the Long Term Financial Plan

The objectives that this LTFP is designed to achieve are:

- to sustainably return Council to an operational deficit
- an ability to maintain funding of asset renewal requirements
- to provide financial targets for the next 10 years
- to allow various assumptions to be modelled
- to ensure that external conditions are considered for example changes in interest rates and population growth
- an enhanced funding level for capital works from external sources
- to progress Council towards maintaining a position of financial sustainability in the long term
- rate and fee increases that are both manageable and sustainable
- investment and funding strategies which promote intergenerational equity

Kiama Municipal Council has challenges in meeting the OLG benchmarks for financial sustainability on an annual and ongoing basis. Through this Plan, Council will remain committed to the principles of financial sustainability and good financial management. This will include long term and whole of life considerations that ensure we endeavor not to increase future costs through delayed asset maintenance or unreasonably transfer costs to future generations.

Available funds are a cornerstone of Council's financial sustainability and while usage was appropriate in the short term, the Financial Strategy requires these funds to be re-established over time to return to our former position to ensure we are prepared for any unplanned events in the future. Council recognises that as a large provider of essential services, leadership and economic impact in the municipality our obligation is to strive to continue to provide our high level of services and works while continuing to improve Council's financial position.

For the purposes of this Plan, financial sustainability is defined by the following hierarchy of needs approach.

- **Long Term Sustainability**
  - Spending more on asset renewals than consumption

- Fully funding replacement gap
- Meeting community service needs

- **Medium term Sustainability**
  - Operating surplus achieved net of abnormal items and capital funding
- **Critical, Short term Sustainability**
  - Working Capital
  - Cash Liquidity
  - Debt levels

It is necessary to state the importance of meeting community needs both now and in the future in terms of operational services. Council could achieve financial sustainability by ignoring this need and placing all of its emphasis on cash liquidity and asset management. Future community service needs are frequently not documented in such a compelling manner as infrastructure requirements and need to be considered in conjunction with asset management strategies.

2.3 Key outcomes of the LTFP

The challenge of financial sustainability is one faced by the majority of NSW councils and Kiama Municipal Council is certainly not immune from this issue. Council's current financial position as presented in this Plan demonstrates an asset rich, cash poor operating environment that is not sustainable in the medium or long term. The main challenges and outcomes of this plan are to:

- address the underlying recurrent operational deficit
- return Council to a positive cashflow position
- retain the effective delivery of services within a financially constrained environment

In preparing the 2022-2023 to 2032-2033 LTFP, each of the above challenges has been considered and where sufficient information is available, incorporated into the Plan. Progressive delivery of identified Strategic Improvement Plan actions will support fully addressing these challenges and delivery of these desired outcomes.

In summary, this LTFP presents a financial plan for Kiama Municipal Council and its community that will still need to be supported by business reviews, service transformation and operational efficiencies if Council is to be sustainable.

2.4 Sustainability review

The previous LTFP developed in 2018/19 presented a Strategic Scenario built around the approved Special Rate Variation and presented a balanced result dependent on successful delivery of the Blue Haven Bonaira project and increasing income derived from its operation.

As documented in the 2022 State of the Organisation Report referenced above, not all objectives of the previous plan have been achieved, resulting in far less positive outlook as presented in this Plan. Many factors have contributed to this, including costs blow outs associated with building projects, rising operational costs, staffing shortages and retention issues, COVID and natural disasters.

Kiama Municipal Council is structured around two distinct businesses, one being the aged care residential facility known as Blue Haven and the other being the traditional local government services. The matters facing KMC are not unusual to local governments, cash flow, asset management, governance issues are all issues that councils experience, however the added complexity of the aged care business presents an unusual circumstance.

Much good work has been done in the past by many involved in the business, however, many of the matters that are impacting on the business have occurred across the span of time to

arrive at their current state. In short summary there are three fundamental matters immediately affecting the business and future:

1. Financial sustainability – cash flow, liquidity, and financial management
2. Organisational capability, culture and performance – investment in people, systems, performance management and culture has been weak
3. Risk and governance – risk exposure created by lack of strategic direction, policy, poor decision making and lack of resources and revenue.

Given the suite of challenges facing the organisation there is a need to ensure that strategic decisions are made to help guide the future sustainability of the business. To this end, Council has developed and adopted a formal Strategic Improvement Plan (SIP) and aims to deliver key business improvements that are required in the immediate and longer term.

Key actions from the SIP have been incorporated into this LTFP, or will be in future revisions following more detailed analysis and consideration. The Critical Strategic Aims of the SIP are:

1. Before August 2023, ensure the Office of Local Government ratios for sustainability are met and ensure the organisation is positioned to repay the TCorp debt and secure refinancing as per the conditions of the loan.
2. To proactively ensure the Office of Local Government does not need to issue performance orders to Council.
3. To ensure the business of Blue Haven is established correctly with separate ledgers to enable long term business decisions to be considered.
4. Within three years complete a business transformation program of work that improves the administration and cultural performance of the organization in all spheres of work.
5. To restore community confidence and trust in the systems and processes of local government and ensure that Kiama Municipal Council is positioned to be sustainable into the future, delivering the services and facilities required to support the community.

Actions within the SIP are grouped under the following Key Issues, with the first two (2) being directly relevant to this Plan:

5. Financial sustainability
6. Assets, sales, leases, joint ventures, depreciation and whole of life costing impacting on cash flow
7. Governance and Risk
8. Organisational capability, culture and performance

Council is committed to realising all identified opportunities for improvement and working with the community and staff to identify further opportunities. This is demonstrated by the 2022/2023 budget focusing on the following key priorities:

- a review of Council's income generating assets to maximise current opportunities
- Working with external consultants to separate the Financial data for Blue Haven to facilitate Business Unit Reporting and analysis.
- a focus on grant opportunities with a more controlled strategic plan around Council's operational grants to ensure all available opportunities are taken up
- continual review of Council's depreciation Expenditure
- better reporting to Managers, including monthly reporting and the development of dashboards.

Now and in the future, Council will be continually undergoing a comprehensive sustainability review process. This review involves analysing services provided so that it is clear *what services are provided and how the services are delivered in a financially sustainable way*. The purpose is to ensure that Council's services are affordable and reflect the local community needs and expectations..

3 Link between LTFP and Council's planning framework

3.1 Workforce strategy

In order to deliver our Delivery Program and contribute to the Community Strategic Plan, Council requires a clear workforce resourcing strategy that sets out what type of organisation we need to be and how we plan to get there.

The Workforce Strategy is to be fully integrated with the Long Term Financial Plan. This integration includes:

- compulsory superannuation guarantee rate increase
- vested sick leave
- Long Service Leave liability
- learning and development
- organisational development

3.1.1 Compulsory superannuation guarantee rate increase

The Federal government has changed the phasing of the increases in the superannuation guarantee levy as per the table below. The impact of this change has been factored into the Long Term Financial Plan.

Year	Rate
2020-21	9.50%
2021-22	10.00%
2022-23	10.50%
2023-24	11.00%
2024-25	11.50%
2025 & onwards	12.00%

Table 1: Superannuation Guarantee Levy

3.1.2 Vested sick leave

Staff employed by Council prior to or on 3 November 1993, who have not previously waived their right to this provision, continue to have an entitlement for the payment of unused sick leave arising out of the termination of employment. A provision for vested sick leave of $446,000 has been included as a liability in the Balance Sheet. For the purpose of the forecast, payments from the provision have been estimated when the eligible employee reaches the age of 65.

3.1.3 Long service leave liability

Long Service Leave entitlements are governed primarily by the Long Service Leave Act 1955. Kiama Municipal Council has not actively required employees to take long service leave as it falls due however if the amount of liability becomes excessive it is likely that employees will be encouraged to keep balances within reasonable limits. A provision of $4.8 million has been included as a liability in the Balance Sheet. For the purpose of the forecast, payments from the provision have been estimated when the eligible employee reaches the age of 65.

3.1.4 Learning and development

Council provides extensive learning and development opportunities; there are education and training opportunities for people of all ages. A yearly expenditure on learning and development has been included in the salaries and wages expense in the Income Statement in this Plan.

3.1.5 Workers compensation

Due to Council's focus on workplace safety, commitment to performing safety observations, reporting near misses and implementing many safe workplace policies Council's workers compensation premiums have been reduced dramatically in recent years. These savings have already been factored into the Long Term Financial Plan and Council is committed to maintaining a commitment to a safe workplace and ensuring that the workers compensation premium remains stable.

3.2 Strategic Asset Management Plan (SAMP)

Kiama Municipal Council is responsible for a large and diverse asset base. These assets include roads, bridges, footpaths, drains, libraries, holiday parks, convention centre, leisure centre, halls, parks, sporting facilities, and fleet, land and information communication technology- related assets. Council manages its assets in accordance with the Guiding Principles for councils (Section 8A) and Principles of sound financial management (Section 8B) under the Local Government Act 1993.

Over time Kiama Municipal Council has progressively added to its assets, which has consequently added depreciation, operation and maintenance costs to an already large existing and ageing asset base.

In order to manage this asset base, the Strategic Asset Management Plan (SAMP) has been developed which is designed to address plans and priorities considering asset life cycles and risk. Such strategies and plans ensure that their content addresses priorities in line with organisational objectives and adopted community levels of service. Finance and expenditure is also planned and controlled in line with these priorities. Technical levels of service that related to compliance requirements in legislation are also maintained. A specific body of asset management work is also underway for Blue Haven Bonaira and Terralong facilities to document and address maintenance, renewal and depreciation.

Councnil’s Strategic Asset Management Plan (SAMP) analyses groups of assets generally in the following categories:

- Community buildings and facilities, including libraries, halls, leisure centre, surf clubs
- Administration buildings including Depots
- Information and Communication Technology (ICT)
- Library collection
- Cemeteries
- Parks and recreational assets including playgrounds, sports facilities and ocean baths
- Transport assets including roads, bridges, footpaths, cycleways, car parks, traffic facilities, guardrails and retaining walls
- Stormwater drainage and culverts
- Street lighting
- Waste facility assets
- Commercial assets – holiday parks
- Commercial assets – investment properties
- Land (development)

3.2.1 Non-cash operating expenses

Council's major non-cash operating expense is depreciation. Council's property, plant and equipment are depreciated using the straight line method which allocates an assets cost over its estimated useful life. Council has considerable stocks of assets with long but finite lives. These estimated useful lives are expected to remain constant over the life of this Plan and are provided in the table below.

Progressive reviews of asset lives and condition are conducted on a scheduled basis with major reviews of road, stormwater and community land assets undertake in the last two years. Reviews of buildings and recreational assets are underway. The result of these reviews has typically resulted in an increase in depreciation expense, through reviewed valuations and useful life.

The straight line method of depreciation is consistent with Council's Asset Accounting Policy and ensures that there will be no major peaks or troughs in depreciation expense from year to year as this method ensures a uniform rate of depreciation of property, plant and equipment. For the model, the growth in the depreciation expense is linked to the annual investment in infrastructure, property, plant and equipment.

Plant and equipment	
Office equipment, furniture & fittings	2 to 50 years
Vehicles, Heavy plant / road marking equipment	5 to 8 years
Other plant and equipment	5 to 40 years
Other equipment	
Playground equipment	5 to 15 years
Benches, seats etc.	10 to 25 years
Buildings	
Buildings: masonry	50 to 200 years
Buildings: other	20 to 40 years
Stormwater drainage	
Culverts	50 to 100 years
Drains	80 to 120 years
Flood control structures	20 to 120 years
Transportation assets	
Sealed roads: surface	12 to 30 years
Sealed roads: structure	80 to 100 years
Unsealed roads	20 years
Bridge: concrete	100 years
Bridge: other	55 years
Kerb, gutter and paths	40 to 190 years
Other infrastructure	
Bulk earthworks	Infinite
Swimming pools	50 to 100 years
Other open space / recreational assets	15 to 95 years

Table 2: Estimated Useful Lives for Each Asset Category

3.2.2 Infrastructure, property, plant and equipment revaluations

Council's infrastructure, property, plant and equipment are valued at fair value per Australian Accounting Standard 116 Property, Plant and Equipment and the Local Government Code of Accounting Practice and Financial Reporting. The Local Government Code of Accounting

Practice and Financial Reporting states that a comprehensive revaluation of each asset should be performed at a minimum every five years, however councils need to ensure that revaluations are made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

Previous years' and planned revaluations are as follows:

Asset Type								Year					
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Notes
Plant & Equip													Only Annual
Office Equip													Only Annual
Operational Land				✓								✓	
Land Under Roads								✓				✓	
Community Land		✓				✓						✓	
Buildings								✓					
Non specialised buildings				✓				✓					
Other Structures		✓		✓				✓					
Roads	✓					✓					✓		
Bridges & Culverts							✓					✓	
Footpath	✓								✓				
Bulk Earthworks						✓					✓		
Stormwater	✓						✓					✓	
Swimming Pools								✓					
Open Space/Recreational Assets								✓					
Library Books													Only Annual
Other Community								✓					
Investment Property							✓					✓	
Loan Licences for Blue Haven							✓					✓	

Table 3: Asset Revaluation timetable

As infrastructure, property, plant and equipment are already valued at fair value as opposed to historical cost the periodic revaluations to fair value are not likely to result in a material changes to forward estimates. Therefore, it is not necessary to factor in any changes in infrastructure, property, plant and equipment values due to revaluations in this Plan.

3.2.3 Infrastructure supplied by developers

Council becomes liable for maintenance of assets and spaces provided and paid for by the developers of residential estates one year after they are created. There are a number of areas that have potential for future growth and potential for new residential estates to be built. Council may become liable for maintenance of assets and spaces provided by private developers of these residential estates:

1) Spring Creek
2) Cedar Grove
3) Kiama
4) Jamberoo
5) Gerringong

Maintenance costs that may arise from future developments have not been quantified. When the costs are quantified, they will be included in future updates of the Long Term Financial Plan.

Due to environmental and conservation constraints of the Kiama LGA there are only limited opportunities for large scale residential and commercial developments. There has been and will continue to be increased infill development. It is expected that the developments mentioned above will eventuate; however, the estimated future increase in the number of rate assessments, as outlined below in 'financial assumptions' has been estimated conservatively with these environmental and conservation constraints in mind.

4 Macro view of Council's financial position

The Long Term Financial Plan is structured on a specific **Base Case Scenario** financial outlook associated with the following assumptions:

- a rate peg of 2.5% is applied to rating income for all years in the plan
- 50 new assessments per year
- population growth 1.1% per year (Department of Planning)
- Continuation of Stormwater Levy in 2017/2018
- Pensioner Rebate increase of 1.5% per year
- an inflation forecast of 2.5% is applied to most sources of income
- depreciation, asset renewal and asset maintenance aligned and integrated with Asset Management Plans

A **Specific Scenario** has also been modelled to include the potential sale of Council's Blue Haven asset portfolio and operation (**noting no decision has been made as yet)** based on the following assumptions:

- Sale value to be equivalent to current insured value of held assets
- Sale fully received in 2023/24
- Operational expenses, incomes and liabilities associated with Blue Haven operations all reduced to zero from 2024/25 onwards

Council has been conservative with income projections in order to not spend outside of Council's means when forecasting its financial future.

The following financial statements portray the projected financial position of Kiama Municipal Council over the next ten years for these Scenarios:

- Income Statement
- Balance Sheet
- Cash Flow Statement

A number of financial performance indicators or otherwise known as ratios have been calculated to further portray the projected financial results for each Scenario.

The statements are prepared based on current knowledge and service levels and will no doubt be affected by various events which will occur in future years. It is important that the long term financial outlook is revisited and updated on an annual basis and as the situation is considered highly variable.

4.1 Financial performance indicators

The financial performance indicators are intended to be indicative of the financial health and presence of good business management practices at Kiama Municipal Council.

4.1.1 Underlying operating result

Definition:	The issue for Council is whether underlying operating surpluses are being achieved. This indicator is calculated by taking the income from continuing operations less grants and contributions provided for capital purposes less expenses from continuing operations.
Analysis:	Ideally Council would be operating with a small surplus. Although not currently breaking even, Council is committed to improving its financial position in the short term to at least breaking even on a consistent basis.

Fit for the Future Benchmarks

4.1.2 Operating performance ratio

Definition:	This ratio measures a council's achievement of containing operating expenditure within operating revenue. Ratio = Operating revenue excluding capital grants and contributions – operating expenses / Operating revenue excluding capital grants and contributions.
Analysis:	The Code of Accounting Practice and Financial Reporting uses a benchmark for the operating performance ratio of greater than 0%.

4.1.3 Own source operating revenue ratio

Definition:	It is the degree of reliance on external funding sources such as operating grants and contributions. A council's financial flexibility improves the higher the level of its own source revenue. Ratio = rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions).
Analysis:	NSW Treasury Corporation uses a benchmark for the Own Source Revenue Ratio of greater than 60%.

4.1.4 Building and Infrastructure Asset Renewal Ratio

Definition:	A ratio of 100% indicates that expenditure on asset renewals matches the cost of asset deterioration for the year. A ratio of below 100% indicates an increasing infrastructure backlog as existing assets are deteriorating faster than they are being renewed. A renewals ratio above 100% indicates a diminishing backlog. Ratio = asset renewals (building and infrastructure / depreciation, amortisation and impairment (building and infrastructure)
Analysis:	NSW Treasury Corporation uses a benchmark for the Building and Asset Renewal Ratio of greater than 100%.

4.1.5 Infrastructure Backlog Ratio

Definition:	This ratio measures the estimated cost to bring assets to a satisfactory condition divided by total infrastructure, building, other structure and depreciable land improvement assets. Ratio = estimated cost to bring assets to a satisfactory condition / total (WDV) of infrastructure, buildings, other structures and depreciable land improvement assets.
Analysis:	NSW Treasury Corporation uses a benchmark for the Infrastructure Backlog Ratio of less than 2%.

4.1.6 Asset Maintenance Ratio

Definition:	This ratio reflects the actual asset maintenance expenditure relative to the required asset maintenance. The ratio provides a measure of the rate of asset

	degradation (or renewal) as it shows whether a council is fulfilling all maintenance requirements, or allowing some assets to degrade. Ratio = actual asset maintenance / required asset maintenance.
Analysis:	NSW Treasury Corporation uses a benchmark for the Asset Maintenance Ratio of greater than 100%.

4.1.7 Debt Service Ratio

Definition:	This ratio assesses the appropriate and affordable level of debt servicing by councils. Ratio = cost of debt service (interest expense and principal repayments) / total continuing operating revenue (exc. Capital grants and contributions)
Analysis:	NSW Treasury Corporation uses a benchmark for the Debt Service Ratio of greater than 0% and less than or equal to 20%.

4.1.8 Real Operating Expenditure

Definition:	This ratio is to ensure that councils seek cost savings which can be invested into infrastructure and ultimately passed on to ratepayers and other community users of council services. Ratio = operating expenditure / population.
Analysis:	NSW Treasury Corporation uses a benchmark for the Real Operating Expenditure Ratio of a decrease in Real Operating Expenditure per capita over time.

TCorp Benchmarks

4.1.9 Cash expense cover ratio

Definition:	This liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow. Ratio = current year's cash and cash equivalents / total expenses – depreciation – interest costs.
Analysis:	NSW Treasury Corporation uses a benchmark for the cash expense ratio of greater than 3.

4.1.10 Debt service cover ratio

Definition:	This ratio measures the availability of cash to service debt including interest, principal and lease payments. Ratio = operating results before interest and depreciation (EBITDA) / principal repayments (from the Statement of Cash Flows) + borrowing interest costs (from the Income Statement).
Analysis:	Council uses a benchmark for the Debt Service Cover Ratio of greater than zero, but less than 20%.

4.1.11 Interest service cover ratio

Definition:	This ratio is the financial ratio used to measure the organisation's ability to pay the interest on its debt. Ratio = EBIT / interest expense
Analysis:	Council uses a benchmark for the Interest Service Cover Ratio of greater than 3.

4.2 Financial assumptions

The financial assumptions used are as follows:

4.2.1 Operating rates

The rate peg is 1.6% for financial year 2022/2023 as set by the Independent Pricing and Regulatory Tribunal (IPART). At the time of preparing this Plan, Council has resolved to apply for a one off Additional Special Rate Variation (ASV) of 0.9% to bring to rate peg increase to 2.5%.

Base Case: The entire ASV rate peg of 2.5% is applied to rating income for financial year 2022/2023 and then continued at this rate for the life of the plan – this assumes that an equivalent ASV will be applied for and approved for the life of the Plan. If this is not approved, indexation would need to be varied to apply 1.6%.

Specific Scenario: as per Base Case

4.2.2 User charges and fees

Council has and continues to review all discretionary fees and charges to ensure full cost recovery where appropriate is achieved. The average increase for user charges and fees in the 2022/23 budget is 2.83%. Considering that the Reserve Bank of Australia has a target band of inflation of between 4% and 5%, the following conservative inflation rates have been used:

Base Case: 2.5% increase
Specific Scenario: 2.5% increase

4.2.3 Interest and investments

Interest revenue has been calculated as an average of the opening and closing cash positions for the year in question and then multiplied by the expected rate of return on investments.

National Australia Bank has provided interest rate forecasts. The model has taken the conservative assumption of 2.5% across all years for both scenarios.

4.2.4 Other revenues

Considering that the Reserve Bank of Australia has a target band of inflation of between 4% and 5%, the following inflation rate has been used:

Base Case: 2.5% increase
Specific Scenario: 2.5% increase

4.2.5 Grants and contributions

The LTFP has the Financial Assistance Grant (FAG) frozen at current levels. Considering that the Reserve Bank of Australia has a target band of inflation of between 4% and 5%, the following inflation rate has been used for other operating grants and contributions:

Base Case: 2.5% increase
Specific Scenario: 2.5% increase

An analysis of Council's Grants and Contributions was conducted as part of the preparation of the Long Term Financial Plan to determine whether or not the grants were recurrent or of a one-off nature. Under the **Specific Scenario**, all grants and contributions associated with the operation of the Blue Haven business have been reduced to zero from 2024/25 onwards.

4.2.6 Grants and contributions provided for capital purposes

Grants and contributions provided for capital purposes have been included in revenue on the Income Statement in this Plan. Under the **Specific Scenario**, any grants and contributions provided for capital purposes associated with the operation of the Blue Haven business have been reduced to zero from 2024/25 onwards.

Subsequently, on the Income Statements below where the net operating result for the year is displayed, grants and contributions provided for capital purposes have been excluded to give a net operating result before grants and contributions provided for capital purposes.

4.2.7 Net gains for the disposal of assets

Net gains from the disposal of assets can be challenging to forecast as it can vary widely from year to year. For this reason this plan only includes the following potential asset disposals:

Base Case: Sales of Akuna Street, Irvine Street and Noorinan Street properties in 2022/23 with an estimated total return of $23.382 million in 2022/23

Specific Scenario: As per Base Case plus
Sale of Blue Haven Land and Assets with an estimated return based on an Insured value of $193 million in 2024/25 (noting no decision has been made)

Early in the life of this Plan, Council plans to develop a strategic liquidity plan that explores other strategic land holdings options for land held and managed by Council for operational purposes, the LTFP would then to be re-run in line with proposed divestments or operational efficiencies.

4.2.8 Employee costs

In line with the Workforce Strategy, Council's focus will be on continuous improvement and ensuring sustainability into the future. Increase to the different employee related costs range from 2% (for leave entitlements, workers compensation, etc) to 4% (for wages in the first few years of the Plan). This higher wages indexation allows for 2% award increases and salary system grade and step movements as part of the annual performance review system.

Under the **Specific Scenario**, all employee costs associated with the operation of the Blue Haven business have been reduced to zero from 2024/25 onwards.

The Federal government has changed the phasing of the increases in the superannuation guarantee levy. The impact of this change has been factored into the Long Term Financial Plan with increases matching the wages indexations referenced above.

4.2.9 Materials and contracts

In both Scenarios an increase of between 2.2% and 2.5% is applied to various materials and contract related indices, noting that the average Local Government Cost Index (LGCI) for the past five years is 3.7%,

Base Case: 2.2-2.5% for all financial years.
Specific Scenario: All material and contracts related expenditure associated with the operation of the Blue Haven business have been reduced to zero from 2024/25 onwards (noting no decision has been made)

4.2.10 Other expenses

In both Scenarios an increase of 2.5% is applied, noting that the average Local Government Cost Index (LGCI) for the past five years is 3.7%.

Base Case: 2.5% for financial year 2022/23 onwards
Specific Scenario: All other expenses associated with the operation of the Blue Haven business have been reduced to zero from 2024/25 onwards (noting no decision has been made)

4.2.11 Asset Renewals and New Assets

Expenditure includes the completion of works listed in the Forward Capital Works Program (as included in the Draft Delivery Program and Operations Plan. Total annual expenditure for Asset Renewal is generally set to meet the value of annual depreciation. Total planned capital expenditure for each program area from 2022/23 to 2025/26 is as follows (noting aforementioned absences of planned asset management planning for Blue Haven which is currently underway):

	Capital budget Program							
-22	2022-23 Program Draft Budget		2023-24 Program Draft Budget		2024-25 Program Draft Budget		2025-26 Program Draft Budget	
Program / Project	New	Renewal	New	Renewal	New	Renewal	New	Renewal
Blue Haven	-	390,000	-	280,000	-	280,000	-	280,000
Buildings & Facilities	808,000	1,760,000	50,000	1,130,000	50,000	580,000	50,000	580,000
Carparks	-	30,500	150,000	100,000	150,000	100,000	150,000	100,000
Commercial - Holiday Parks	-	2,983,800	-	3,139,600	-	950,000	-	950,000
Commercial Business	25,000	175,000		600,000		1,100,000	-	1,100,000
Footpaths & cycleways	2,233,185	450,000	970,000	400,000	895,000	400,000	895,000	400,000
ICT	100,000	750,000	200,000	640,000	200,000	640,000	200,000	640,000
Plant & Equipment	-	2,360,500	-	1,770,000	-	1,770,000	-	1,770,000
Waste Services	-	220,000	-	610,000	-	610,000	-	610,000
Playgrounds	-	125,000	100,000	200,000	100,000	200,000	100,000	200,000
Recreation and Open Space	2,355,000	1,350,560	295,000	445,000	295,000	345,000	295,000	345,000
Roads and Bridges	160,000	1,840,032	-	2,000,000	-	2,000,000	-	2,000,000
Stormwater Assets	165,000	425,000	-	650,000	-	350,000	-	350,000
Traffic Facilities	150,000	-	150,000	-	150,000	-	150,000	-
Totals	5,996,185	12,860,392	1,927,500	11,964,600	1,852,500	9,325,000	1,852,500	9,325,000
Grand Totals		18,856,577		13,892,100		11,177,500		11,177,500

Table 4: 2022-2026 Capital Budget

4.2.12 Long Term Operating Environment

The long term operating environment over the next 10 years is uncertain. In a worst-case scenario another Global Financial Crisis (GFC) may occur, potentially triggered by global factors such as military conflict or pandemic impacts. In a GFC the Council is affected most by the reduction in value of its investments. Council's investments are already held at their fair value. This is a conservative approach that takes into consideration the uncertainty of the long term operating environment.

4.2.13 Future Interest Rates

It is apparent that interest rate trends are unfavourable in the short term with increasing pressure on the Reserve Bank to raise rates to support a slowing of inflation. The scale and impact of expected increases of interest rates is not clear. To reduce this uncertainty all of the Council's loans are on a fixed interest rate rather than a floating interest rate.

4.2.14 Cash and Cash Equivalents

Any surplus cash will be invested in line with Council's Investment Policy. These investments will be limited to short term deposits which are classified as cash equivalents rather than investments.

4.2.15 Investment Properties

The Office of Local Government has determined that investment properties are to be valued at fair value in all cases. Also, that full revaluations should be done every three years with a desktop valuation performed each year between the full revaluations. In context of the volatility of current markets, a conservative annual growth rate of 0% has been used as an estimate in the value of the investment properties.

As referenced under 4.2.7 above, Council plans to develop a strategic liquidity plan that explores other strategic land holdings options through repurposing existing operational lands.

4.2.16 Rates Receivable

The rates receivable amount moves in line with total rating income for each year.

4.2.17 Depreciation

Depreciation moves in line with the increase or disposals in total infrastructure, property, plant and equipment. The annual depreciation for 2022/23 is $11.186M and for the purpose of forward planning forecast to increase at a rate of 3%.

Under the **Specific Scenario**, Annual Depreciation would be reduced from 2024/25 from the sale of all Blue Haven assets, estimated to be in the order of $1.28 million reduction (noting no decision has been made).

4.2.18 Provisions

In line with the Workforce Strategy, Council has a commitment to pay employee entitlements. Included in Provisions is a liability to pay Annual Leave, Long Service Leave and Sick Leave. It is expected that Annual Leave will be taken within the year that it is earned however the payments of accrued Long Service and Vested Sick Leave entitlements have been factored in when the employee reaches the age of 65.

4.2.19 Unexpected/Abnormal Events

During the next 10 years it is possible that some unexpected or abnormal events may occur. As these events are unknown they cannot be quantified at this time; as events of this nature occur and become quantifiable they will be incorporated annually into the Long Term Financial Plan.

4.2.20 Local Government Elections

To cover the cost of local government elections $160,000 has been included in financial years 2024/2025, 2028/2029 and 2032/2033. Council has established an internal reserve with an annual transfer of $40,000 to cover election expenses.

4.2.21 Asset Backlog

The LTFP assumes that Council's capital and maintenance programs are sufficient in addressing and decreasing the backlog which is already less than the 2% benchmark. Maintenance programs are aimed at achieving 96-105% of the required asset maintenance each year and that the SAMP favours asset renewals which are greater than the depreciation expense incurred.

4.3 Base Case Scenario

4.3.1 Introduction

The Base Case Scenario of the Long Term Financial Plan shows the financial results of applying the following assumptions:

- a rate peg of 2.5% is applied to rating income for all years in the plan
- 50 new assessments per year
- population growth 1.1% per year (Department of Planning)
- Continuation of Stormwater Levy in 2017/2018
- Pensioner Rebate increase of 1.5% per year
- an inflation forecast of 2.5% is applied to most sources of income
- depreciation, asset renewal and asset maintenance aligned and integrated with Asset Management Plans

4.3.2 Financial results

In the Base Case the underlying consolidated operating result for Council shows a significant deficit of over $7.4 million in 2022/23 and an average deficit of around $5 million each year for the remainder of the Plan. This Scenario is not sustainable and includes Council's Blue Haven Aged Care business.

The operating result for Blue Haven alone presents a deficit in the first two years of the Plan, returning to modest surpluses of around $0.5 million on average in subsequent years. Omitted from this scenario is allocations related to the asset management plan for Blue Haven which is currently under preparation.

The Consolidated cash flow forecasts for Council show a surplus in cash in 2022/23 thanks to the planned sale of Council land, followed by a significant deficit in cash in 2023/24 after paying back all TCorp Loans associated with the Blue Haven Bonaira project. All subsequent years of the ten year plan present significant cash negative result ranging from -$10.3 million in 2025/26 to over -$41 million in 2032/33. **This presents an unsustainable cash position**.

The cashflow position of Blue Haven alone also presents significant deficits for the life of the Plan from 2023/24, after a modest surplus in 2022/23. This negative cash result for Blue Haven directly leads to the negative cashflow position for the Consolidated accounts.

4.4 Specific Scenario

4.4.1 Introduction

The **Specific Scenario** of the Long Term Financial Plan shows the financial results should Council resolve to sell its Blue Haven Aged Care asset portfolio and operation (noting that no decision has been made) and is based on the following assumptions:

- Sale value to be equivalent to current insured value of held assets, being $193 million
- Sale income fully received in 2023/24
- Operational expenses, incomes and liabilities associated with Blue Haven operations all reduced to zero from 2024/25 onwards

4.4.2 Financial results

In the Specific Scenario the underlying consolidated operating result is the same $7.4 million in 2022/23 and $4.97 million in 2023/24 as in the Base Case. However, following the sale of Blue Haven in 2023/24 under this scenario, the forecast Consolidated operating deficit is slightly higher (worse) than the Base Case over the reminder of the life of the Plan, averaging at around $5.5 million.

Under this scenario the consolidated cash flow forecasts for Council show a surplus in cash in 2022/23 as a result of sale of Council land and in increased surplus in cash of $39.5 million in 2023/24 resulting from the modelled sale of the Blue Haven business and associated assets. This significant surplus is achieved even after paying back all TCorp Loans associated with the Blue Haven Bonaira project in the same year. All subsequent years of the ten year plan present progressively diminishing cash positive results. As this scenario does not consider any further actions to improve cash or operating position, by the 10th year of the plan, the cash position returns to a deficit position. This scenario would need to be improved by further consideration of the property divestment portfolio and any planned operational efficiencies.

Under this scenario, the cash position of the Blue Haven Business following any proposed (as yet undetermined) sale is estimated to be $30.271 million, which would be transferred to Council's General Fund as income in 2024/25.

This scenario presents an acceptable cash position in the short to medium term, but would require additional intervention and improvement actions in the longer term.

Under this scenario, operational outlook remains poor.

5 Long term borrowing strategies

5.1 Background to Council's current debt portfolio

The table below outlines Council's position in respect of all interest bearing loans.

Council loans and borrowing costs			
Description	Bank	Loan amount	Operational borrowing costs
Leisure Centre and road resealing (LIRS LOAN)	NAB	2,553,031	11,407
Road Resealing (LIRS LOAN)	NAB	2,025,000	29,647
Surf Beach Holiday Park Redevelopment	NAB	5,000,000	98,349
Loan infrastructure loan	TCorp	4,000,000	86,166
Blue Haven Bonaira loan	TCorp	15,000,000	456,152
Blue Haven Bonaira loan	TCorp	15,000,000	456,152
Blue Haven Bonaira loan	TCorp	15,000,000	456,152
Total		58,578,031	1,594,024

Table 5: Current debt portfolio

The majority of these loans will mature within the first two (2) years of this Plan, leaving minimal interest charges (operational borrowing costs) from 2024/25 onwards.

5.2 Future loan strategies

5.2.1 What is Council's philosophy on debt?

Many NSW councils are debt averse and view the achievement of a low level of debt or even debt free status as a primary goal. Others see the use of loan funding as being a critical component of the funding mix to deliver much needed infrastructure to the community.

The use of loans to fund capital expenditure can be an effective mechanism to link the payment for the asset (via debt redemption payments) to the successive councils' populations who receive benefits over the life of that asset. This matching concept is frequently referred to as 'inter-generational equity'.

Recently Council has borrowed significantly to support the investment of major infrastructure projects such as the KACCOE. Council's forward program is aimed at repaying these debts in a sustainable way with no immediate plans for further significant loans.

5.2.2 Measuring what level of debt is appropriate

The 2006 Allen Inquiry into the Financial Sustainability of NSW Local Government gave significant consideration to the role of borrowings as a funding option for NSW councils. The Allen Inquiry's suggestion of using debt has been used by Council however it is not Council's strategy to use excessive levels of debt.

5.2.3 Future Borrowings

The Long Term Financial Plan does not propose any further borrowings over the next 10 years.

6 Long term restricted asset usage strategies

Councils in NSW have traditionally operated with Restricted Asset funds that are amounts of money set aside for specific purposes in later years. In general, these funds do not have bank accounts of their own but are a theoretical split up of the accumulated cash surplus that a council has on hand.

6.1 Background

Local Governments continue to be challenged by a tightening cash position through increasing demands for cash for daily operations, restricted rate income levels, increasing demands for expenditure on new infrastructure and the maintenance and rehabilitation of existing infrastructure. Kiama Municipal Council is certainly subject to these same pressures, exacerbated by slow growth in population and limited development activity, significant environmental responsibilities and an added responsibility as a high quality tourist destination.

In response to these pressures Kiama Municipal Council has established a Restricted Assets Policy to detail the type and level of internal restrictions that Council should set aside out of available funds to meet cash outgoings that will provide strategic direction and support for Council and delivery of services to the community. The Policy is reviewed annually to ensure it remains current and is made available on Council's website.

The **Objectives** set out in the Policy are that:

1. Reserves are accounts established and held within Council's Restricted Assets for the purpose of:
   - reducing business risk
   - improved financial management
   - improved strategic capacity
   - meeting asset renewal needs
   - meeting statutory obligations and other external requirements.
2. The balance held in reserve accounts are restricted to the defined purpose for which the reserve fund was established.
3. Changes to the purpose for which a reserve is held can be achieved in accordance with the requirements set out in the *Local Government Act 1993*.

Restricted Assets refer to funds that are kept restricted (ie cannot be used for general purpose) as they are either subject to some form of external legislative or contractual obligation, or are kept for the purpose of covering Council commitments that are expected to arise in the future.

Externally Restricted Assets are those that relate to funds that are subject to external legislative or contractual obligations.

Internally Restricted Assets are assets restricted by resolution of Council. Internal restrictions are established by Council to cover commitments / obligations that are expected to arise in the future and where it is prudent for Council to hold dedicated cash in restrictions to cover those obligations.

6.2 Nature and purpose of current restricted assets

The more material current restricted asset funds held by Kiama Municipal Council are detailed below and current balances provided to Council on a monthly basis as part of the Statement of Investments reporting:

6.2.1 Externally Restricted Cash Assets

Deposits, Retentions and Bonds

Purpose:	An external restriction is placed on deposits, retentions and bonds held by Council.
Source of Funds:	Any person or company that has paid a deposit, retention monies or bond to Council.

Bonds held for Developer's Works

Purpose:	An external restriction is placed on bonds held by Council.
Source of Funds:	Any developer that has paid a bond to Council

Section 94/94a Developer Contributions

Purpose:	Section 94 of the *Environmental Planning & Assessment Act 1979* enables Council to levy contributions as a consequence of development. These contributions are essential in providing quality facilities and services to an expanding local population. The Act requires Council to set these funds aside to be used specifically for the provision of these facilities and services.
Source of Funds:	Developer Contributions as levied in accordance with Council's adopted Section 7.11/7.12 Plan.

Specific Purpose Unexpended Grants

Purpose:	An external restriction is placed on grant funding that has been received for a specific purpose that has not been spent by the end of the financial year.
Source of Funds:	Grant funding that is for a specific purpose is provided to Council from various sources.

Domestic Waste Management

Purpose:	By virtue of Section 496 of the *Local Government Act 1993* (as amended), Council must levy a separate charge for domestic waste management services, which include garbage and recycling services. Under the legislation Council cannot finance these services from ordinary rates so the charge must be sufficient to recover reasonable costs of providing these

services. Council is obliged to set these funds aside and use them for their specific purpose.

Source of Funds: Domestic Waste Services & Management Levy.

Loan Restrictions - T-Corp

Purpose: Proceeds from the sales of Independent Living Units at Blue Haven Boniara are restricted under the loan agreement with NSW Treasury Corporation

Source of Funds: Proceeds from sale of Independent Living Units at Blue Haven Bonaira. Note this does not include the existing village located on Terralong Street or the Aged Care Home on Bonaira Street

Unspent Loan Funding

Purpose: To restrict the use of cash which has been borrowed externally for a specific purpose but not yet spent.

Source of Funds: Funds borrowed from banks.

Crown Holiday Parks

Purpose: Net profits from Holiday Parks on Crown Land are retained for reinvestment back into Council infrastructure on Crown Land.

Source of Funds: Surplus from the Holiday Parks on Crown Land.

Blue Haven Terralong ILU

Purpose: By virtue of Section 20 of the *Retirement Villages Regulation 2017* recurrent charges from village residents can only be spent on items prescribed within the act and reported within the annual budget of each village.

Source of Funds: Maintenance Levy charges from residents a Blue Haven Terralong Village

Blue Haven Bonaira ILU

Purpose: By virtue of Section 20 of the *Retirement Villages Regulation 2017* recurrent charges from village residents can only be spent on items prescribed within the act and reported within the annual budget of each village.

Source of Funds: Maintenance Levy charges from residents a Blue Haven Bonaira Village

Blue Haven Aged Care Home

Purpose:	Kiama Municipal Council as an approved aged care provider is required to comply prudential standards, which are set out in the Fees and Payments Principles 2014 (No.2) (the Principles). A minimum liquidity is determined defined by expected payments due in the following 12 months in accordance with the Aged Care Act 1997 and the liquidity management policy
Source of Funds:	Accommodation payments for the Aged Care Home

Community Bus

Purpose:	Funds held available for the renewal of assets held under the Transport for New South Wales program. All unspent funds are to be returned if the program were not to continue
Source of Funds:	Funding from client contributions

6.2.2 Internally Restricted Cash Assets

Carry Over Works

Purpose:	Capital works projects that carry over from the previous financial year
Source of Funds:	Multiple sources including Grant Funding, Loans and General revenue

Energy Efficiency

Purpose:	The Revolving Energy Fund Reserve has been set up to provide capital to projects which will reduce Kiama Council's billed energy use, and work towards achieving greenhouse gas emissions reduction from the organisation.
Source of Funds:	Savings from energy efficient projects

Blue Haven Home Care Packages

Purpose:	Unspent funds from client home care packages
Source of Funds:	Surplus funds from Department of Health Funding and client contributions

Waste and Sustainability

Purpose:	To fund programs aligned with better waste recycling across the Local Government Area. These include items relating to household buly waste and a carboard bailer

Source of Funds: General Reveue

Waste Business Unit

Purpose: Dividend paid to Council to maintain and replace plant and equipment for the Minnamurra Recycling and Waste Depot

Source of Funds: Waste Business Unit surplus funds

Employee Leave Entitlements

Purpose: To provide funds for employee leave entitlements which have been accrued but not yet paid.

Source of Funds: General revenue.

Council Election Reserve

Purpose: To provide funds for the Local Government Elections which are conducted every four years.

Source of Funds: Funds provided annually from general revenue.

Plant Replacement

Purpose: To fund plant replacements as scheduled and required.

Source of Funds: Plant hire charges.

Land Development Reserve

Purpose: Revenue generating investments/activities that provide a commercial rate of return whether in short, medium or long term. All profits/returns generated from investments/activities be returned to the reserve

Source of Funds: Land sales, investment activities

Risk Improvement Incentive

Purpose: Deposits from Insurance company for Incentives to improve Councils risk profile,
WHS incentive payment -Payment received from State Cover to promote WHS practices. Payment allocation for WHS improvements.

Source of Funds: StateCover incentive payments

7 Rating and Annual Charge Strategies

7.1 Assessment of Current Rating Levels

Comparison of rating between councils is affected by the rating and charging strategies they have each adopted. Some councils rely solely on the ordinary rate for rate income while others levy special rates and annual charges for specific purposes that supplement ordinary rate income.

Income from ordinary rates, special rates and drainage services are subject to State government rate pegging while domestic waste management service annual charges are limited to recovering the reasonable cost of providing those services.

Councils may choose a mix of ordinary and special rates and vary those from year to year, however the annual increase in total rate income from all rates is not to exceed the percentage specified by IPART each year.

The NSW Office of Local Government (OLG) publishes annual comparative information on council rating, financial indicators, service costs and service performance. The information is separated into 11 groups of similar councils based on size and character. Kiama Municipal Council is placed within OLG category 4.

7.2 Rates and Annual Charges Income

7.2.1 Rate Pegging and Additional Special Variation

Councils are subject to rate pegging in New South Wales restricting total rate income to the prior year's notional income plus a percentage increase as allowed by the Independent Pricing and Regulatory Tribunal (IPART). This has been factored into this Plan as has an Additional Special Rate Variation factored in for 2022/23 only: refer to Financial Assumptions.

7.2.2 Potential Future Special Rate Variation

In context of the poor operating result under both scenarios modelled in this Plan and considering the identified Strategic Improvement Plan actions, Council must remain focused on cost reduction and revenue generation opportunities in the near future. These options will include consideration of further property divestment strategies, operational efficiencies and exploration of a future SRV application following further analysis of options.

7.3 Future Rating and Annual Charge Options

7.3.1 Ordinary Rates

In order to assess the adequacy of rate income to fund Council activities into the future it is necessary to estimate future rate income. This has been performed in this Plan. It is at Council's discretion whether the full rate peg is applied.

7.3.2 Annual Charges

Stormwater Management Services Annual Charges

The maximum amount of individual annual charges for stormwater management services is regulated. Council, will continue to levy the stormwater levy for the life of this Plan.

Item 4.2

Attachment 1

Appendix 1 - Financial Statements

KIAMA MUNICIPAL COUNCIL

Income Statement – Consolidated - Base Case

Kiama Municipal Council 10 Year Financial Plan for the Years ending 30 June 2032 INCOME STATEMENT - CONSOLIDATED Scenario: Draft 1	Actuals 2020/21 $	Current Year 2021/22 $	Projected Years 2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $	2031/32 $
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	25,411,000	26,503,538	26,998,549	27,671,512	28,361,300	29,068,333	29,793,041	30,535,867	31,297,264	32,077,695	32,877,638	33,697,579
User Charges & Fees	21,543,000	22,561,645	25,265,066	25,897,513	26,548,934	27,219,897	27,910,988	28,622,813	29,355,992	30,111,167	30,888,997	31,690,161
Other Revenues	5,011,000	12,004,086	9,570,591	9,758,494	9,951,094	10,148,509	10,350,859	10,558,268	10,770,863	10,988,772	11,212,129	11,441,070
Grants & Contributions provided for Operating Purposes	14,625,000	15,235,562	16,636,840	16,540,261	16,953,768	17,377,612	17,812,052	18,257,354	18,713,787	19,181,632	19,661,173	20,152,702
Grants & Contributions provided for Capital Purposes	4,746,000	7,124,469	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773
Interest & Investment Revenue	247,000	212,549	741,250	763,188	793,315	837,221	888,726	943,719	1,002,456	1,065,215	1,132,295	1,204,017
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	10,803,000	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	2,000	-	-	-	-	-	-	-	-	-	-	-
Other Income	369,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**82,757,000**	**83,641,849**	**85,408,070**	**86,826,741**	**88,804,183**	**90,847,344**	**92,951,439**	**95,113,793**	**97,336,135**	**99,620,254**	**101,968,004**	**104,381,302**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	35,526,000	35,775,113	39,265,231	38,553,933	39,888,892	41,271,813	42,704,466	44,069,258	45,478,569	46,933,873	48,436,692	49,988,602
Borrowing Costs	1,617,000	1,589,348	1,809,942	1,113,946	114,851	90,038	68,819	47,298	25,472	4,984	889	889
Materials & Contracts	26,195,000	32,775,755	39,343,324	39,631,051	40,436,780	41,260,924	42,103,904	42,966,151	43,848,105	44,750,218	45,672,951	46,616,776
Depreciation & Amortisation	11,314,000	12,769,239	11,186,282	11,278,145	11,390,926	11,504,836	11,619,884	11,736,083	11,853,444	11,971,978	12,091,698	12,212,615
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	467	467	467	467	467	467	467	467	467	467
Other Expenses	926,000	805,683	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,164,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**76,742,000**	**83,715,138**	**92,827,342**	**91,799,638**	**93,054,013**	**95,350,173**	**97,719,636**	**100,041,353**	**102,428,153**	**104,883,617**	**107,424,794**	**110,041,445**
Operating Result from Continuing Operations	**6,015,000**	**(73,289)**	**(7,419,272)**	**(4,972,897)**	**(4,249,829)**	**(4,502,830)**	**(4,768,197)**	**(4,927,560)**	**(5,092,018)**	**(5,263,362)**	**(5,456,790)**	**(5,660,143)**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**6,015,000**	**(73,289)**	**(7,419,272)**	**(4,972,897)**	**(4,249,829)**	**(4,502,830)**	**(4,768,197)**	**(4,927,560)**	**(5,092,018)**	**(5,263,362)**	**(5,456,790)**	**(5,660,143)**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**1,269,000**	**(7,197,758)**	**(13,615,045)**	**(11,168,670)**	**(10,445,602)**	**(10,698,603)**	**(10,963,970)**	**(11,123,333)**	**(11,287,791)**	**(11,459,135)**	**(11,652,563)**	**(11,855,916)**

Balance Sheet - Consolidated - Base Case

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
BALANCE SHEET - CONSOLIDATED
Scenario: Draft 1

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	5,246,000	7,555,505	17,248,339	-	-	-	-	-	-	-	-	-
Investments	36,627,000	33,737,438	33,737,438	13,851,438	7,666,848	989,758	-	-	-	-	-	-
Receivables	3,232,000	4,229,179	3,632,047	3,657,811	3,684,655	3,712,405	3,795,835	3,891,392	3,989,600	4,090,532	4,194,266	4,300,879
Inventories	246,000	318,169	352,822	360,686	368,732	376,962	385,381	393,993	402,803	411,815	421,034	430,465
Contract assets	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	46,569,000	47,058,291	56,188,647	19,087,936	12,938,235	6,297,125	5,399,216	5,503,385	5,610,402	5,720,347	5,833,300	5,949,344
Non-Current Assets												
Investments	4,784,000	3,232,128	3,232,128	3,232,128	1,789,001	230,953	-	-	-	-	-	-
Receivables	233,000	1,220,633	846,640	867,350	888,590	910,372	932,711	955,619	979,113	1,003,205	1,027,911	1,053,246
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	511,761,000	514,657,999	498,946,294	501,560,249	501,346,823	501,584,487	501,707,103	501,713,521	501,602,577	501,373,099	501,023,901	500,553,787
Investment Property	139,078,000	139,078,000	139,078,000	139,078,000	139,078,000	139,078,000	139,078,000	139,078,000	139,078,000	139,078,000	139,078,000	139,078,000
Intangible Assets	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000
Right of use assets	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	661,433,000	663,765,761	647,680,062	650,314,727	648,679,413	647,380,812	647,294,814	647,324,140	647,236,690	647,031,304	646,706,812	646,262,033
TOTAL ASSETS	708,002,000	710,824,052	703,868,709	669,402,663	661,617,649	653,677,937	652,694,030	652,827,525	652,847,092	652,751,651	652,540,112	652,211,377
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	16,026,725	13,106,478	10,286,186	14,688,724	20,373,896	26,111,576	31,408,902	36,301,358	41,271,047
Payables	40,289,000	90,925,540	92,657,843	92,763,719	92,978,289	93,198,339	93,424,016	93,651,262	93,884,127	94,136,150	94,406,639	94,683,776
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,931,000	2,992,876	2,930,676	2,956,676	3,026,563	3,098,380	3,172,182	3,248,023	3,325,960	3,406,051	3,488,357	3,572,939
Lease liabilities	99,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,219,000	1,214,229	45,651,749	899,395	908,458	917,726	927,204	936,898	461,520	-	-	-
Provisions	7,404,000	7,711,180	7,711,180	7,711,180	7,711,180	7,711,180	7,711,180	7,711,180	7,711,180	7,711,180	7,711,180	7,711,180
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	52,942,000	102,843,825	148,951,448	120,357,695	117,730,968	115,211,812	119,923,305	125,921,258	131,494,363	136,662,284	141,907,535	147,238,942
Non-Current Liabilities												
Payables	88,192,000	42,817,804	42,825,859	42,825,859	42,825,859	42,825,859	42,825,859	42,825,859	42,825,859	42,825,859	42,825,859	42,825,859
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	78,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000
Borrowings	52,520,000	51,095,892	5,444,143	4,544,747	3,636,290	2,718,564	1,791,360	854,462	392,942	392,942	392,942	392,942
Provisions	768,000	460,820	460,820	460,820	460,820	460,820	460,820	460,820	460,820	460,820	460,820	460,820
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	141,558,000	94,551,516	48,907,822	48,008,426	47,099,969	46,182,243	45,255,039	44,318,141	43,856,621	43,856,621	43,856,621	43,856,621
TOTAL LIABILITIES	194,500,000	197,395,341	197,859,270	168,366,121	164,830,936	161,394,054	165,178,344	170,239,398	175,350,984	180,518,905	185,764,155	191,095,563
Net Assets	513,502,000	513,428,711	506,009,439	501,036,542	496,786,712	492,283,883	487,515,686	482,588,126	477,496,109	472,232,746	466,775,957	461,115,814
EQUITY												
Retained Earnings	205,928,000	205,854,711	198,435,439	193,462,542	189,212,712	184,709,883	179,941,686	175,014,126	169,922,109	164,658,746	159,201,957	153,541,814
Revaluation Reserves	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000
Other Reserves	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000
Council Equity Interest	513,502,000	513,428,711	506,009,439	501,036,542	496,786,712	492,283,883	487,515,686	482,588,126	477,496,109	472,232,746	466,775,957	461,115,814
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	513,502,000	513,428,711	506,009,439	501,036,542	496,786,712	492,283,883	487,515,686	482,588,126	477,496,109	472,232,746	466,775,957	461,115,814

Statement of Cash Flows - Consolidated - Base Case

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Draft 1

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	25,199,000	27,144,753	27,009,974	27,680,278	28,370,285	29,077,543	29,802,481	30,545,543	31,307,182	32,087,861	32,888,058	33,708,259
User Charges & Fees	21,843,000	22,424,847	25,274,027	25,896,558	26,547,950	27,218,883	27,909,945	28,621,738	29,354,885	30,110,026	30,887,822	31,688,951
Investment & Interest Revenue Received	510,000	53,046	694,074	822,745	854,158	899,591	897,914	943,351	1,002,079	1,064,829	1,131,899	1,203,611
Grants & Contributions	19,894,000	21,797,127	22,911,800	22,724,471	23,180,749	23,605,374	24,040,614	24,486,735	24,944,009	25,412,715	25,893,138	26,385,572
Bonds & Deposits Received	27,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,086,000	9,811,358	10,456,132	9,704,363	9,895,560	10,091,535	10,292,407	10,498,300	10,709,339	10,925,652	11,147,371	11,374,632
Payments:												
Employee Benefits & On-Costs	(35,966,000)	(35,916,693)	(39,278,992)	(38,546,144)	(39,880,792)	(41,263,390)	(42,695,708)	(44,061,274)	(45,470,306)	(46,925,321)	(48,427,842)	(49,979,442)
Materials & Contracts	(25,900,000)	(27,657,626)	(38,333,881)	(39,509,707)	(40,274,680)	(41,095,107)	(41,934,285)	(42,792,642)	(43,670,618)	(44,568,661)	(45,487,230)	(46,426,796)
Borrowing Costs	(1,665,000)	(1,926,225)	(1,849,499)	(1,143,523)	(137,536)	(113,237)	(92,544)	(71,562)	(50,286)	(16,966)	(889)	(889)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	5,523,000	(767,400)	(501,997)	(1,246,258)	(1,186,269)	(1,185,079)	(1,183,846)	(1,185,856)	(1,184,566)	(1,183,442)	(1,182,283)	(1,181,087)
Net Cash provided (or used in) Operating Activities	12,551,000	14,963,188	6,381,640	6,382,785	7,369,425	7,236,111	7,036,977	6,984,532	6,941,718	6,906,693	6,850,044	6,772,811
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	4,441,434	-	19,886,000	7,627,717	8,235,138	1,220,711	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	588,000	378,000	23,382,000	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(65,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	(2,112,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(10,947,000)	(16,044,238)	(18,856,577)	(13,892,100)	(11,177,500)	(11,742,500)	(11,742,500)	(11,742,500)	(11,742,500)	(11,742,500)	(11,742,500)	(11,742,500)
Net Cash provided (or used in) Investing Activities	(41,815,000)	(11,224,805)	4,525,423	5,993,900	(3,549,783)	(3,507,362)	(10,521,789)	(11,742,500)	(11,742,500)	(11,742,500)	(11,742,500)	(11,742,500)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	22,086,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(1,395,000)	(1,428,879)	(1,214,229)	(45,651,749)	(899,395)	(908,458)	(917,726)	(927,204)	(936,898)	(461,520)	-	-
Repayment of lease liabilities (principal repayments)	(127,000)	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	20,564,000	(1,428,879)	(1,214,229)	(45,651,749)	(899,395)	(908,458)	(917,726)	(927,204)	(936,898)	(461,520)	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(8,700,000)	2,309,505	9,692,834	(33,275,064)	2,920,247	2,820,292	(4,402,537)	(5,685,172)	(5,737,680)	(5,297,327)	(4,892,456)	(4,969,689)
plus: Cash & Cash Equivalents - beginning of year	13,946,000	5,246,000	7,555,505	17,248,339	(16,026,725)	(13,106,478)	(10,286,186)	(14,688,724)	(20,373,896)	(26,111,576)	(31,408,902)	(36,301,358)
Cash & Cash Equivalents - end of the year	5,246,000	7,555,505	17,248,339	(16,026,725)	(13,106,478)	(10,286,186)	(14,688,724)	(20,373,896)	(26,111,576)	(31,408,902)	(36,301,358)	(41,271,047)
Cash & Cash Equivalents - end of the year	5,246,000	7,555,505	17,248,339	(16,026,725)	(13,106,478)	(10,286,186)	(14,688,724)	(20,373,896)	(26,111,576)	(31,408,902)	(36,301,358)	(41,271,047)
Investments - end of the year	41,411,000	36,969,566	36,969,566	17,083,566	9,455,849	1,220,711	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	46,657,000	44,525,071	54,217,906	1,056,841	(3,650,629)	(9,065,475)	(14,688,724)	(20,373,896)	(26,111,576)	(31,408,902)	(36,301,358)	(41,271,047)
Representing:												
- External Restrictions	35,759,000	35,759,000	35,759,000	35,759,000	35,759,000	35,759,000	35,759,000	35,759,000	35,759,000	35,759,000	35,759,000	35,759,000
- Internal Restrictions	10,418,000	10,418,000	10,459,721	10,509,139	12,926,358	12,926,358	12,926,358	12,926,358	12,926,358	12,926,358	12,926,358	12,926,358
- Unrestricted	480,000	(1,651,929)	7,999,185	(45,211,298)	(52,335,987)	(57,750,833)	(63,374,082)	(69,059,254)	(74,796,934)	(80,094,260)	(84,986,716)	(89,956,405)
	46,657,000	44,525,071	54,217,906	1,056,841	(3,650,629)	(9,065,475)	(14,688,724)	(20,373,896)	(26,111,576)	(31,408,902)	(36,301,358)	(41,271,047)

Income Statement – Blue Haven – Base Case

Kiama Municipal Council 10 Year Financial Plan for the Years ending 30 June 2032 INCOME STATEMENT - NEW AGED CARE FACILITY (BLUE HAVEN Scenario: Draft 1	Actuals 2020/21 $	Current Year 2021/22 $	Projected Years 2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $	2031/32 $
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges & Fees	5,097,000	6,010,730	5,843,406	6,018,708	6,199,269	6,385,248	6,576,805	6,774,109	6,977,332	7,186,652	7,402,252	7,624,319
Other Revenues	3,673,000	5,651,569	5,110,023	5,237,774	5,368,718	5,502,936	5,640,509	5,781,522	5,926,060	6,074,212	6,226,067	6,381,719
Grants & Contributions provided for Operating Purposes	11,024,000	12,184,354	13,542,612	13,368,677	13,702,894	14,045,467	14,396,603	14,756,518	15,125,431	15,503,567	15,891,156	16,288,435
Grants & Contributions provided for Capital Purposes	1,473,000	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	26,000	22,549	221,250	227,888	237,003	253,593	276,417	301,294	328,411	357,968	390,185	425,301
Other Income:												
Net Gains from the Disposal of Assets	59,000	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	8,818,000	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**30,170,000**	**23,869,202**	**24,717,291**	**24,853,047**	**25,507,885**	**26,187,243**	**26,890,334**	**27,613,444**	**28,357,234**	**29,122,398**	**29,909,660**	**30,719,774**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	12,249,000	12,246,550	12,711,452	13,092,795	13,485,579	13,890,146	14,306,851	14,736,056	15,178,138	15,633,482	16,102,487	16,585,561
Borrowing Costs	1,440,000	1,369,456	1,369,345	685,117	889	889	889	889	889	889	889	889
Materials & Contracts	7,108,000	6,971,408	10,301,473	10,021,680	10,246,892	10,477,221	10,712,784	10,953,701	11,200,093	11,452,084	11,709,802	11,973,378
Depreciation & Amortisation	1,257,000	1,411,008	1,257,149	1,269,720	1,282,418	1,295,242	1,308,194	1,321,276	1,334,489	1,347,834	1,361,312	1,374,925
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	467	467	467	467	467	467	467	467	467	467
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**22,054,000**	**21,998,422**	**25,639,886**	**25,069,780**	**25,016,245**	**25,663,966**	**26,329,186**	**27,012,390**	**27,714,076**	**28,434,757**	**29,174,958**	**29,935,221**
Operating Result from Continuing Operations	**8,116,000**	**1,870,780**	**(922,595)**	**(216,734)**	**491,640**	**523,278**	**561,148**	**601,053**	**643,158**	**687,642**	**734,702**	**784,553**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Operating Result for the Year	**8,116,000**	**1,870,780**	**(922,595)**	**(216,734)**	**491,640**	**523,278**	**561,148**	**601,053**	**643,158**	**687,642**	**734,702**	**784,553**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**6,643,000**	**1,870,780**	**(922,595)**	**(216,734)**	**491,640**	**523,278**	**561,148**	**601,053**	**643,158**	**687,642**	**734,702**	**784,553**

Windows Ink Workspace

Balance Sheet – Blue Haven – Base Case

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
BALANCE SHEET - NEW AGED CARE FACILITY (BLUE HAVEN)
Scenario: Draft 1

	Actuals	Current Year	Projected Years									
	2020/21 $	2021/22 $	2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $	2031/32 $
ASSETS												
Current Assets												
Cash & Cash Equivalents	-	1,478,362	1,780,024	-	-	-	-	-	-	-	-	-
Investments	19,886,000	19,886,000	19,886,000	-	-	-	-	-	-	-	-	-
Receivables	318,000	197,405	191,910	197,667	203,597	209,705	215,996	222,476	229,151	236,025	243,106	250,399
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	20,204,000	21,561,767	21,857,934	197,667	203,597	209,705	215,996	222,476	229,151	236,025	243,106	250,399
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	(467)	(935)	(1,402)	(1,870)	(2,337)	(2,805)	(3,272)	(3,739)	(4,207)	(4,674)
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	57,313,000	56,795,992	55,928,843	54,939,122	53,936,705	52,941,463	51,933,268	50,911,992	49,877,503	48,829,669	47,768,357	46,693,432
Investment Property	134,970,000	134,970,000	134,970,000	134,970,000	134,970,000	134,970,000	134,970,000	134,970,000	134,970,000	134,970,000	134,970,000	134,970,000
Intangible Assets	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000	5,409,000
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	197,692,000	197,174,992	196,307,375	195,317,187	194,314,302	193,318,593	192,309,931	191,288,188	190,253,231	189,204,930	188,143,150	187,067,757
TOTAL ASSETS	217,896,000	218,736,759	218,165,310	195,514,855	194,517,900	193,528,298	192,525,928	191,510,664	190,482,382	189,440,955	188,386,256	187,318,157
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	22,213,673	20,660,712	19,081,799	17,450,534	15,764,712	14,021,964	12,219,736	10,355,276	8,425,613
Payables	31,749,000	77,600,520	77,855,568	77,834,906	77,851,742	77,868,961	77,886,573	77,904,586	77,923,009	77,941,851	77,961,123	77,980,834
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,198,000	1,671,150	1,767,248	1,771,516	1,819,045	1,867,860	1,917,995	1,969,487	2,022,373	2,076,690	2,132,477	2,189,776
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	44,631,000	-	-	-	-	-	-	-	-	-
Provisions	728,000	728,000	728,000	728,000	728,000	728,000	728,000	728,000	728,000	728,000	728,000	728,000
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	35,675,000	79,999,670	124,981,816	102,548,095	101,059,500	99,546,621	97,983,102	96,366,785	94,695,345	92,966,277	91,176,876	89,324,223
Non-Current Liabilities												
Payables	88,165,000	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	44,631,000	44,631,000	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	132,796,000	87,441,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310	42,810,310
TOTAL LIABILITIES	168,471,000	167,440,979	167,792,126	145,358,404	143,869,810	142,356,931	140,793,412	139,177,095	137,505,655	135,776,586	133,987,186	132,134,532
Net Assets	49,425,000	51,295,780	50,373,184	50,156,450	50,648,090	51,171,368	51,732,516	52,333,569	52,976,727	53,664,369	54,399,071	55,183,624
EQUITY												
Retained Earnings	21,657,000	23,527,780	22,605,184	22,388,450	22,880,090	23,403,368	23,964,516	24,565,569	25,208,727	25,896,369	26,631,071	27,415,624
Revaluation Reserves	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	49,425,000	51,295,780	50,373,184	50,156,450	50,648,090	51,171,368	51,732,516	52,333,569	52,976,727	53,664,369	54,399,071	55,183,624
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	49,425,000	51,295,780	50,373,184	50,156,450	50,648,090	51,171,368	51,732,516	52,333,569	52,976,727	53,664,369	54,399,071	55,183,624

Cash Flow Statement – Blue Haven – Base Case

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
CASH FLOW STATEMENT - NEW AGED CARE FACILITY (BLUE HA
Scenario: Draft 1

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges & Fees	-	5,680,743	5,830,879	6,031,833	6,212,788	6,399,171	6,591,147	6,788,881	6,992,547	7,202,324	7,418,393	7,640,945
Investment & Interest Revenue Received	-	22,549	221,250	227,888	237,003	253,593	276,417	301,294	328,411	357,968	390,185	425,301
Grants & Contributions	-	11,108,085	13,656,733	13,354,063	13,730,975	14,074,250	14,426,106	14,786,758	15,156,427	15,535,338	15,923,722	16,321,815
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	5,651,569	5,110,023	5,237,774	5,368,718	5,502,936	5,640,509	5,781,522	5,926,060	6,074,212	6,226,067	6,381,719
Payments:												
Employee Benefits & On-Costs	-	(12,257,089)	(12,711,189)	(13,092,683)	(13,485,464)	(13,890,028)	(14,306,729)	(14,735,931)	(15,178,009)	(15,633,349)	(16,102,349)	(16,585,420)
Materials & Contracts	-	(6,464,040)	(10,046,688)	(10,042,454)	(10,230,171)	(10,460,120)	(10,695,295)	(10,935,814)	(11,181,799)	(11,433,375)	(11,690,668)	(11,953,809)
Borrowing Costs	-	(1,369,456)	(1,369,345)	(685,117)	(889)	(889)	(889)	(889)	(889)	(889)	(889)	(889)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	2,372,362	691,663	1,031,303	1,832,960	1,878,913	1,931,266	1,985,822	2,042,748	2,102,228	2,164,460	2,229,662
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	19,886,000	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	16,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(910,000)	(390,000)	(280,000)	(280,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Net Cash provided (or used in) Investing Activities	-	(894,000)	(390,000)	19,606,000	(280,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	(44,631,000)	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	(44,631,000)	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	1,478,362	301,663	(23,993,697)	1,552,960	1,578,913	1,631,266	1,685,822	1,742,748	1,802,228	1,864,460	1,929,662
plus: Cash & Cash Equivalents - beginning of year	-	-	1,478,362	1,780,024	(22,213,673)	(20,660,712)	(19,081,799)	(17,450,534)	(15,764,712)	(14,021,964)	(12,219,736)	(10,355,276)
Cash & Cash Equivalents - end of the year	-	1,478,362	1,780,024	(22,213,673)	(20,660,712)	(19,081,799)	(17,450,534)	(15,764,712)	(14,021,964)	(12,219,736)	(10,355,276)	(8,425,613)
Cash & Cash Equivalents - end of the year	-	1,478,362	1,780,024	(22,213,673)	(20,660,712)	(19,081,799)	(17,450,534)	(15,764,712)	(14,021,964)	(12,219,736)	(10,355,276)	(8,425,613)
Investments - end of the year	19,886,000	19,886,000	19,886,000	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	19,886,000	21,364,362	21,666,024	(22,213,673)	(20,660,712)	(19,081,799)	(17,450,534)	(15,764,712)	(14,021,964)	(12,219,736)	(10,355,276)	(8,425,613)
Representing:												
- External Restrictions	24,608,000	24,608,000	24,608,000	24,608,000	24,608,000	24,608,000	24,608,000	24,608,000	24,608,000	24,608,000	24,608,000	24,608,000
- Internal Restrictions	690,000	690,000	690,000	690,000	690,000	690,000	690,000	690,000	690,000	690,000	690,000	690,000
- Unrestricted	(5,412,000)	(3,933,638)	(3,631,976)	(47,511,673)	(45,958,712)	(44,379,799)	(42,748,534)	(41,062,712)	(39,319,964)	(37,517,736)	(35,653,276)	(33,723,613)
	19,886,000	21,364,362	21,666,024	(22,213,673)	(20,660,712)	(19,081,799)	(17,450,534)	(15,764,712)	(14,021,964)	(12,219,736)	(10,355,276)	(8,425,613)

Income Statement – Consolidated – Specific Scenario – Blue Haven Sale

Kiama Municipal Council 10 Year Financial Plan for the Years ending 30 June 2032 INCOME STATEMENT - CONSOLIDATED Scenario: After sale of Blue Haven	Actuals 2020/21 $	Current Year 2021/22 $	Projected Years 2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $	2031/32 $
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	25,411,000	26,503,538	26,998,549	27,671,512	28,361,300	29,068,333	29,793,041	30,535,867	31,297,264	32,077,695	32,877,638	33,697,579
User Charges & Fees	21,543,000	22,561,645	25,265,066	25,897,513	20,349,664	20,834,649	21,334,183	21,848,704	22,378,660	22,924,514	23,486,745	24,065,842
Other Revenues	5,011,000	12,004,086	9,570,591	9,758,494	4,582,376	4,645,573	4,710,350	4,776,746	4,844,803	4,914,560	4,986,062	5,059,351
Grants & Contributions provided for Operating Purposes	14,625,000	15,235,562	16,636,840	16,540,261	3,250,874	3,332,145	3,415,449	3,500,835	3,588,356	3,678,065	3,770,017	3,864,267
Grants & Contributions provided for Capital Purposes	4,746,000	7,124,469	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773	6,195,773
Interest & Investment Revenue	247,000	212,549	741,250	763,188	556,312	583,628	612,309	642,424	674,046	707,248	742,110	778,716
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	10,803,000	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	2,000	-	-	-	-	-	-	-	-	-	-	-
Other Income	369,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**82,757,000**	**83,641,849**	**85,408,070**	**86,826,741**	**63,296,299**	**64,660,101**	**66,061,105**	**67,500,350**	**68,978,901**	**70,497,856**	**72,058,344**	**73,661,527**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	35,526,000	35,775,113	39,265,231	38,553,933	26,403,313	27,381,666	28,397,616	29,333,202	30,300,431	31,300,391	32,334,205	33,403,040
Borrowing Costs	1,617,000	1,589,348	1,809,942	1,113,946	113,962	89,149	67,930	46,409	24,583	4,095	-	-
Materials & Contracts	26,195,000	32,775,755	39,343,324	39,631,051	30,189,888	30,783,703	31,391,120	32,012,449	32,648,012	33,298,134	33,963,149	34,643,398
Depreciation & Amortisation	11,314,000	12,769,239	11,186,282	11,278,145	10,108,509	10,209,594	10,311,690	10,414,806	10,518,955	10,624,144	10,730,386	10,837,689
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	467	467	-	-	-	-	-	-	-	-
Other Expenses	926,000	805,683	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096	1,222,096
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,164,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**76,742,000**	**83,715,138**	**92,827,342**	**91,799,638**	**68,037,768**	**69,686,208**	**71,390,450**	**73,028,963**	**74,714,076**	**76,448,860**	**78,249,836**	**80,106,224**
Operating Result from Continuing Operations	**6,015,000**	**(73,289)**	**(7,419,272)**	**(4,972,897)**	**(4,741,469)**	**(5,026,107)**	**(5,329,345)**	**(5,528,613)**	**(5,735,176)**	**(5,951,004)**	**(6,191,491)**	**(6,444,696)**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**6,015,000**	**(73,289)**	**(7,419,272)**	**(4,972,897)**	**(4,741,469)**	**(5,026,107)**	**(5,329,345)**	**(5,528,613)**	**(5,735,176)**	**(5,951,004)**	**(6,191,491)**	**(6,444,696)**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**1,269,000**	**(7,197,758)**	**(13,615,045)**	**(11,168,670)**	**(10,937,242)**	**(11,221,880)**	**(11,525,118)**	**(11,724,386)**	**(11,930,949)**	**(12,146,777)**	**(12,387,264)**	**(12,640,469)**

Balance Sheet – Consolidated – Specific Scenario – Blue Haven Sale

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
BALANCE SHEET - CONSOLIDATED
Scenario: After sale of Blue Haven

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	5,246,000	7,555,505	17,248,339	39,505,397	37,825,619	39,066,998	33,033,195	25,662,202	18,181,773	11,082,218	4,325,302	-
Investments	36,627,000	33,737,438	33,737,438	33,737,438	27,552,848	20,875,758	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000
Receivables	3,232,000	4,229,179	3,632,047	3,657,811	3,481,058	3,502,700	3,579,839	3,668,916	3,760,449	3,854,507	3,951,160	4,050,480
Inventories	246,000	318,169	352,822	360,686	368,732	376,962	385,381	393,993	402,803	411,815	421,034	430,465
Contract assets	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000	1,218,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	46,569,000	47,058,291	56,188,647	78,479,333	70,446,257	65,040,418	58,102,415	50,829,110	43,449,025	36,452,540	29,801,496	25,584,944
Non-Current Assets												
Investments	4,784,000	3,232,128	3,232,128	3,232,128	1,789,001	230,953	-	-	-	-	-	-
Receivables	233,000	1,220,633	846,640	867,350	889,057	911,307	934,113	957,489	981,450	1,006,009	1,031,183	1,056,986
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	511,761,000	514,657,999	498,946,294	446,621,127	447,410,119	448,643,025	449,773,835	450,801,529	451,725,074	452,543,430	453,255,545	453,860,355
Investment Property	139,078,000	139,078,000	139,078,000	4,108,000	4,108,000	4,108,000	4,108,000	4,108,000	4,108,000	4,108,000	4,108,000	4,108,000
Intangible Assets	5,409,000	5,409,000	5,409,000	-	-	-	-	-	-	-	-	-
Right of use assets	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000	168,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	661,433,000	663,765,761	647,680,062	454,996,605	454,364,176	454,061,284	454,983,948	456,035,018	456,982,524	457,825,439	458,562,727	459,193,341
TOTAL ASSETS	708,002,000	710,824,052	703,868,709	533,475,938	524,810,434	519,101,702	513,086,363	506,864,128	500,431,549	494,277,980	488,364,224	484,778,285
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	2,574,049
Payables	40,289,000	90,925,540	92,657,843	15,674,029	15,126,547	15,329,377	15,537,443	15,746,676	15,961,119	16,194,299	16,445,516	16,702,942
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,931,000	2,992,876	2,930,676	2,956,676	1,207,517	1,230,520	1,254,187	1,278,536	1,303,587	1,329,362	1,355,880	1,383,164
Lease liabilities	99,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,219,000	1,214,229	45,651,749	899,395	908,458	917,726	927,204	936,898	461,520	-	-	-
Provisions	7,404,000	7,711,180	7,711,180	7,711,180	6,983,180	6,983,180	6,983,180	6,983,180	6,983,180	6,983,180	6,983,180	6,983,180
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	52,942,000	102,843,825	148,951,448	27,241,279	24,225,702	24,460,804	24,702,013	24,945,289	24,709,406	24,506,841	24,784,576	27,643,334
Non-Current Liabilities												
Payables	88,192,000	42,817,804	42,825,859	15,549	15,549	15,549	15,549	15,549	15,549	15,549	15,549	15,549
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	78,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000	177,000
Borrowings	52,520,000	51,095,892	5,444,143	4,544,747	3,636,290	2,718,564	1,791,360	854,462	392,942	392,942	392,942	392,942
Provisions	768,000	460,820	460,820	460,820	460,820	460,820	460,820	460,820	460,820	460,820	460,820	460,820
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	141,558,000	94,551,516	48,907,822	5,198,116	4,289,659	3,371,933	2,444,729	1,507,831	1,046,311	1,046,311	1,046,311	1,046,311
TOTAL LIABILITIES	194,500,000	197,395,341	197,859,270	32,439,395	28,515,361	27,832,736	27,146,742	26,453,120	25,755,717	25,553,152	25,830,887	28,689,645
Net Assets	513,502,000	513,428,711	506,009,439	501,036,542	496,295,073	491,268,965	485,939,620	480,411,007	474,675,832	468,724,828	462,533,337	456,088,640
EQUITY												
Retained Earnings	205,928,000	205,854,711	198,435,439	193,462,542	188,721,073	183,694,965	178,365,620	172,837,007	167,101,832	161,150,828	154,959,337	148,514,640
Revaluation Reserves	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000	302,166,000
Other Reserves	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000	5,408,000
Council Equity Interest	513,502,000	513,428,711	506,009,439	501,036,542	496,295,073	491,268,965	485,939,620	480,411,007	474,675,832	468,724,828	462,533,337	456,088,640
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-

Cash Flow Statement – Consolidated – Specific Scenario – Blue Haven Sale

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: After sale of Blue Haven

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	25,199,000	27,144,753	27,009,974	27,680,278	28,370,285	29,077,543	29,802,481	30,545,543	31,307,182	32,087,861	32,888,058	33,708,259
User Charges & Fees	21,843,000	22,424,847	25,274,027	25,896,558	19,884,552	20,819,712	21,318,798	21,832,857	22,362,337	22,907,702	23,469,428	24,048,006
Investment & Interest Revenue Received	510,000	53,046	694,074	822,745	617,155	645,997	621,498	642,056	673,668	706,861	741,714	778,310
Grants & Contributions	19,894,000	21,797,127	22,911,800	22,724,471	8,326,536	9,531,124	9,614,508	9,699,976	9,787,581	9,877,377	9,969,417	10,063,758
Bonds & Deposits Received	27,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,086,000	9,811,358	10,456,132	9,704,363	4,526,842	4,588,599	4,651,898	4,716,778	4,783,279	4,851,441	4,921,304	4,992,913
Payments:												
Employee Benefits & On-Costs	(35,966,000)	(35,916,893)	(36,278,992)	(36,546,144)	(27,127,164)	(27,373,362)	(28,388,980)	(29,325,343)	(30,292,297)	(31,291,972)	(32,325,492)	(33,394,022)
Materials & Contracts	(25,900,000)	(27,657,626)	(38,333,881)	(39,509,707)	(30,785,889)	(30,634,987)	(31,238,990)	(31,856,828)	(32,488,818)	(33,135,285)	(33,796,562)	(34,472,987)
Borrowing Costs	(1,665,000)	(1,926,225)	(1,849,499)	(1,143,523)	(136,647)	(112,348)	(91,655)	(70,673)	(49,397)	(16,077)	-	-
Bonds & Deposits Refunded	-	-	-	(119,900,000)	-	-	-	-	-	-	-	-
Other	5,523,000	(767,400)	(501,997)	(1,246,258)	(1,186,269)	(1,185,079)	(1,183,846)	(1,185,656)	(1,184,566)	(1,183,442)	(1,182,283)	(1,181,087)
Net Cash provided (or used in) Operating Activities	12,551,000	14,963,188	6,381,640	(113,517,215)	2,489,401	5,357,198	5,105,712	4,998,711	4,898,969	4,804,465	4,685,584	4,543,149
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	4,441,434	-	-	7,627,717	8,235,138	1,220,711	-	-	-	-	-
Sale of Investment Property	-	-	-	134,970,000	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	588,000	378,000	23,382,000	54,939,122	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	5,409,000	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(65,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	(2,112,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(10,947,000)	(16,044,238)	(18,856,577)	(13,892,100)	(10,897,500)	(11,442,500)	(11,442,500)	(11,442,500)	(11,442,500)	(11,442,500)	(11,442,500)	(11,442,500)
Net Cash provided (or used in) Investing Activities	(41,815,000)	(11,224,805)	4,525,423	181,426,022	(3,269,783)	(3,207,362)	(10,221,789)	(11,442,500)	(11,442,500)	(11,442,500)	(11,442,500)	(11,442,500)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(1,395,000)	(1,428,879)	(1,214,229)	(45,651,749)	(899,395)	(908,458)	(917,726)	(927,204)	(936,898)	(461,520)	-	-
Repayment of lease liabilities (principal repayments)	(127,000)	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	20,564,000	(1,428,879)	(1,214,229)	(45,651,749)	(899,395)	(908,458)	(917,726)	(927,204)	(936,898)	(461,520)	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(8,700,000)	2,309,505	9,692,834	22,257,058	(1,679,777)	1,241,379	(6,033,803)	(7,370,993)	(7,480,429)	(7,099,555)	(6,756,916)	(6,899,351)
plus: Cash & Cash Equivalents - beginning of year	13,946,000	5,246,000	7,555,505	17,248,339	39,505,397	37,825,619	39,066,998	33,033,195	25,662,202	18,181,773	11,082,218	4,325,302
Cash & Cash Equivalents - end of the year	5,246,000	7,555,505	17,248,339	39,505,397	37,825,619	39,066,998	33,033,195	25,662,202	18,181,773	11,082,218	4,325,302	(2,574,049)
Cash & Cash Equivalents - end of the year	5,246,000	7,555,505	17,248,339	39,505,397	37,825,619	39,066,998	33,033,195	25,662,202	18,181,773	11,082,218	4,325,302	(2,574,049)
Investments - end of the year	41,411,000	36,969,566	36,969,566	36,969,566	29,341,849	21,106,711	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000
Cash, Cash Equivalents & Investments - end of the year	46,657,000	44,525,071	54,217,906	76,474,963	67,167,468	60,173,709	52,919,195	45,548,202	38,067,773	30,968,218	24,211,302	17,311,951
Representing:												
- External Restrictions	35,759,000	35,759,000	35,759,000	15,969,000	11,151,000	11,151,000	11,151,000	11,151,000	11,151,000	11,151,000	11,151,000	11,151,000
- Internal Restrictions	10,418,000	10,418,000	10,459,721	10,509,139	12,236,358	12,236,358	12,236,358	12,236,358	12,236,358	12,236,358	12,236,358	12,236,358
- Unrestricted	480,000	(1,651,929)	7,999,185	49,996,824	43,780,110	36,786,351	29,531,837	22,160,844	14,680,415	7,580,860	823,944	(6,075,407)
	46,657,000	44,525,071	54,217,906	76,474,963	67,167,468	60,173,709	52,919,195	45,548,202	38,067,773	30,968,218	24,211,302	17,311,951

Income Statement – Blue Haven – Specific Scenario – Blue Haven Sale

Kiama Municipal Council 10 Year Financial Plan for the Years ending 30 June 2032 INCOME STATEMENT - NEW AGED CARE FACILITY (BLUE HAVEN Scenario: After sale of Blue Haven	Actuals 2020/21 $	Current Year 2021/22 $	Projected Years 2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $	2031/32 $
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges & Fees	5,097,000	6,010,730	5,843,406	6,018,708	-	-	-	-	-	-	-	-
Other Revenues	3,673,000	5,651,569	5,110,023	5,237,774	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	11,024,000	12,184,354	13,542,612	13,368,677	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	1,473,000	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	26,000	22,549	221,250	227,888	-	-	-	-	-	-	-	-
Other Income:												
Net Gains from the Disposal of Assets	59,000	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	8,818,000	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**30,170,000**	**23,869,202**	**24,717,291**	**24,853,047**	-	-	-	-	-	-	-	-
Expenses from Continuing Operations												
Employee Benefits & On-Costs	12,249,000	12,246,550	12,711,452	13,092,795	-	-	-	-	-	-	-	-
Borrowing Costs	1,440,000	1,369,456	1,369,345	685,117	-	-	-	-	-	-	-	-
Materials & Contracts	7,108,000	6,971,408	10,301,473	10,021,680	-	-	-	-	-	-	-	-
Depreciation & Amortisation	1,257,000	1,411,008	1,257,149	1,269,720	-	-	-	-	-	-	-	-
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	467	467	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**22,054,000**	**21,998,422**	**25,639,886**	**25,069,780**	-	-	-	-	-	-	-	-
Operating Result from Continuing Operations	**8,116,000**	**1,870,780**	**(922,595)**	**(216,734)**	-	-	-	-	-	-	-	-
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**8,116,000**	**1,870,780**	**(922,595)**	**(216,734)**	-	-	-	-	-	-	-	-
Net Operating Result before Grants and Contributions provided for Capital Purposes	**6,643,000**	**1,870,780**	**(922,595)**	**(216,734)**	-	-	-	-	-	-	-	-

Balance Sheet – Blue Haven – Specific Scenario – Blue Haven Sale

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
BALANCE SHEET - NEW AGED CARE FACILITY (BLUE HAVEN)
Scenario: After sale of Blue Haven

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	-	1,478,362	1,780,024	33,318,449	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385
Investments	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000
Receivables	318,000	197,405	191,910	197,667	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	20,204,000	21,561,767	21,857,934	53,402,117	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	(467)	(935)	(935)	(935)	(935)	(935)	(935)	(935)	(935)	(935)
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	57,313,000	56,795,992	55,928,843	0	0	0	0	0	0	0	0	0
Investment Property	134,970,000	134,970,000	134,970,000	-	-	-	-	-	-	-	-	-
Intangible Assets	5,409,000	5,409,000	5,409,000	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	197,692,000	197,174,992	196,307,375	(935)	(935)	(935)	(935)	(935)	(935)	(935)	(935)	(935)
TOTAL ASSETS	217,896,000	218,736,759	218,165,310	53,401,182	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	31,749,000	77,600,520	77,855,568	745,216	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,198,000	1,671,150	1,767,248	1,771,516	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	44,631,000	-	-	-	-	-	-	-	-	-
Provisions	728,000	728,000	728,000	728,000	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	35,675,000	79,999,670	124,981,816	3,244,732	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Payables	88,165,000	42,810,310	42,810,310	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	44,631,000	44,631,000	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	132,796,000	87,441,310	42,810,310	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	168,471,000	167,440,979	167,792,126	3,244,732	-	-	-	-	-	-	-	-
Net Assets	49,425,000	51,295,780	50,373,184	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450
EQUITY												
Retained Earnings	21,657,000	23,527,780	22,605,184	22,388,450	22,388,450	22,388,450	22,388,450	22,388,450	22,388,450	22,388,450	22,388,450	22,388,450
Revaluation Reserves	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000	27,768,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	49,425,000	51,295,780	50,373,184	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450	50,156,450
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-

Cash Flow Statement – Blue Haven – Specific Scenario – Blue Haven Sale

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
CASH FLOW STATEMENT - NEW AGED CARE FACILITY (BLUE HA
Scenario: After sale of Blue Haven

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges & Fees	-	5,680,743	5,830,879	6,031,833	(450,810)	-	-	-	-	-	-	-
Investment & Interest Revenue Received	-	22,549	221,250	227,888	-	-	-	-	-	-	-	-
Grants & Contributions	-	11,108,085	13,656,733	13,354,063	(1,123,238)	-	-	-	-	-	-	-
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	5,651,569	5,110,023	5,237,774	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(12,257,089)	(12,711,189)	(13,092,683)	(731,836)	-	-	-	-	-	-	-
Materials & Contracts	-	(6,464,040)	(10,046,688)	(10,042,454)	(741,380)	-	-	-	-	-	-	-
Borrowing Costs	-	(1,369,456)	(1,369,345)	(685,117)	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	(119,900,000)	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	2,372,362	691,663	(118,868,697)	(3,047,064)	-	-	-	-	-	-	-
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	134,970,000	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	16,000	-	54,939,122	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	5,409,000	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(910,000)	(390,000)	(280,000)	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(894,000)	(390,000)	195,038,122	-	-	-	-	-	-	-	-
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	(44,631,000)	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	(44,631,000)	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	1,478,362	301,663	31,538,425	(3,047,064)	-	-	-	-	-	-	-
plus: Cash & Cash Equivalents - beginning of year	-	-	1,478,362	1,780,024	33,318,449	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385
Cash & Cash Equivalents - end of the year	-	1,478,362	1,780,024	33,318,449	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385
Cash & Cash Equivalents - end of the year	-	1,478,362	1,780,024	33,318,449	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385	30,271,385
Investments - end of the year	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000	19,886,000
Cash, Cash Equivalents & Investments - end of the year	19,886,000	21,364,362	21,666,024	53,204,449	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385
Representing:												
- External Restrictions	24,608,000	24,608,000	24,608,000	4,818,000	-	-	-	-	-	-	-	-
- Internal Restrictions	690,000	690,000	690,000	690,000	-	-	-	-	-	-	-	-
- Unrestricted	(5,412,000)	(3,933,638)	(3,631,976)	47,696,449	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385
	19,886,000	21,364,362	21,666,024	53,204,449	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385	50,157,385

Item 4.2

Attachment 1

Appendix 2 - Fit for the Future Key Performance Indicators

KIAMA MUNICIPAL COUNCIL

Fit for the Future Benchmarks – Consolidated – Base Case

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: Draft 1

Within green benchmark (green min and/or green max)
Within amber benchmark (amber min and/or amber max)
Not within benchmark (amber min and/or amber max)
Within green benchmark
above green maximum and below amber maximum
below green minimum and above amber minimum
above amber maximum
below amber minimum

		Current Year	Projected Years									
		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Fit For the Future (FFTF) Ratios												
Operating Performance Ratio 1)	Snapshot											
	Actual Ratio	-9.41%	-17.19%	-13.85%	-12.64%	-12.64%	-12.64%	-12.51%	-12.39%	-12.27%	-12.17%	-12.08%
Own Source Revenue Ratio 1)	Snapshot											
	Actual Ratio	73.27%	73.27%	73.81%	73.93%	74.05%	74.17%	74.29%	74.41%	74.53%	74.64%	74.76%
Building & Infrastructure Asset Renewal Ratio	Snapshot											
	Actual Ratio	29.77%	43.00%	44.37%	15.96%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Infrastructure Backlog Ratio	Snapshot											
	Actual Ratio	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot											
	Actual Ratio	1.02	1.02	1.02	1.02	1.02	1.02	1.02	1.02	0.00	0.00	0.00
1) **different** Calculation to TCorp's calculation for same ratio												
TCorp Ratios												
Operating Performance Ratio 2)	Snapshot											
	Actual Ratio	-9.41%	-17.19%	-13.85%	-12.64%	-12.64%	-12.64%	-12.51%	-12.39%	-12.27%	-12.17%	-12.08%
Own Source Operating Revenue Ratio 2)	Snapshot											
	Actual Ratio	58.66%	61.19%	61.70%	61.83%	61.96%	62.08%	62.20%	62.31%	62.43%	62.54%	62.64%
Unrestricted Current Ratio	Snapshot											
	Actual Ratio	0.78	0.36	-0.37	-0.62	-0.94	-0.85	-0.72	-0.64	-0.57	-0.52	-0.47
Debt Service Cover Ratio 2)	Snapshot											
	Actual Ratio	2.37	-0.20	0.03	1.05	0.90	0.73	0.68	0.61	1.11	494.97	402.24
Cash Expense Cover Ratio 2)	Snapshot											
	Actual Ratio	1.31	2.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Interest Cover Ratio	Snapshot											
	Actual Ratio	4.51	-0.34	1.10	9.23	9.95	10.53	13.96	23.21	103.89	494.97	402.24
2) **different** Calculation to OLG's Note 13 calculation for same ratio												

Fit for the Future Benchmarks – Blue Haven – Base Case

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
KEY PERFORMANCE INDICATORS - NEW AGED CARE FACILITY (BLUE HAVEN)
Scenario: Draft 1

		Current Year 2021/22	Projected Years 2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
		Within green benchmark (green min and/or green max)										
		Within amber benchmark (amber min and/or amber max)										
		Not within benchmark (amber min and/or amber max)										
		Within green benchmark										
		above green maximum and below amber maximum										
		below green minimum and above amber minimum										
		above amber maximum										
		below amber minimum										
TCorp Ratios												
Operating Performance Ratio 2)	Snapshot	—	↓	↓	—	—	—	—	—	—	—	—
	Actual Ratio	7.84%	-3.73%	-0.87%	1.93%	2.00%	2.09%	2.18%	2.27%	2.36%	2.46%	2.55%
Own Source Operating Revenue Ratio 2)	Snapshot	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓
	Actual Ratio	25.18%	23.64%	24.22%	24.30%	24.38%	24.46%	24.53%	24.61%	24.68%	24.75%	24.82%
Unrestricted Current Ratio	Snapshot	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓
	Actual Ratio	-0.44	-0.05	-0.83	-0.87	-0.92	-0.98	-1.05	-1.13	-1.23	-1.35	-1.50
Debt Service Cover Ratio 2)	Snapshot	—	↓	↓	—	—	—	—	—	—	—	—
	Actual Ratio	3.40	1.24	0.04	1996.57	2046.58	2103.75	2163.35	2225.57	2290.62	2358.72	2430.11
Cash Expense Cover Ratio 2)	Snapshot	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓
	Actual Ratio	0.92	0.93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Interest Cover Ratio	Snapshot	↓	↓	↓	—	—	—	—	—	—	—	—
	Actual Ratio	3.40	1.24	2.54	1996.57	2046.58	2103.75	2163.35	2225.57	2290.62	2358.72	2430.11

2) **different** Calculation to OLG's Note 13 & FFTF calculation for same ratio

Fit for the Future Benchmarks – Consolidated – Specific Scenario – Blue Haven Sale

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: After sale of Blue Haven

		Current Year	Projected Years								
		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
		Within green benchmark (green min and/or green max)										
		Within amber benchmark (amber min and/or amber max)										
		Not within benchmark (amber min and/or amber max)										
		Within green benchmark										
		above green maximum and below amber maximum										
		below green minimum and above amber minimum										
		above amber maximum										
		below amber minimum										
Fit For the Future (FFTF) Ratios												
Operating Performance Ratio 1)	Snapshot	-9.41%										
	Actual Ratio		-17.19%	-13.85%	-19.15%	-19.19%	-19.25%	-19.12%	-19.00%	-18.89%	-18.81%	-18.74%
Own Source Revenue Ratio 1)	Snapshot	73.27%										
	Actual Ratio		73.27%	73.81%	85.08%	85.26%	85.45%	85.63%	85.82%	85.99%	86.17%	86.34%
Building & Infrastructure Asset Renewal Ratio	Snapshot	29.77%										
	Actual Ratio		43.00%	47.61%	17.12%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Infrastructure Backlog Ratio	Snapshot	0.01										
	Actual Ratio		0.01	0.01	0.01	0.01	0.02	0.02	0.02	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot	1.02										
	Actual Ratio		1.02	1.02	1.02	1.02	1.02	1.02	1.02	0.00	0.00	0.00
1) **different** Calculation to TCorp's calculation for same ratio												
TCorp Ratios												
Operating Performance Ratio 2)	Snapshot	-9.41%										
	Actual Ratio		-17.19%	-13.85%	-19.15%	-19.19%	-19.25%	-19.12%	-19.00%	-18.89%	-18.81%	-18.74%
Own Source Operating Revenue Ratio 2)	Snapshot	58.66%										
	Actual Ratio		61.19%	61.70%	76.96%	77.18%	77.39%	77.61%	77.81%	78.02%	78.22%	78.42%
Unrestricted Current Ratio	Snapshot	0.78										
	Actual Ratio		0.36	4.14	4.57	3.99	3.41	2.84	2.36	1.88	1.36	0.88
Debt Service Cover Ratio 2)	Snapshot	2.37										
	Actual Ratio		-0.20	0.03	-0.71	-0.93	-1.16	-1.30	-1.44	-3.26	0.00	0.00
Cash Expense Cover Ratio 2)	Snapshot	1.31										
	Actual Ratio		2.59	5.97	7.85	7.89	6.50	4.92	3.40	2.02	0.77	0.00
Interest Cover Ratio	Snapshot	4.51										
	Actual Ratio		-0.34	1.10	-6.27	-10.36	-16.86	-27.22	-56.44	-370.81	0.00	0.00

Fit for the Future Benchmarks – Blue Haven – Specific Scenario – Blue Haven Sale

Kiama Municipal Council
10 Year Financial Plan for the Years ending 30 June 2032
KEY PERFORMANCE INDICATORS - NEW AGED CARE FACILITY (BLUE HAVEN)
Scenario: After Sale of Blue Haven

		Current Year	Projected Years								
		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Fit For the Future (FFTF) Ratios												
Operating Performance Ratio 1)	Snapshot	—	↓	↓	—	—	—	—	—	—	—	—
	Actual Ratio	7.84%	-3.73%	-0.87%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Own Source Revenue Ratio 1)	Snapshot	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓
	Actual Ratio	48.95%	45.21%	46.21%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
1) **different** Calculation to TCorp's calculation for same ratio												
TCorp Ratios												
Operating Performance Ratio 2)	Snapshot	—	↓	↓	—	—	—	—	—	—	—	—
	Actual Ratio	7.84%	-3.73%	-0.87%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Own Source Operating Revenue Ratio 2)	Snapshot	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓
	Actual Ratio	25.18%	23.64%	24.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Unrestricted Current Ratio	Snapshot	↓	↓	—	↓	↓	↓	↓	↓	↓	↓	↓
	Actual Ratio	-0.44	-0.05	17.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Debt Service Cover Ratio 2)	Snapshot	—	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓
	Actual Ratio	3.40	1.24	0.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Cash Expense Cover Ratio 2)	Snapshot	↓	↓	—	↓	↓	↓	↓	↓	↓	↓	↓
	Actual Ratio	0.92	0.93	17.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Interest Cover Ratio	Snapshot	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓	↓
	Actual Ratio	3.40	1.24	2.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2) **different** Calculation to OLG's Note 13 & FFTF calculation for same ratio												

Within green benchmark (green min and/or green max)
Within amber benchmark (amber min and/or amber max)
Not within benchmark (amber min and/or amber max)

— Within green benchmark
↗ above green maximum and below amber maximum
↘ below green minimum and above amber minimum
↑ above amber maximum
↓ below amber minimum

5 CONFIDENTIAL SUMMARY

CONFIDENTIAL COMMITTEE OF THE WHOLE

Submitted to the Ordinary Meeting of Council held on 23 May 2022

PROCEDURE

- Recommendation to go into Closed Committee.
- Mayoral call for Public Representations.
- Consideration of Representations and issues to be removed from Closed Committee.
- Recommendation to exclude Press and Public if required.
- Closed Committee discussions if required.

5.1 Exclusion Of Press And Public:

RECOMMENDATION

That in accordance with Sections 10 and 10A of the Local Government Act, 1993 as amended, Council close the meeting of the Confidential Committee of the Whole to the Press and Public on the grounds detailed under the report headings as detailed below.

6.1 RESCISSION MOTION: RESOLUTION 22/058OC OF THE EXTRAORDINARY COUNCIL MEETING HELD ON 12 MAY 2022 - ITEM 5.1 FORENSIC ACCOUNTING ASSESSMENT

Reason for Confidentiality: This matter deals with personnel matters concerning particular individuals (other than councillors) as per Section 10A(2)(a) of the Local Government Act and information that would, if disclosed, prejudice the maintenance of law as per Section 10A(2)(e) of the Local Government Act.

6 CONFIDENTIAL REPORTS

6.1 Rescission Motion: Resolution 22/058OC of the Extraordinary Council meeting held on 12 May 2022 - Item 5.1 Forensic accounting assessment

REASON FOR CONFIDENTIALITY

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to personnel matters concerning particular individuals (other than councillors) and information that would, if disclosed, prejudice the maintenance of law.

7 CLOSURE